FY2013 GIVING AT A GLANCE

$6.1M
OVERALL GIVING & PLEDGES

40.8%
ALUMNI PARTICIPATION

3,006
GIFTS RECEIVED FOR ALL FUNDS

83.3%
SENIOR CLASS GIVING PARTICIPATION

$32M
RAISED FOR COA’S CAPITAL CAMPAIGN

Every effort has been made to ensure accuracy in preparing all donor lists for this annual report. If a mistake has been made in your name, or if your name was omitted, we apologize. Please notify the development office at 207-801-5622 with any changes.

() Donors with parenthesis around their class years are alumni who are not COA graduates.

* Those donors with asterisks passed away during FY13.
Thank you from the President

We at College of the Atlantic have so many people to thank for so many things. Think of all the parts and pieces that have come together to help COA senior Jane Strader successfully model the impact of sea-level rise on Maine Islands: the faculty, the staff, the intellectual and material tools, the housing and food, the boat transport, the fellowship with other students, the platform to recover from failed trials, the partnership development with Acadia National Park, the guidance on writing, the ink to print. The list is long and varied and you have helped assemble all those pieces for Jane’s intellectual and personal growth and have laid the foundation for thousands more like her.

The pages that follow are a celebration of our gratitude for such philanthropy, for such love of humanity. From the recent graduate who managed to scrape a gift together to join the 40.8% of alumni who contributed to the college this year, to the million dollar donor; from the faculty and staff who have dedicated their lives to making this college great, to the trustees and countless other volunteers who find the time to give, thank you.

Darron Collins ’92, PhD
COA President
In Fiscal Year 2013, our total fund balance increased from $55.5 million to $59.4 million primarily due to growth in our endowment. During the fiscal year, we had endowment gains and earnings of $5.2 million, received and invested new gifts of $2.5 million, and allocated about $1.3 million to the operation of the College.

The major source of operating revenue, as shown by the charts, continues to be net tuition. Our tuition and fees grew from the prior year by $227 thousand to $11.8 million, but student aid increased by $596,000, decreasing net tuition by $369,000. This is the second year of decreasing net tuition as we are still seeing the effects of the slow economy and the need for more financial support for students.

We fell $156 thousand short of meeting our goal of $1 million for the annual fund as it has been a challenge to maintain support for the annual fund during the capital campaign, and the special campaign toward the renovation of Turrets, for which we raised over $1 million. We have been fortunate to have several generous restricted grants, including the Davis UWC Scholarships, which have provided support for the operating budget.*

We have continued to hold the line on the expense side of the ledger, with few exceptions. As we had a critical need to renovate Turrets to avert further exterior deterioration, we borrowed $2 million from our endowment, with a repayment plan that will have a modest impact on the operating budget. Our major on-going expense increases have been modest salary raises and additions to the faculty to keep pace with growth of student enrollment. We have not cut back on programs or important services to our students, but we have not added staff nor provided significant salary increases. Generally our budgets have remained remarkably static over the last several years.

We completed the capital campaign successfully and raised support for the Turrets. President Collins has engaged the campus to support our student recruiting initiatives, which include visiting 50 secondary schools this fall. The reputation of the college as reflected in newspaper articles and national rankings is becoming less of a tightly guarded secret.

*Our operating budget differs from our audited financial statements as it includes the expense of capital equipment, but it does not include depreciation. Capital campaign expenses are capitalized.

Andrew S. Griffiths
COA Administrative Dean & Chief Financial Officer
### FINANCIAL SUMMARY

Unaudited & rounded to nearest $1,000

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Plant &amp; Equipment (Net Of Depreciation)</td>
<td>22,170,000</td>
<td>22,923,000</td>
<td>22,278,000</td>
<td>22,474,000</td>
</tr>
<tr>
<td>Long Term Debt</td>
<td>(9,325,000)</td>
<td>(9,070,000)</td>
<td>(8,730,000)</td>
<td>(8,410,000)</td>
</tr>
<tr>
<td>Endowment</td>
<td>19,594,000</td>
<td>25,390,000</td>
<td>29,288,000</td>
<td>35,751,000</td>
</tr>
<tr>
<td>Advance Payment From Davis Fdn</td>
<td>5,729,000</td>
<td>4,436,000</td>
<td>2,618,000</td>
<td>1,619,000</td>
</tr>
<tr>
<td>Other Net Assets</td>
<td>4,380,000</td>
<td>7,582,000</td>
<td>10,068,000</td>
<td>7,982,000</td>
</tr>
<tr>
<td><strong>Total Fund Balances</strong></td>
<td>42,548,000</td>
<td>51,261,000</td>
<td>55,522,000</td>
<td>59,416,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>OPERATING BUDGET</th>
<th>FY10</th>
<th>FY11</th>
<th>FY12</th>
<th>FY13</th>
<th>FY14</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition &amp; Fees</td>
<td>10,518,000</td>
<td>11,558,000</td>
<td>11,611,346</td>
<td>11,838,434</td>
<td>13,500,000</td>
</tr>
<tr>
<td>Less Coa Student Financial Aid</td>
<td>(4,507,000)</td>
<td>(5,316,000)</td>
<td>(5,709,937)</td>
<td>(6,305,933)</td>
<td>(7,850,000)</td>
</tr>
<tr>
<td><strong>Net Tuition After Financial Aid</strong></td>
<td>6,011,000</td>
<td>6,242,000</td>
<td>5,901,409</td>
<td>5,532,501</td>
<td>5,650,000</td>
</tr>
<tr>
<td>Contributions-Annual Fund</td>
<td>931,000</td>
<td>843,000</td>
<td>1,000,000</td>
<td>844,337</td>
<td>950,000</td>
</tr>
<tr>
<td>Davis Fdn Uwc Grant</td>
<td>1,915,000</td>
<td>2,132,000</td>
<td>2,029,802</td>
<td>1,518,030</td>
<td>1,200,000</td>
</tr>
<tr>
<td>Endowment Allocation To Operations</td>
<td>766,000</td>
<td>911,000</td>
<td>1,056,549</td>
<td>1,253,881</td>
<td>1,566,000</td>
</tr>
<tr>
<td>Government Grants</td>
<td>392,000</td>
<td>656,000</td>
<td>626,249</td>
<td>539,994</td>
<td>540,000</td>
</tr>
<tr>
<td>Other Restricted Gifts &amp; Grants</td>
<td>614,000</td>
<td>1,360,000</td>
<td>1,830,000</td>
<td>557,000</td>
<td>670,000</td>
</tr>
<tr>
<td>Student Housing &amp; Dining</td>
<td>1,269,000</td>
<td>1,225,000</td>
<td>1,257,457</td>
<td>801,565</td>
<td>851,000</td>
</tr>
<tr>
<td>Summer Programs &amp; Farm</td>
<td>662,000</td>
<td>733,000</td>
<td>861,508</td>
<td>815,656</td>
<td>851,000</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td>12,713,000</td>
<td>14,288,000</td>
<td>15,093,000</td>
<td>12,690,447</td>
<td>12,908,000</td>
</tr>
</tbody>
</table>

| Operating Expenses | | | | | |
| Instruction & Student Activity | 3,429,000 | 3,693,000 | 3,873,408 | 4,139,850 | 4,204,000 |
| Student Housing, Dining & Grounds | 1,257,000 | 1,291,000 | 1,311,450 | 1,318,398 | 1,341,000 |
| Davis Fdn Uwc Grant Expense | 1,915,000 | 1,915,000 | 1,829,802 | 1,318,030 | 1,000,000 |
| Work Study Expenses | 305,000 | 940,000 | 903,557 | 831,557 | 851,000 |
| Summer Programs, Museum & Farm | 591,000 | 622,000 | 677,358 | 598,429 | 636,000 |
| General Administration | 1,150,000 | 1,215,000 | 1,194,065 | 1,245,132 | 1,269,000 |
| Payroll Taxes & Fringe Benefits | 1,701,000 | 1,885,000 | 2,010,444 | 2,041,197 | 2,052,000 |
| Development & Admissions | 1,097,000 | 1,095,000 | 1,124,796 | 1,054,434 | 1,085,000 |
| Interest & Debt Service | 586,000 | 577,000 | 645,000 | 648,000 | 690,000 |
| Grants, Research & Projects | 603,000 | 810,000 | 1,302,000 | — | — |
| Capital Equipment | 72,000 | 196,000 | 121,808 | 63,000 | 80,000 |
| **Total Expenditures** | 12,706,000 | 14,239,000 | 14,993,289 | 13,258,026 | 13,208,000 |

| Net Operating Surplus Before Transfers (Loss) | 7,000 | 49,000 | 99,711 | (567,579) | (300,000) |
| Transfer From FY09 To FY10 | 300,000 | n/a | n/a | n/a | n/a |
| Transfer From FY10 To FY11 | (300,000) | 300,000 | n/a | n/a | n/a |
| Transfer From FY11 To FY12 | n/a | (347,000) | 347,000 | n/a | n/a |
| Transfer From FY12 To FY13 | n/a | n/a | (100,000) | — | — |

| Net Operating Surplus After Transfers (Loss) | 2,000 | 2,000 | (289) | (567,579) | (300,000) |
## FY13 Giving Breakdown

<table>
<thead>
<tr>
<th>Funds Supported</th>
<th>Who Gave</th>
<th>Annual Fund</th>
<th>Capital Campaign</th>
</tr>
</thead>
<tbody>
<tr>
<td>COA is small, so gifts to any part of our institution help the entire institution.</td>
<td>More than 3,000 gifts were donated this fiscal year by all members of COA's global community.</td>
<td>Students, staff, and faculty members feel the impact of your gift every day.</td>
<td>COA's largest campaign ever came to a successful completion during this fiscal year.</td>
</tr>
<tr>
<td><strong>Annual Fund</strong> $844,337</td>
<td><strong>Alumni</strong> $157,667</td>
<td><strong>Alumni</strong> $93,248</td>
<td><strong>Endowed Chairs</strong> $1,462,858</td>
</tr>
<tr>
<td><strong>Campaign/Endowment</strong> $2,697,738</td>
<td><strong>Friends</strong> $2,437,061</td>
<td><strong>Friends</strong> $51,452</td>
<td><strong>M.V. Osprey</strong> $62,500</td>
</tr>
<tr>
<td><strong>Active Grant Funds</strong> $670,658</td>
<td><strong>Parents</strong> $47,401</td>
<td><strong>Parents</strong> $33,991</td>
<td><strong>Unrestricted</strong> $610,211</td>
</tr>
<tr>
<td><strong>Active Project Funds</strong> $547,405</td>
<td><strong>Foundations</strong> $875,964</td>
<td><strong>Trustees</strong> $285,786</td>
<td><strong>Scholarships</strong> $790,479</td>
</tr>
<tr>
<td><strong>Sub Total: $4,760,138</strong></td>
<td><strong>Businesses</strong> $436,755</td>
<td><strong>The Champlain Society</strong> $363,568</td>
<td><strong>Fund for Global Engagement</strong> $400,000</td>
</tr>
<tr>
<td><strong>Pledges to All Funds</strong> $1,369,205</td>
<td><strong>Trustees</strong> $802,111</td>
<td><strong>Businesses</strong> $16,292</td>
<td><strong>Other</strong> $4,000</td>
</tr>
<tr>
<td><strong>TOTAL $6,129,343</strong></td>
<td><strong>TOTAL $4,756,960</strong></td>
<td><strong>TOTAL $844,337</strong></td>
<td><strong>TOTAL $3,330,048</strong></td>
</tr>
</tbody>
</table>

*Alumni trustees are listed under the Trustee heading.*
This Annual Report for Fiscal Year 2013 acknowledges and celebrates the many supporters of College of the Atlantic who help make this institution vibrant, innovative, and academically excellent.

This has been an exceptional year for philanthropy at COA and, as we look back on the completion of the largest campaign in the College’s history, we have a lot of thanking to do.

The most significant event on the giving front this year, of course, was the successful conclusion in January of the $32 million Life Changing, World Changing Campaign, the biggest campaign by a wide margin in the College’s history. This campaign positions the College for a bright future by strengthening our endowment, adding important new faculty chairs in key academic disciples (geosciences, art, and sustainable agriculture), allowing an overhaul of our information technology infrastructure and providing for the launch of our new, state-of-the-art research vessel, Osprey.

In addition to the Campaign’s completion, I would like to highlight the following significant gifts and contributions:

- Successful completion of a $32M capital campaign for faculty chairs, scholarships, and a faculty salary equity fund.
- The total raised for all funds in gifts and pledges is $6,129,343.
- The number of gifts to the Annual Fund increased from 1,566 to 2,077 this year, showing continued broadening of our philanthropic base.
- We had an extraordinary increase in alumni participation and now stand at 40.8% — comparable to some of the best known academic institutions in the country and a dramatic increase from 20% in 2010. COA’s gifts from parents were also up nicely, another wonderful endorsement.

I would like to offer special thanks to our dynamic president, Darron Collins ‘92, our tireless dean of institutional advancement, Lynn Boulger, her dedicated team, and all of the trustees for their outstanding leadership and philanthropic (and other) work.

Fiscal Year 2014 is well underway, and the momentum in our philanthropy program is growing ever stronger. For all these gifts, we are very grateful. This is such an exciting time at COA. On behalf of the Board of Trustees, thank you very much for your belief in and support of College of the Atlantic.
CAPITAL CAMPAIGN

COA began our $32M Life Changing, World Changing Capital Campaign in January of 2010 to strengthen scholarship and faculty support, add new academic disciplines, and enhance the college’s infrastructure for co-curricular and academic programs. The following are donors whose gifts came in the 2013 fiscal year, July 1, 2012 through June 30, 2013.

BORDEN CHAIR IN THE HUMANITIES
Ranjan ’04 & Deodonne ’06 Bhattachar
Mr. John Biderman ’77
Dennis Bracale ’88
Ms. Rebecca Buyers ’81
Erin Chalmers ’00
Karen & Darron Collins ’92
Mr. P. Heeth Grantham ’94
Ms. Nikole Grimes ’96
Chris Hamilton ’85
Sarah ’09 & Sam ’09 Heller
Mr. Noah Hodgetts ’10
Susan B. Inches ’79
Catherine B. Johnson ’74
Ms. Leslie Jones ’91
Dr. James Kellam ’96
Mr. Nathaniel Keller ’04
Mr. & Mrs. J. Timothy Keller
Michael Keller ’09
Margaret & Philip Kunhardt ’77
Ms. Andrea Lepcio ’79
Ms. Ingrid Lindstrom ’09
Sarah A. McDaniel ’93
Jennifer & Jay McNally ’84
Ms. Jeffrey Miller ’92
Andrea Perry ’95 & Toby Stephenson ’98
Bruce Phillips ’78
Ms. Jennifer Prediger ’00
Dr. Jennifer Roberts ’94
Mr. Gerald Robinson ’89
Rupununi/Deirdre Swords & Michael Boland ’94
Mr. Daniel Sangeap ’90
Mr. Luke Taylor-Ide ’08
Elena Tuhy-Walters ’90 & Carl Walters

CONNECTIVITY
Mr. & Mrs. Andrew Griffiths

FACULTY SALARY EQUITY
Molly Anderson
Maria Lis Baiocchi ’07
Barbara Tennent & Steven Barkan
Mr. Kenneth Cline
Mr. & Mrs. John Cooper
Mr. Evan Griffith ’11
Mr. Tanner Harris ’06
Mr. Jamie McKown
Ms. Elizabeth O’Leary ’03

KATHRYN W. DAVIS GLOBAL EDUCATION FUND FOR PEACE
Mrs. Shelby Cullom Davis*
Shelby Cullom Davis & Co., L.P.

M.V. OSPREY
Ms. Laura Johnson
Machias Savings Bank
Mr. & Mrs. Gerrish Milliken/
The Gerrish H. Milliken Fdn
Mr. & Mrs. David Rockefeller, Jr.

DAVID ROCKEFELLER FAMILY CHAIR IN ECOSYSTEM MANAGEMENT AND PROTECTION
Mr. David Rockefeller

SCHOLARSHIPS
Mr. & Mrs. William Arata
Estate of Brooke Russell Astor
Mr. & Mrs. John Bakeman
Ms. Sally Crock
Dr. & Mrs. Anthony Evnin
Nina ’78 & Jonathan ’78 Gormley
Ms. Laura Johnson
Joanne Kemmerer ’02

The Kemmerer Family Fdn
Ms. Anne Kozak
Mrs. Robertine LaChance
Carl Little
Ms. Regina McCombs
Jennifer & Jay McNally ’84
Ann & Arden Peach
Ms. Jeanne Peacock
Photo Researchers, Inc.
Amy & Hartley Rogers
Mr. Kyle Shank ’14
Mrs. Kathryn Suminsby
Ms. Barbara Trombley
Ms. Hua Wang ’04
Ms. Dana Wright

LISA STEWART CHAIR IN LITERATURE AND WOMEN’S STUDIES
William P. Stewart

ALLAN STONE CHAIR IN THE VISUAL ARTS
Mr. & Mrs. William Brewer
Ms. Elizabeth Gwinn ’01
Ms. Laura Johnson
Mr. & Mrs. Robert Kogod/
Robert P. & Arlene R. Kogod Family Fdn
Mr. Noah Krell ’01
Mr. & Mrs. Edward Lipkin
Ms. Tammy Packie ’97
Mr. Matthew Shaw ’11
Mrs. Allan Stone

UNRESTRICTED ENDOWMENT
Anonymous (7)
Enoch Albert & Sharon Knopp
Professor (Emeritus) J. K. Anderson
Lelania Prior Avila ’92 & Family
The President’s Circle is comprised of those donors who give $25,000 or more to support COA, its programming, and mission. We would like to express our deep appreciation to the following who gave in FY13.

Anonymous (3)
Estate of Brooke Russell Astor
Mr. Charles Butt
Mrs. Shelby Cullom Davis*
Mr. & Mrs. Shelby M.C. Davis
Shelby Cullom Davis & Co., L.P.
Davis Educational Fdn
Neva Goodwin
International Whaling Commission
Joanne Kemmerer ’02
The Kemmerer Family Fdn
Mr. & Mrs. Robert P. Kogod/
The Robert P. & Arlene R. Kogod Family Fdn
Maine Space Grant Consortium
Mr. & Mrs. Clement E. McGillicuddy
Jennifer & Jay McNally ’84
Mr. & Mrs. Gerrish Milliken/
The Gerrish H. Milliken Fdn
Mr. & Mrs. Robert P. Kogod
Mr. & Mrs. Henry D. Sharpe, Jr.
William P. Stewart
Mrs. Allan Stone
Nick & Joan Thorndike
Mr. & Mrs. William Thorndike, Jr.
US National Park Service

Elizabeth Rousek Ayers ’95
Mr. & Mrs. Mark Bamford
Bar Harbor Bank & Trust
Sandi Read & Ron Beard
Paul ’79 & Robin ’80 Beltrami
Ms. Emily Blazeck ’06
Rickie Bogle ’02
Lynn Bouger & Tim Garrity
Steve Redgate & Dianne Clandaniel
Catherine Clinger
Mr. & Mrs. Sean Cosgrove
Mr. & Mrs. James Crawford
Shelby Cullom Davis Charitable Fund
Mr. & Mrs. Richard Dino oflo
Ms. Christine Donovan (’77)
Mr. & Mrs. Stephen Downing
Shaya Shub Durbin ’05
Mr. & Mrs. Alden Eaton
Mr. David Emerson ’81
Carol & Jackson Eno
Samuel & Elise* Felton
The First
Ms. Cynthia Jordan Fisher ’80
Mr. & Mrs. William G. Foulke, Jr.
Mr. Jay Friedlander
Dr. & Mrs. Philip Geier
Drs. Wendy & Alan Gladstone
Mr. & Mrs. John Good
Robert Gossart & Judith Burger-Gossart
Mr. & Mrs. Andrew Griffiths
Barbara J. Hazard
Mary J. Heffernon
Mr. & Mrs. Robert Hoguet
Carolyn & Dave Hollenbeck
IndCor Properties
Mr. & Mrs. David James
Mr. & Mrs. Robert Jones
Bob & Ellie Kates
Mr. & Mrs. Jeffrey Kellam
Mr. & Mrs. John Kelly
Craig Kesselheim ’76
Mr. & Mrs. S. Lee Kohrman
Ms. Neith Little ’09
Mr. & Mrs. Peter Loizeaux
Ms. Katherine Starlight Caivano Macko
Meg & Miles Maiden ’86
Ms. Jessica McCordic ’12
Clifton McPherson ’84
Ms. Carol Mead ’85
Ms. Janet Moore
Mr. & Mrs. G. Marshall Moriarty
Dr. Suzanne Morse
Mr. & Mrs. William V.P. Newlin
Patricia A. Gates Norris
Dr. & Mrs. Lewis Patrie
Mr. & Mrs. Kenneth Paul
Mr. & Mrs. Malcolm Peabody
Bob & Susan Peck
Margaret Pennock ’84
Alexa Pezzano ’00
Mr. Philip Pillsbury, Jr.
Randall G. Pinkham (’11)
Chris & Pam Polloni
Mr. & Mrs. John Reeves
Mr. & Mrs. Hamilton Robinson, Jr.
Dr. Walter Robinson
Paul G. & Ann Rochmis
Eric Roos ’87
Dr. Nadia Rosenthal
Drs. Stephen & Pamela Ross
Mr. & Mrs. Max Rothal
Marthann & Edward Samek
Cynthia Livingston & Henry L.P. Schmelzer
Mr. Robert Seddig
Mr.* and Mrs. Clyde Shorey, Jr.
Mr. Mark Simonds ’81
Wickham Skinner
Timothy Smith & Molly Lanzarolta
Ms. Carolyn Snell ’06
Dr. Rachel Snow ’01
Ms. Kirsten Stockman ’91*
Ms. Dorie Stolley ’88
Mr. & Mrs. Richard Sullivan
Ms. Joan H. Swann
Bonnie Tai & Dan Thomassen
Dr. Davis Taylor
Nick & Joan Thorndike
Mr. & Mrs. William Thorndike, Jr.
Ms. Katharine Turok
Wendy L. Van Dyke (’80)
Christiaan ’09 & Cody van Heerden, MPhil ’15
Ms. Gail Wartell
Mary E. Welch
Mr. David Witham

PRESIDENT’S CIRCLE

The President’s Circle is comprised of those donors who give $25,000 or more to support COA, its programming, and mission. We would like to express our deep appreciation to the following who gave in FY13.

Anonymous (3)
Estate of Brooke Russell Astor
Mr. Charles Butt
Mrs. Shelby Cullom Davis*
Mr. & Mrs. Shelby M.C. Davis
Shelby Cullom Davis & Co., L.P.
Davis Educational Fdn
Neva Goodwin
International Whaling Commission
Joanne Kemmerer ’02
The Kemmerer Family Fdn
Mr. & Mrs. Robert P. Kogod/
The Robert P. & Arlene R. Kogod Family Fdn
Maine Space Grant Consortium
Mr. & Mrs. Clement E. McGillicuddy
Jennifer & Jay McNally ’84
Mr. & Mrs. Gerrish Milliken/
The Gerrish H. Milliken Fdn
Rebecca & Steve Milliken
Mr. & Mrs. Philip S.J. Moriarty
National Center for Research Resources, NIH
Mr. & Mrs. William V.P. Newlin
NOAA/US Department of Commerce
The Partridge Fdn
Mr. & Mrs. Daniel Pierce
The Honorable Chellie Pingree ’79 & Donald Sussman
James Dyke & Helen Porter
Mr. & Mrs. George Putnam
Mr. & Mrs. David Reis
Mr. & Mrs. Hamilton Robinson, Jr.
Dr. Walter Robinson
Mr. David Rockefeller
Mr. & Mrs. Henry D. Sharpe, Jr.
William P. Stewart
Mrs. Allan Stone
Nick & Joan Thorndike
Mr. & Mrs. William Thorndike, Jr.
US National Park Service
THE CHAMPLAIN SOCIETY

The Champlain Society (TCS) is College of the Atlantic's premier giving society. The Champlain Society was created in 1988 to give appropriate recognition to those special friends who contribute $1,500 or more to the Annual Fund. The importance of annual giving at this level is critical to the stability and ongoing operations of the school, to the advancement of the college’s mission, to provide financial aid where needed and support for maintenance and stewardship of the campus. We thank the following for their support:

FOUNDER $10,000-24,999
Anonymous (2)
Edgar D. & Nancy P. Aronson
Joan Stroud Blaine
Mr. Samuel Hamill, Jr.
Burks B. Lapham & Family
Mr. & Mrs. Clement McGillicuddy
Jennifer & Jay McNally
Rebecca & Steve Milliken
Mr. & Mrs. William V.P. Newlin
Mr. & Mrs. Daniel Pierce
The Honorable Chellie Pingree ’79 & Donald Sussman
Elwood R. Quesada Educational Fdn
William P. Stewart
Mr. & Mrs. Richard Wolf

PATHFINDER $5,000-9,999
Mr. Leslie C. and Barbara* Brewer
Mr. & Mrs. Benjamin Brewster/
   The Janet Stone Jones Fdn
Mrs. Bernard K. Cough
Estate of Alice Stewart Eno
Mr. & Mrs. William G. Foulke, Jr.
Dr. & Mrs. Philip Geier
Mr. & Mrs. Melville Hodder
Sonja Johanson ’95 & Richard Gordet
Willy Osborn
Mr. & Mrs. C.W. Eliot Paine/
   The Puffin Fund of the Maine Community Fdn
Mr. & Mrs. George Putnam
Mr. & Mrs. Mitchell Rales
Mr. & Mrs. John R. Robinson
Dr. Walter Robinson

DISCOVERER $2,000-4,999
Anonymous (3)
Isabel & John E. Anthony
Mr. & Mrs. Mark Bamford
Sandi Read & Ron Beard
Mr. & Mrs. John R. H. Blum
Mr. Frederick Cabot
Roc & Helen Caivano ’80
Mr. & Mrs. Harry Charlston
Rod & Verena Cushman
Philip & Tina DeNormandie
Mr. Lawrence Duffy
David & Judith Fischer
Susan Dowling & Andrew Griffths
Mr. & Mrs. Paul Growald
Ms. Agnes Gund/AG Fdn
Mr. & Mrs. Richard Habermann
Mr. & Mrs. George B.E. Hambleton
Anne Stroud Hannum
Mrs. Penelope Harris
Mr. Horace Hidreth, Jr./
   Seal Bay Fund of the Maine Community Fdn
Mrs. Caroline Huber
IndCor Properties
Mr. Nathaniel Keller ’04
Mr. & Mrs. John N. Kelly
Mr. & Mrs. Gilbert Kinney
Keith & Susan Kroeger
Mr. & Mrs. Peter Loring
Mr. & Mrs. Anthony Mazlish
Sarah A. McDaniel ’93
Peter Milliken (’76)
Mr. & Mrs. G. Marshall Moriarty
Mr. & Mrs. Philip S.J. Moriarty
Mr. & Mrs. Benjamin Neilson
Agnes & Bill Peelle
Mrs. Walter Robinson, Jr./
   The Margaret Ann & Walter Robinson Fdn
Romill Fdn
Edith & William Rudolf

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In April, 2013, a $3M restoration project started on The Turrets, COA's iconic "summer cottage." The work was completed in November, 2013. The following made the work possible.

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**JUL**

The exhibit “Talking Graphics with Waterscapes” by renowned artist Jane Davis Doggett opens at the Ethel H. Blum Gallery.

COA’s new M.V. Osprey makes her debut in Frenchman Bay with two special trips for members of The Champlain Society.

William N. Thorndike, Jr. is named chair of College of the Atlantic’s Board of Trustees.

**AUG**

Susan Cohn Rockefeller presents her documentary, Mission of Mermaids.

Art writer and poet Carl Little is featured at COA’s Sherry Geyelin Lunch Series with a reading and slide presentation exploring the relationship between art and poetry through the work of Brueghel, Hopper, Auden, and others.

Fifteen students, two faculty members and several alumni from COA attend the United Nations Conference on Sustainable Development in Rio de Janeiro, Brazil, also known as Rio+20.

**SEPT**

Suite Limpet, a theatrical site-specific installation piece by COA’s Dru Colbert and Lisa Leaverton, premiers in Otter Creek, on Mount Desert Island.

College of the Atlantic begins its 41st year with 120 new students and two new faculty members: Sarah Hall, geologist, and Jodi Baker, performing artist.

College presents the student-performed and directed comedy No Spring Suicides, by Spanish writer Alejandro Casona.

**OCT**

COA is featured in The Chronicle of Higher Education’s article “A Tiny College Nurtures Big Ideas.”

Anjali Appadurai ’13 gives a talk at TEDxDirigo.

Poet, lawyer, and MDI summer resident Dan Burt reads from his book, We Look Like This.

COA’s Karen Waldron is named the inaugural holder of the Lisa Stewart Chair in Literature and Women’s Studies.

**NOV**

A dozen students head to the meeting of the United Nations Framework Convention on Climate Change in Doha, Qatar with COA’s Doreen Stabinsky.

COA’s “Pop Up Restaurant” raises approximately $800 to donate to Share the Harvest, a COA project promoting food access, community engagement, and a more just and equitable food system on Mount Desert Island.

**DEC**

COA mourns the passing of founding trustee Father James Gower.

David Camlin ’07 and a group of COA students produced a documentary project bringing the life and work of four Maine artists (including COA’s Nancy Andrews) to the Maine Public Broadcasting System.
<table>
<thead>
<tr>
<th>JAN</th>
<th>FEB</th>
<th>MAR</th>
<th>APR</th>
<th>MAY</th>
<th>JUNE</th>
</tr>
</thead>
<tbody>
<tr>
<td>COA opens a solar-powered electric charging station to any vehicle needing a recharge.</td>
<td>President Darron Collins '92 gives the talk <em>Branding Human Ecology for Higher Ed</em> at the the Society for Human Ecology Conference in Australia.</td>
<td>College of the Atlantic's Board of Trustees accepts a student proposal to divest the college from all fossil fuel-related investments.</td>
<td>COA celebrates the dedication of the Lou Rabineau Education Studies Center.</td>
<td>COA's Beech Hill Farm offers the third annual May Day Celebration, with a maypole dance, farm tours, and potluck picnic lunch.</td>
<td>Green Living Magazine lists five colleges as &quot;greenest of the green.&quot; College of the Atlantic is rated #1.</td>
</tr>
<tr>
<td>College of the Atlantic is one of three New England institutions to receive a competitive grant from the Environmental Protection Administration to continue to explore the possibility of turning food waste into a resource for liquid fuel or biogas by fermenting the sugars in food waste.</td>
<td>Marissa Altmann '13 is the first youth member of the US delegation at the Convention on International Trade in Endangered Species of Wild Fauna and Flora in Bangkok, Thailand.</td>
<td>Lili Pew joins College of the Atlantic's Board of Trustees.</td>
<td>COA mourns the passing of philanthropist, lover of peace, and COA friend Kathryn W. Davis.</td>
<td>Alyne Cistone and actors Becky and Dylan Baker are elected to the COA board.</td>
<td>COA's 2013 commencement speaker, Dr. Paul Farmer, delivers a powerful speech to the graduating class suggesting that they &quot;partner hard.&quot;</td>
</tr>
<tr>
<td>College of the Atlantic and Project Noah team up to expand the possibilities of nature education and citizen science.</td>
<td>COA students present <em>Reverie,</em> by transforming Gates into an art center offering artwork, film screenings, music, and more.</td>
<td>President and CEO of the National Center on Education and the Economy Marc Tucker gives the talk, <em>What It Will Take for the United States to Match the Performance of the Nations with the Best Education Systems.</em></td>
<td>Kyle Shank '14 receives a grant from the New Economy Institute to organize the COA-hosted conference <em>Cooperation, Community, and Complexity: Imagining a New Economy for the 21st Century,</em> focused on presenting ideas for fostering an economy that would better serve people.</td>
<td>COA's 24-hour challenge is a huge success, collecting 641 gifts in 24 hours.</td>
<td>The work of Surya Karki '16 at Maya Universe Academy in Nepal is featured in the <em>Christian Science Monitor.</em></td>
</tr>
<tr>
<td><em>Collected Prints: A Selection of Works on Paper from the Collection of Catherine Clinger,</em> are exhibited in the Blum.</td>
<td></td>
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</tr>
</tbody>
</table>
With the guidance of my Educational Studies professors and the knowledgeable staff at COA's Beech Hill Farm, my learning began to culminate last year in a Farm to School program. This was a curriculum I designed and implemented with a fellow COA student to teach local sixth graders about topics such as nutrition, food justice, and sustainable agriculture. The program was such a success that I am running it again this year. Parents of last year’s students still stop to tell me what a difference it made in how their entire family thinks about topics concerning food.

This is why I came to COA, and this is why I thank you for your continued support. None of this could happen without you.
Alumni giving demonstrates to other funders — individuals as well as foundations — the sense of value students received from their education. We stress participation — a gift of any size is appreciated. Thank you to all of the following.

1974
William Ginn
Molly Hampton
Eric Henry
Catherine Johnson

1975
Fred Davis
June LaCombe
Ellen Seh

1976
Susan George Applegate
Bruce Bender
Liza Carter
Sally Chetwynd
Henry Elliott
Nadine Gerdts
Katherine Hazard
Josephine Todrank Heth
Craig Kesselheim
Jan Scott McIsaac
Peter G. Milliken
William Wade

1977
Jeffrey Baker
John Biderman
Christine Donovan
Thomas Fisher
Scott Kraus
Philip Kunhardt III
Carol Manahan
Susan Priest Pierce
Frances Pollett
David Winship

1978
Jerry Bley
Sarah Louise Cochran, DVM
James Frick
Jackson Gillman
Jonathan Gormley
Nina Gormley
Therese Goulet
Julie MacLeod Hayes
Eugene Lesser
Bruce Phillips
Barbara Sassaman

1979
Paul Beltramini
Pamela Bolton
Lisa Damtoft
Lynne Wommack Espy
Joan Feely
Lois Hayes
Susan Inches
Andrea Lepcio
Frederick Moss
The Honorable Chellie Pingree
Tripp Royce
Aaron Shamberg
Frank Twohill

1980
Anonymous
Mary Dohna Bacon
Wells Bacon
Robin Beltramini
Clifford Bernier
Helena Caivano
Steve Demers
Jaki Erdoes
Cynthia Jordan Fisher
Susan Freed
Terry Lee Good
Richard Griffin
Ruth Ann Hill
Evelyn Mae Hurwich
Steven King
William McDowell
Olin Eugene Myers, Jr.
Anne Patterson
Victoria Savage
Wendy Van Dyke
Susan Woehrlin

1981
Peter Anderson
Bruce Becque
Janet Biondi
Rebecca Buyers
Francis Cole III
David Emerson
David Folger
Abigail Goodyear
Marti Gudmundson
Kathleen Hogan
John Jacob
Ann Noel Kesselheim
Marjorie Lau
Alice Levey
Robert May
Leslie McConnell
Stephen Mullane
Martha Pearson
Mark Simonds
Rachel Snow
Nancy Stevick
Peter Stevick
John Viele
Benjamin Walters
Katherine Weinstock
Jean Weiss

1982
Anonymous (2)
Catherine Elk
Bruce Friedman
Gail Henderson-King
Kathleen Ann Murphy
Catherine Straka
Stuart Summer
Katrina Van Dine
Mark Wessel
Jane Winchell

1983
Bethany Aronow
Evelyn Ashford
Sherman Burson III
Joseph Edes
Julie Erb
Matthew Gerald
Cara Guerrieri
Esther Karkal
Cynthia Krum
Abigail Littlefield
Lauren McKean
Francis Owen
Christopher Vincenty
Peter Wayne
Betsy Wisch

1984
Anonymous
M. Bernadette Alie
David Avery
Carla Burnham
Ker Cleary
Holly Devaul
Scott Durkee
Matthew Hare
Anna Hurwitz
Joplin James
Peter Jeffery
Maria Vanegas Long
L. Brooks McCutchen
Clifton McPherson III
Margaret Pennock
Kenneth Punnett
W. David Rosenmiller
Laura Starr-Houghton
Pamela Wellner

1985
Anonymous
Joanne Rodgers Foster
Christopher Hamilton
Peter Heller
Michael Kaiser
Carol Mead
Margaret Scheid
James Senter
Karen Wennaund

1986
Anonymous
Amy Aldredge
Lisa Burton
Sarah Chisholm-Stockard
Eugene Dickey
Glenon Friedmann
Tracy Haskell
Susan Highley
Jamien Jacobs
Suzanne Knecht
L. Paul Kozak
David Mahoney
Miles Maiden
Tim Spahr
Janis Steele
Anne Swann
Scott Swann

1987
Anonymous
Tammis Coffin
Robert Marshall
Elinor Newman
Eric Roos
Pamela Kaye Stone
Whit Whitman
1988
Anonymous
Rev. Paul Boothby
Dennis Bracale
Teisha Broetzman
Laura Cohn
Valerie Giles
Lauren Gilson
Marion Harris
B. Allison Martin
Edward Monat III
Cynthia Post
Richard Simis
Dorie Stolley
Bette Swanton
1989
Rachel Bullock
Mark Cosgrove
Jessica Greenbaum
Linda Gregory
Lars Henrikson
Dina Pettilo-Herz
Gerald Robinson
David Vickery, Jr.
Deborah Wunderman
Jingran Xiao
1990
Ann Arseniu Gallivan
Emily Bracale
Keith Goodrich
Lisa Hammer
Melissa Lessard-York
Juliana Lichatz
Megan McOsker
Peter Moon
Daniel Sangeap
Alexandra Simis
Maja Smith
Megan Smith
Elena Tuhly-Walters
Thomas Volkmann
1991
Anonymous
Katherine Clark
Daniel DenDanto
Thomas Fernald, Jr.
Graham Goff
Elizabeth Heidemann
Noreen Hogan
Aimee Hunt
Leslie Jones
David Lamon
Robert Ldeo
Bobbi Marin
J. Gregory Milne
Bridget Mullen
Jeremy Norton
Edward Ormsby
Melissa Ossanna, PhD
Meghan Piercy
Natalie Springuel
Kirsten Stockman*
J. Louise Tremblay
Joshua Winer
1992
Lelania Prior Avila
John Avila
Julie Barth
Darron Collins
Kirstin Edelglass
Peter Emmet
Richard Emmons
Marla Fugazzi
Erin Goff
Bruce Hazam
Patricia D’Angelo Juachon
Jennifer Judd-McGee
Dawn Lamendola
Randy Lessard
Philip Lichtenstein
Elizabeth Maguire
Jeffrey Miller
Laurie Pansa
Diana Papini Warren
Gina Platt
Emily Poole
William Scanga
Kristie Simko Wells
Heidi Stanton-Drew
Jeffrey Wells
1993
Jennifer Crandall
Kevin Crandall
Catherine Devlin
Bonne Gicovelli
Todd Graham
Elizabeth Leon Lockard
Heather Martin
Carol Null
Jacob Null
Colleen O’Brien
Jennifer Rock
CedarBough Saegi
Jennifer Vinck
Atsuko Watabe
Alexis Watson
Patrick Watson
Peter Williams
1994
Jennifer Aylesworth
Ted Bartles
Michael Boland
Amy Breon
Robert DeForrest
Joanna Glatz-Roche
P. Heeth Grantham
Kathryn Harmon Ldeo
Geneva Langley
Nishanta Rajakaruna
Amanda Reed
Jennifer Roberts
Susan Sullivan
Timothea Sutton-Antonucci
Erik Torbeck
1995
Neal Antonucci
Elizabeth Rousek Ayers
Michael Blair
Colin Capers
Taj Chibnik
Scott Dickerson
Sonja Johanson
Michael Kattner
Juliet Leeming
Jennifer Lieb
Ava Moskin
Tobin Peacock
Andrea Perry
Isaac Robbins
Katherine Schwab
Michael Zboray
1996
Anonymous (2)
Jessica Carter
Kara Fanning
Heather Gabranski
Nikole Grimes
Joshua Jameson
Michael Jancovic
James Kellam
Greg Koehlert
Deborah Keisch Polin
Jason Rich
Bogart Salzberg
Michael Staggs
Douglas Sward
Sarah Tyson
1997
Anonymous
Kimberly Ballard
Scott Bishop
Todd De Groat
Kelly Dickson
Mary Griffin
M. Rebecca Hancock
Margaret Hoffman
Tammy Nicholas
Tammy Packie
Melita Peharda Uljevic
Kelly Rollins
Amy Scott
Ryder Scott
1998
Anonymous
Ryan Andrew Boduch
Dylan Bosseau
Raechelle Edmiston-Cyr
Edward Haynsworth III
Erik Martin
Terra Merry
Brenden Moses
Philip Nicholas
Luciana Francesca Pandolfi
Valerie Peacock
Jessica Anita Schmidt
Toby Stephenson
1999
Anonymous (2)
Heather Albert-Knopp
Jessica Lynn Damon
Edouard devarennes
Jacob Eichenlaub
Hannah Fogg
Mindi Friedwald
Isaac Jacobs
Jill Kiernan
Carroll Lange
Benjamin Warren Lord
Yasmin Lucero
Beth Rockwell Martin
Meghan Pew
Samantha Sindoris
2000
Anonymous
Genevieve Angle
Emily Gamble Annas
Ryan Arsenault
Jaime Beraneck
Melinda Casey-Magleby
Erin Chalmers
Jessie Davis
Cerissa Desrosiers
Bryan Kiel
Annika Ginsberg
Katherine Griffin
Travis Hussey
Shawn Keeley
Heather Lakey
Jude Lamb
Chloe Marr-Fuller
Michael Morgenstern
Chase Morrill
Rachel Biggar Moses
Anne Mary Myers
Abraham Noe-Hays
Alexa Pezzano
Rebecca Pooler
Jennifer Prediger
Kathleen Pritchard
Zachary Soares
Tanya Sundberg
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<tr>
<th>Year</th>
<th>Names</th>
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<tr>
<td>2001</td>
<td>Allison Watters, Meg Westfox, Sarah Bevins, Lauren Breault Sinclair, Laura Casey, Adam Dau, Angela DiPerri, Lisa Duncan, David Eric Gooch, Elizabeth Gwinn, Bethany Haase Remmers, Amy Keys, Joseph Kiernan, Noah Krell, Caroline Leonard, Blaise Maccarrone, Benjamin Macko, Kendra Miller, Laura Miller, Chandreyee Mitra, Justin Mortensen, Katie Pindell, Andrew Pixley, Shiva Polefka, Melanie Schori, Autumn Soares, Abby Tusing, Michael Zirko</td>
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<td>2002</td>
<td>Anonymous, Rickie Bogle, Justin Mortensen, Katie Pindell, Andrew Pixley, Shiva Polefka, Melanie Schori, Autumn Soares, Abby Tusing, Michael Zirko</td>
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<td>2004</td>
<td>Anonymous, Evan Bender, Ranjan Bhattarai, Rohan Chittrakar, Briana Duga, Jamie Frank, James Harriman, Erin Heacock Zvirko, Julia Hefner, Nathaniel Keller, April Mauro Chittrakar, Dominic Muntanga, Lindsay Parrie, Allison Rogers Furbish, Hua Wang, Jennifer Warnow, Oliver White, Nellie Wilson, Lora Winslow</td>
</tr>
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<td>2005</td>
<td>Anonymous, Lydia Ann Brown, Seth Carbonneau, Diana Choksey, Hillah Culman, Sarah Drummond, Shaya Durbin, Samuel Edmonds, Katie Freedman, Jacqueline Gill, Shane Hall, Anne Harris, Amber Hayes, Eduarta Holl, Eamonn Hutton, Nishad Jayasundara, Jennifer Jones, Brandon McDonald, Aiofe O'Brien, Lauren Pfund, Lauren Rupp, Santiago Salinas, Zachary Steele, Nina Overgaard Therkildsen, Marjolaine Whittelsey</td>
</tr>
<tr>
<td>2006</td>
<td>Anonymous (2), Ashley Bakken-Martin, Deodonne Bhattarai, Emily Blazek, Jason M. Childers, Julia Clark, Beth Gallant, Jessica Glynn, Jay Guarneri, Tanner Harris, Amy Hoffmaster, Kara Johnson, Ellen Elizabeth Jones, William D. Luther, II, Christie Mahaffey, Thupten Norbu, Jodi Sargent, Hannah Semler, Julia Reid Simmons, Carolyn Snell, Julianne Taylor</td>
</tr>
<tr>
<td>2007</td>
<td>Anonymous (3), Aleksandra Aljakna, Maria Lis Baiocchi, Marianna Bradley, John Deans, Nickilyn Estolaga, Charles Fischer, Elsie Flemings, Alexander Fletcher, Anna Goldman, Graham Huber, Virginie Lavalle-Picard, Sarah Lawson-Stoops, Erica Maltz, Jacqueline R. Ramos, Kate Sheely, Erin Soucy, Andrew Spalding, Sarah Spruce, Sarah Steinberg</td>
</tr>
<tr>
<td>2008</td>
<td>Anonymous, Rickie Bogle, Justin Mortensen, Katie Pindell, Andrew Pixley, Shiva Polefka, Melanie Schori, Autumn Soares, Abby Tusing, Michael Zirko</td>
</tr>
<tr>
<td>2009</td>
<td>Anonymous (2), Ashley Adler, Mirza Alas Portillo, Rahvi Barnum, Marni Berger, Lauren Broomall, Farrell Campbell, Joanna Cosgrove, Elyse Dana, Tes Faller, Samuel Heller, Sarah Short Keller, Richard Hilliard, Laura Howes, Sarah Jackson</td>
</tr>
<tr>
<td>2010</td>
<td>Anonymous, Rickie Bogle, Justin Mortensen, Katie Pindell, Andrew Pixley, Shiva Polefka, Melanie Schori, Autumn Soares, Abby Tusing, Michael Zirko</td>
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<tr>
<td>Year</td>
<td>Students</td>
</tr>
<tr>
<td>------</td>
<td>----------</td>
</tr>
<tr>
<td>2012</td>
<td>13.9%</td>
</tr>
<tr>
<td>2013</td>
<td>23.2%</td>
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<tr>
<td>2014</td>
<td>30.4%</td>
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<tr>
<td>2015</td>
<td>36.6%</td>
</tr>
<tr>
<td>2016</td>
<td>40.8%</td>
</tr>
</tbody>
</table>

ALUMNI PARTICIPATION INCREASE OVER THE LAST FIVE YEARS
Gifts were made in memory of, or to honor, the following people & groups in fiscal year 2013.

IN MEMORY OF
Victor Amarilla Canete ’05
Christina L. Baker
Leo Berliner
Rashmi Bhure ’10
Ethel H. Blum
Patricia Bradshaw
Mitch Carter ’80
Rebecca Clark ’80
Richard Davis
Kathryn W. Davis
Lilles Deleconio
David Demere ’83
Dutch Demers
William Drury
Herbert Morton Elliott
Alice Eno
James Flanagan
Fr. James Gower
Craig Greene
Ned Hayes
Barbara Hohler
Kurt Jacobsen ’90
Daniel Kane
Kent Katz
Dr. Edward J. Meade Jr.
Don Meiklejohn
Philip Moriarty
Kevin Potter
Lou Rabineau
Christine Ridenour ’75
Jacob Rigby
George Robinson
Doug Rose ’95
Jane Salomon
Beatrix Sedgwick Gray
R. Amory & Elizabeth Thorndike
Dr. David Towle
Mark Wiley
Pat & Dale Winship

TO HONOR
240 in 24 Hours
Ashley Adler ’09
Carrie Banks ’01
Lynn Bouger
Leslie C Brewer
Jason Bryson-Alderman ’91
Colin Capers ’95, MPhil ’09
Don Cass
Jane Champion ’08
Sally Morong Chetwynd ’76
Kenneth Cline
Dr. Darron Collins ’92
Jo Cosgrove ’09
Mr. Shelby M.C. Davis
Addie Deupree ’02
Sam Eliot
COA Faculty & Staff
William G. Foulke, Jr.
Sara Faull ’97 & Genio Bertin ’98
Ruth Grierson
Andrew Griffiths
Maureen Grubb
Jay Guarneri ’06 &
Emma Rearick ’08
Rachel Guttmacher ’13
Patti Hamilton
Annie Hart
Ned Hayes
Stephen Homer Hunt
Monica Houghton
Edward Kaelber
Steven K. Katona & Susan Lerner
Dr. Jim Kellam ’96
Joy Kelley
Sarah Luke
Isabel Mancinelli
Donna McFarland
MDI Marathoners
Ian Medeiros ’16
Robert Nolan
Kate O’Brien
Mitchell & Emily Rales
Hamilton Robinson, Jr.
Dr. Walter M. Robinson III
Allison Rogers Furbish ’04
Elizabeth-Anne Ronk ’11
Fae Silverman ’03
The Whale Skull
Brittany Slabach ’09
Caroline Spillane ’13
Sternbach
Anna K. Stunkel ’13
Davis Taylor
Riley Thompson ’13
Jill Weber
Brooke Welty ’11
Sarah Wineberg ’13
## GIFTS TO SPECIAL PROJECTS

### Special Project Areas:

- Allied Whale (AW)
- Beech Hill Farm (BHF)
- Craig Greene Memorial Fnd (CGF)
- COA Debate Program (DPG)
- In-Kind Gifts (IKG)
- George B. Dorr Museum (GBD)
- Gifts to the Senior Class (GSC)
- Gifts of Time & Talent (GTT)
- Hatchery (HAT)
- Rebecca Clark Memorial Scholarship Fund (RCF)
- Restricted Giving (RES)
- Scholarship (SCH)
- Share the Harvest (STH)
- Special Gifts & Grants (SGG)
- Steven K. Katona Chair in Marine Studies (SKC)
- Summer Field Studies (SFS)
- Thorndike Library (THL)

### Anonymous (3) (AW) (SCH)
- Abercrombie & Kent Global Foundation (AW)
- Erin Allen ’08 (GTT)
- Ms. Marissa Altmann ’13 (GBD)
- Mr. Devin Altobello ’13 (GSC)
- Dr. John Anderson (CGF)
- Ms. Bethany Anderson ’13 (GSC)
- Ms. Anjali Appadurai ’13 (GSC)
- Lelania Prior Avila ’92 (GTT)
- Thomas & Chantal Bagwell (AW)
- Mr. Austin Bamford ’13 (GSC)
- Carrie Banks ’01 (GTT)
- Bar Harbor Food Pantry (STH)
- Barbara Tennent & Steven Barkan (AW)
- Ms. Kandyce Bartee (’13) (GSC)
- Mr. George Bass (HAT)
- Mr. Moses Bastille ’13 (GSC)
- Lynn Bean-Ingram (GTT)
- Mr. Ron Beard (GTT)
- Mr. & Mrs. John Becht (AW)
- Ms. Mollie Bedick ’13 (GSC)
- Raney Bench (GTT)
- Mr. & Mrs. Fred Benson (SCH)
- Julie Berberian ’96 (GTT)

### Berkshire Taconic Community Fdn. (RES)
- Ranjan Bhattarai ’04 (GTT)
- Deodonnne Bhattarai ’06 (GTT)
- Heather Bird (GTT)
- Ms. Lisa Bjerke ’13 (GSC) (GTT)
- Beth Blugerman ’86 (GTT)
- Mr. & Mrs. John R. H. Blum (RES)
- Brian Boardman (GTT)
- Michael Boland ’94 (GTT)
- Dr. Ryan Bouldin (IKG)
- Lynn Boulger & Tim Garrity (GTT) (SGG)
- Ms. Kathleen Bowman (STH)
- Bonnie Burn (GTT)
- Reel Pizza/Lisa Burton ’86 & Chris ’83 Vincenty (RCF)
- Pam Bush (GTT)
- Cadillac Mountain Sports (SGG)
- Ms. Mariana Calderon ’13 (GSC)
- The Camden Conference (THL)
- Mr. Colin Capers ’95, MPhil ’09 (GSC)
- Marc Chappe (GTT)
- Ms. Kimberly Childs (GSC) (STH)
- Brett Ciccottelli ’09 (GTT)
- Ms. Bronwyn Clement ’13 (GSC)
- Steve Redgate & Dianne Clendaniel (GSC)
- Mr. Kenneth Cline (GSC) (RCF) (STH)
- Jan Coates (GTT)
- Ms. Annie Cohen ’13 (GSC) (GTT)
- James Cole ’89 (GTT)
- Pancho Cole ’81 (GTT)
- Sarah Colletti ’10 (GTT)
- Ms. Laurie Costa ’13 (GSC)
- Brian Cole (GTT)
- Mrs. Bernard K. Cough (GBD)
- Ms. Colleen Courtney ’13 (GSC)
- T.A. Cox (GTT)
- Ms. Sally Crock (RCF)
- Judith Cullen (GTT)
- Gideon Culman ’02 (GTT)
- Kristy Cunnane (GTT)
- Adam Dau ’01 (GTT)
- Mrs. Shellby Cullom Davis* (DPG)
- Mr. Patrick Davis ’13 (GSC)
- Mr. & Mrs. Shelby M.C. Davis (SCH)
- Shelby Cullom Davis & Co., L.P. (DPG)
- Davis Educational Foundation (SGG)
- Davis Projects for Peace (SGG)
- Davis United World College Scholars Program (SCH)
- Mr. Naveed Davoodian ’10 (SCH)
- Bob DeForrest ’94 (GTT)
- Ms. Jeana DeLaire ’13 (GSC)
- Rose Demers ’88 (GTT)
- Heather Dillon (GTT)
- Jane Davis Doggett (GTT)
- Heather Dority ’96 (GTT)
- Mr. Nikhit D’Sa ’06 (GTT)
- Ms. M. Piper Dumont ’02 (GTT) (SCH)
- Amanda Dyer (GTT)
- Efficiency Maine Trust (SGG)
- Jacob Eichenlaub ’99 (GTT)
- Brad Emerson (GTT)
- Nicklynn Estolaga ’97 (GTT)
- Mr. Paul Excofer ’13 (GSC)
- Samuel & Elise* Felton (IKG)
- Mr. & Mrs. Barry Fernald (STH)
- Mr. Nat Fenton (GTT)
- Ms. Anna Flanagan ’13 (GSC)
- Moises Flores Baca ’13 (GSC)
- David Folger ’81 (GTT)
- Ms. Cherie Ford (SGG)
- Caroline Fornier (GTT)
- Ms. Alexandria Fouiard ’13 (GSC) (GTT)
- Mr. & Mrs. William G. Foulke, Jr. (GTT) (SCH)
- Michael Fourtier (GTT)
- Katie Friedman ’05 (GTT)
- Jill Frels (GTT)
- Steve Gabel-Richards (GTT)
- Ms. Susan Gamber (AW)
- Ms. Andrea Garcia Molina ’13 (GSC)
- Garden Club of Mount Desert (RES)
- Matthew Garrity-Janger (GTT)
- Missy Gaston (GTT)
COA’s connections to local and global biomedical research laboratories have given me the chance to gain research experience that is not often available to undergraduate students. Through these connections, I completed an internship at The Mount Desert Island Biological Laboratory learning about liver disease and an independent study in immunology at The Jackson Laboratory. Not only have these unique opportunities enriched my experience of COA, but they have also prepared me for a future career in the field of medicine and health.

Thank you again for your support. Your generosity to College of the Atlantic is what allows me to continue to follow my passion.
We want to recognize and thank those people whose steadfast support of COA helps us achieve our mission year after year.

**OVER 25 YEARS**
Mrs. Diane Anderson  
Dick Atlee & Sarah Corson  
Bar Harbor Bank & Trust  
Mr. Jerry Bley ('78)  
Mr. Leslie C. and Barbara* Brewer  
Charles & Barbara Burton  
Roc & Helen Caivano ’80  
Estate of Alida D. M. Camp  
Gerald & Suzanne Colson  
Mr. Jerry Bley ('78)  
Mr. Leslie C. and Barbara* Brewer  
Charles & Barbara Burton  
Roc & Helen Caivano ’80  
Estate of Alida D. M. Camp  
Gerald & Suzanne Colson  
Mr. & Mrs. C. W. Eliot Paine  
Bruce Phillips ’78  
Mrs. Eben Pyne  
Ms. Cathy Ramsdell ’78  
Mr. & Mrs. John Reeves  
Mr. David Rockefeller  
Drs. Stephen & Pamela Ross  
Ms. Ellen Seh ('75)  
Peter H. & Lucy Bell N. Sellers  
Ms. Francis M. Kline  
Ms. Joan H. Swann  
Mr. John Thorndike  
Mr. John Viele ('81)  
Stacy Hankin & Ben Walters ’81  
Ms. Katherine Weinstock ’81  
Alice & Bradford Wellman  
Mr. & Mrs. William Wister, Jr.  
Sue Woehrlin ’80

**OVER 20 YEARS**
Anonymous (6)  
Acadia Corporation  
Professor (Emeritus) J.K. Anderson  
Atwater Kent Fdn, Incorporated  
Bar Harbor Savings & Loan  
Mr. John Biderman  
Ms. Edith Blomberg  
Dennis Bracale ’88  
Ms. Rebecca Buyers ’81  
Bill Carpenter & Donna Gold  
Ms. Tammis Coffin ’87  
Ruth M. & Tristram C. Colket Jr.  
Ms. Sally Crock  
Rod & Verena Cushman  
Ms. Lisa Damtoft ’79  
Mr. John Van Dewater  
Sylvia M. Erhart  
Lynne Wommack Espy ’79  
Mr. & Mrs. William G. Foulke, Jr.  
Dr. & Mrs. Richard Fox  
Ms. Susan Freed ’80  
Mr. Jackson Gillman ’78  
Mr. & Mrs. Paul Growald  
Mr. & Mrs. George B.E. Hambleton  
Ms. Lois Hayes ’79  
Ms. Sherry Huber  
Susan B. Inches ’79  
Ms. Cynthia Jordan Fisher ’80  
Bob & Ellie Kates  
James & Sally Kellogg  
Craig Kesselheim ’76  
Carl & Lorraine Ketchum  
Ms. Andrea Lepcio ’79  
Dr. Eugene Lesser ’78  
Ms. Alice Levey ’81  
Ralph & Roberta Longsworth  
Robert May, ND ’81  
Mrs. Anne Mazlish  
Mr. & Mrs. William McDowell ’80  
Mr. & Mrs. Clement McGillicuddy  
Suzanne Durrell & Ian Scott McIsaac ('76)  
Jennifer & Jay McNally ’84  
Mr. Peter Moon ’90  
Frederick S. Moss ’79  
Mrs. Marie Nolf  
Virginia Nyhart  
Dr. & Mrs. Lewis Patrie  
Robert & Susan Pennington  
Mr. & Mrs. Daniel Pierce  
Mr. & Mrs. George Putnam
<table>
<thead>
<tr>
<th>Name</th>
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<tr>
<td>Mr. &amp; Mrs. David Rockefeller, Jr.</td>
<td>84</td>
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<td>Hilda K. &amp; Thomas H.* Roderick</td>
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<tr>
<td>Mr. &amp; Mrs. Ronald Rogers</td>
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<tr>
<td>Mr. W. David Rosenmiller</td>
<td>84</td>
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<td>Mr. &amp; Mrs. Max Rothal</td>
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<td>Mr. Daniel Sangeap</td>
<td>90</td>
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<td>Ms. Barbara Sassaman</td>
<td>78</td>
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<tr>
<td>Ms. Margaret Scheid</td>
<td>85</td>
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<td>Mr. David Furholmen</td>
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<td>Garden Club of Mount Desert</td>
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<td>Stephen &amp; Kathleen George</td>
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<tr>
<td>June LaCombe</td>
<td>75</td>
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<tr>
<td>&amp; Bill Ginn</td>
<td>74</td>
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<td>Robert &amp; Sonia Goodman</td>
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<td>John Allgood</td>
<td>81</td>
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<td>&amp; Abigail Goodyear</td>
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<td>Ms. Elizabeth Gorer</td>
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<td>John P. Gower</td>
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<td>Mr. &amp; Mrs. Michael Gumpert</td>
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<td>Mr. Samuel Hamill, Jr.</td>
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<td>Mr. Matthew Hare</td>
<td>84</td>
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<td>Mrs. Penelope Harris</td>
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<td>Barbara J. Hazard</td>
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<td>Mary J. Heffernon</td>
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<td>Horace Hidrith</td>
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<td>Mr. &amp; Mrs. Robert Hinckley</td>
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<td>Carolyn &amp; Dave Hollenbeck</td>
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<td>Bill &amp; Cookie Horner</td>
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<td>Ms. Evelyn Mae Hurwitz</td>
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<td>Ms. Anna Hurwitz</td>
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<td>Steven King</td>
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<td>Aleda J. Koehn</td>
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<td>Roz Rolland &amp; Scott Kraus</td>
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<td>David Lebwohl, MD</td>
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<td>Richard Hilliard &amp; Karen Waldron</td>
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<td>Ms. Jean Weiss</td>
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<td>Mary E. Welch</td>
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<td>Ms. Jingran Xiao</td>
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<td>&amp; Erich Reed</td>
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<td>Dr. David Avery</td>
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<td>Lelania Prior Avila</td>
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<tr>
<td>&amp; Family</td>
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<td>Elizabeth Rousek Ayers</td>
<td>95</td>
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Like many students here, I believe that our philosophy of human ecology is at its best when used in an applied setting. For me, applied human ecology usually means advancing alternative energy, specifically alternative transportation, for the college and community at large. With this human ecological perspective, I've been able to imagine, design, and implement projects that have increased the amount of ecological transportation available. My favorite project is our electric farm van. Not only is it a demonstration of electric vehicles but it also provides transportation for students interested in farming, all while reducing our emissions and expenses.

Students can't magically produce these projects out of thin air. To imagine, design, and implement successfully, they need to be able to have support and resources to practice human ecology in real life. Your support has allowed me, and countless other students, to explore human ecology to its fullest. Thank you.

ALEX PINE '14 (CALIFORNIA)
WHAT’S THE NEXT BIG PROJECT?

Fund for Maine Islands ($1M)
COA and the Island Institute have created a partnership to study and improve the sustainability of the year-round island and coastal communities on the Gulf of Maine. We have received a $2M grant to address four critical areas: agriculture and food security; energy security; education; and adaptation to climate change. The grant includes a challenge to match a $1M endowment for a long-term innovation fund for these projects.

Chair in Performing Arts ($1.25M)
The purpose of drama, dance, and music is nothing less than a deeply faceted exploration of the human condition. At their core, the performing arts investigate the complexity of human behavior and existence through art and through action — the ideals on which COA was founded.

Chair in Computer Science ($2.5M)
Knowledge of computer science and the ability to write code are increasingly important skills across many disciplines and careers. Adding a computer science faculty position will increase the relevance and value of a COA education. Students will gain technical skills that are essential in many areas of science and business.

The Hatchery ($1.5M)
COA is one of only a handful of liberal arts colleges in the US to offer a sustainable business program at the undergraduate level. An important component of the program is the Hatchery, a new venture accelerator that links classroom learning with real world experiences. The Hatchery provides a focused, catalytic environment as well as access to basic, critical resources and services to student-led enterprises for twelve months, beginning with the student’s final term.

Gardens and Gardener Endowment ($1M)
COA’s historic gardens serve as a living laboratory where students learn about landscape design, botany, taxonomy, horticulture, management of invasive species, and agriculture. COA requires a gardens manager with sufficient horticultural knowledge to care for the college’s living assets, manage and instruct work study students, support classes which utilize the campus landscape, and implement aspects of the landscape master plan.