



COLLEGE OF THE ATLANTIC
Annual Report Fiscal Year 2012





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What is the Difference Between COA's Annual Fund and the Capital Campaign?

COA's Annual Fund and the *Life Changing, World Changing* Capital Campaign support different — but equally important — funding priorities, both of which ensure the financial sustainability of College of the Atlantic.

Simply stated, the Annual Fund supports COA's every day operations. The Capital Campaign supports new initiatives and long-term support of the College through endowed funds.

The Capital Campaign is an intensive, three-year fundraising effort to secure gifts and pledges in order to provide for physical improvements, new academic disciplines and endowment. The Capital Campaign has a defined lifespan: 2010–2013.

The Annual Fund is integral to the operating budget. Tuition covers only a portion of the cost of educating a student. The Annual Fund closes the gap between income and expenses. These donations are used immediately for our most pressing needs and operational costs. The Annual Fund is an ongoing, continuing effort. As our endowment grows, proceeds from it will be used to support the operating budget and will complement our Annual Fund.

COA Development Office

College of the Atlantic 105 Eden Street Bar Harbor Maine 04609

Dean of Development, Lynn Boulger
207-801-5620, lboulger@coa.edu

Annual Fund Director, Laura Johnson
207-801-5621, ljohnson@coa.edu

Alumni Relations/Development Coordinator, Dianne Clendaniel
207-801-5624, dclendaniel@coa.edu

Manager of Donor Services and Prospect Research, Jennifer Hughes
207-801-5622, jhughes@coa.edu

From the President

The most important message I have to deliver in this annual report? Hands down: Thank you. This small, dynamic, and all-together innovative college on the coast of Maine is the brainchild of many thousands of supporters and this report is first and foremost a very detailed, very wholehearted thanks to each of you.

Your belief in us is cherished and your investment is paying enormous dividends. Though small, our ideas and impact are large. Witness the recent, in-depth look at the College of the Atlantic as reported in the Chronicle of Higher Education (<http://chronicle.com/article/One-Tiny-Colleges-Lessons-for/135418/>). That article painted a holistic, positive, and ultimately optimistic picture of the college. Such prominent, external validation speaks volumes. It will also help our mission and vision reach a wider audience.

But for me, the more meaningful measure of our success came from a recent prospective student I interviewed out on the West Coast. “Bill,” I said, “At College of the Atlantic, we serve up a self-designed, hands-on, interdisciplinary, and value-laden education and we call it human ecology. I don’t have to ‘sell’ you on the College. It’s my job to make sure it’s right for you.”

“Darron,” came the reply in very short order, “I’ve been up to my eyeballs in colleges over the past several months. I’ve spoken with alumni, students, and others in the COA community and it’s crystal clear to me that no one does what COA does and I want to be part of that.”

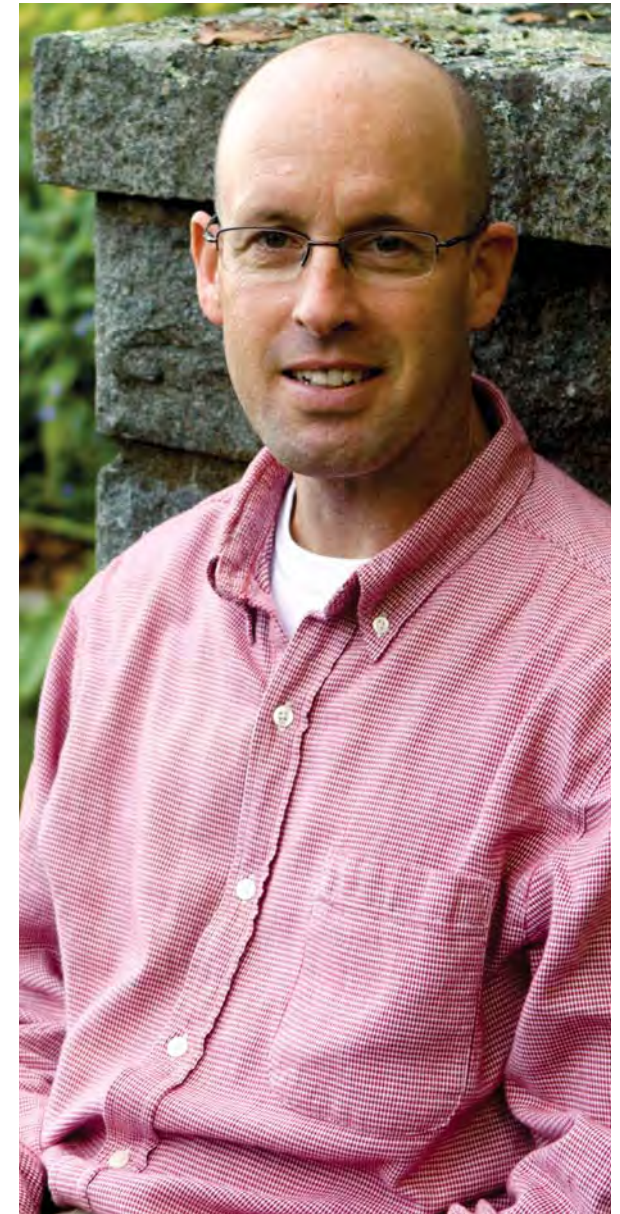
Not “I really want to come to COA,” but “I want to be a part of that.” That small difference in semantics is the difference between a static institution and a community that is growing, changing, innovative, and vital. I’ve heard that message over and over again from applicants; and that is the biggest source of inspiration any president could ever ask for.

It’s also the message that all of you deliver when you support COA. Alumni, volunteers, staff, faculty, current students, MDI residents, MDI visitors, and far-off admirers of our mission: your collective voices don’t say “Here’s a donation.” They say: “Here’s an investment. An investment in a new way of higher education that I really want to support — and be part of.”

Again, thank you.



Darron Collins '92, PhD
COA President



FINANCIALS

from the Administrative Dean



A handwritten signature in black ink, reading "Andrew S. Griffiths".

Andrew S. Griffiths
COA Administrative Dean and Chief Financial Officer

Fiscal Year 2012 was again successful financially as the net fund balance for the college increased from \$51.2 million to \$55.5 million largely due to gifts to the capital campaign and the continued recovery of the endowment investments. Overall we received \$8.8 million of gifts, including \$6.1 million of support for the capital campaign. The endowment had \$1.5 million in gains and earnings, offset by \$1 million allocated to operations.

The major source of operating revenue, as shown by the charts, continues to be net tuition. Our tuition and fees grew by just \$50,000 to \$11.6 million, while student aid increased by \$400,000, decreasing net tuition by \$350,000. Like many colleges, we are still feeling the impact of families who have been effected by the slow economy and need more financial support. Unlike most colleges, the ratio of student aid to total tuition is much higher. A major priority for the college is to gradually increase enrollment and to control the growth of student aid.

We met our goal of \$1 million for the annual fund with a successful year-end push, even as it has been a challenge to maintain support for the annual fund during the capital campaign. We have been fortunate to have several generous restricted grants, including the Davis UWC Scholarships, which have provided support for the operating budget, enabling us to have a balanced budget over the last few years.* Over the next few years, we are looking to the capital campaign to replace half the Davis Scholarship funds as their level is being cut back, and the other one-time restricted funds which will soon be spent.

We have continued to hold the line on the expense side of the ledger. Our major expense increases have been modest increases in faculty to keep pace with growth of student enrollment and expenses beyond our control, primarily health insurance and energy. We have not cut back on programs or important services to our students, but we have not added staff nor provided significant salary increases. Generally, our budgets have remained remarkably static over the last several years.

With these challenges on both the fundraising and enrollment front, there is significant energy and enthusiasm on the campus. Under the leadership of our new president, we feel optimistic about completing the capital campaign, and there is an all-out effort to extend the reputation of the college and to increase the application rate for potential new students.

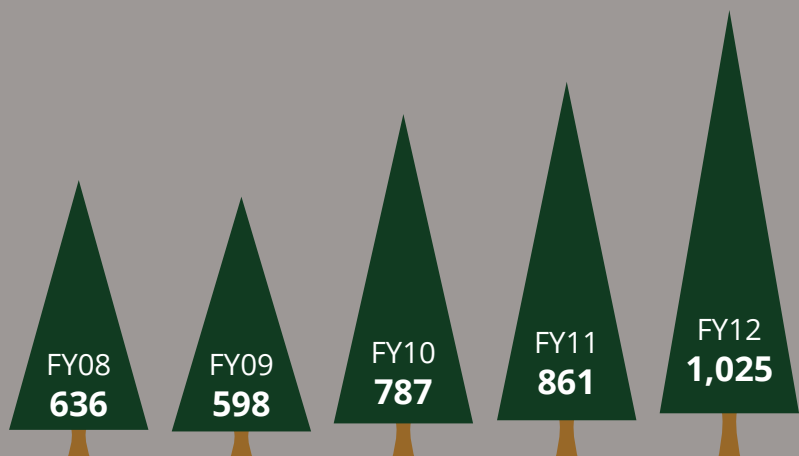
**Our operating budget differs from our audited financial statements as it includes the expense of capital equipment, but it does not include depreciation, and capital campaign expenses are capitalized.*

FINANCIAL SUMMARY

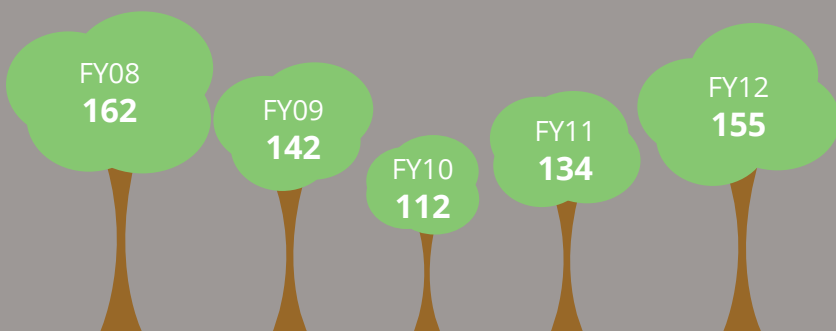
Unaudited and rounded to nearest \$1,000

| | | | |
|---|--------------------|--------------------|--------------------|
| COA Fund Balances | June 30, 2011 | June 30, 2012 | |
| Plant and Equipment (Net of Depreciation) | 22,923,000 | 22,278,000 | |
| Long-Term Debt | (9,070,000) | (8,730,000) | |
| Endowment | 25,390,000 | 29,288,000 | |
| Advance Payment from Davis Foundation | 4,436,000 | 2,618,000 | |
| <u>Other Net Assets</u> | <u>7,582,000</u> | <u>10,068,000</u> | |
| <i>Total Fund Balances</i> | <i>51,261,000</i> | <i>55,522,000</i> | |
| Operating Budget | FY11 | FY12 | FY13 Budget |
| Operating Revenues | | | |
| Tuition and Fees | 11,558,000 | 11,611,346 | 12,504,000 |
| <u>Less COA Student Financial Aid</u> | <u>(5,316,000)</u> | <u>(5,709,937)</u> | <u>(6,479,000)</u> |
| <i>Net Tuition after Financial Aid</i> | <i>6,242,000</i> | <i>5,901,409</i> | <i>6,025,000</i> |
| Contributions — Annual Fund | 843,000 | 1,000,000 | 1,005,000 |
| Davis Foundation UWC Grant | 2,132,000 | 2,029,802 | 1,700,000 |
| Endowment Allocation to Operations | 911,000 | 1,056,549 | 1,266,000 |
| Government Grants | 656,000 | 626,249 | 626,000 |
| Other Restricted Gifts and Grants | 1,360,000 | 1,830,000 | 1,535,000 |
| Student Housing and Dining | 1,225,000 | 1,257,457 | 1,318,000 |
| Summer Programs and Farm | 733,000 | 861,508 | 830,000 |
| Other | 186,000 | 530,026 | 180,000 |
| <u>Less Contingencies</u> | <u>n/a</u> | <u>n/a</u> | <u>(105,000)</u> |
| <i>Total Revenues</i> | <i>14,288,000</i> | <i>15,093,000</i> | <i>14,380,000</i> |
| Operating Expenses | | | |
| Instruction and Student Activity | 3,693,000 | 3,873,408 | 4,254,000 |
| Student Housing, Dining, and Grounds | 1,291,000 | 1,311,450 | 1,331,000 |
| Davis Foundation UWC Grant expense | 1,915,000 | 1,829,802 | 1,500,000 |
| Work Study Expenses | 940,000 | 903,557 | 896,000 |
| Summer Programs, Museum, and Farm | 622,000 | 677,358 | 625,000 |
| General Administration | 1,215,000 | 1,194,065 | 1,178,000 |
| Payroll Taxes and Fringe Benefits | 1,885,000 | 2,010,044 | 2,128,000 |
| Development and Admissions | 1,095,000 | 1,124,796 | 1,068,000 |
| Interest and Debt Service | 577,000 | 645,000 | 640,000 |
| Grants, Research, and Projects | 810,000 | 1,302,000 | 1,000,000 |
| <u>Capital Equipment</u> | <u>196,000</u> | <u>121,808</u> | <u>160,000</u> |
| <i>Total Expenditures</i> | <i>14,239,000</i> | <i>14,993,289</i> | <i>14,780,000</i> |
| Net Operating Surplus Before Transfers (Loss) | 49,000 | 99,711 | (400,000) |
| Transfer from FY09 to FY10 | n/a | n/a | n/a |
| Transfer from FY10 to FY11 | 300,000 | n/a | n/a |
| Transfer from FY11 to FY12 | (347,000) | 347,000 | n/a |
| <u>Transfer from FY12 to FY13</u> | <u>n/a</u> | <u>(100,000)</u> | <u>150,000</u> |
| <i>Net Operating Surplus After Transfers (Loss)</i> | <i>2,000</i> | <i>(289)</i> | <i>(250,000)</i> |

GIVING TRENDS OVER THE PAST 5 YEARS



ANNUAL FUND DONORS

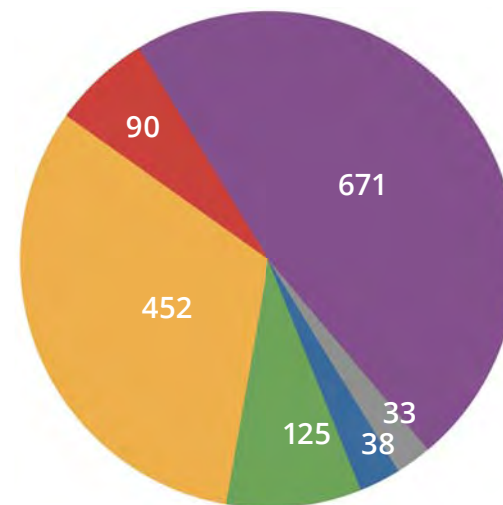


CHAMPLAIN SOCIETY MEMBERS

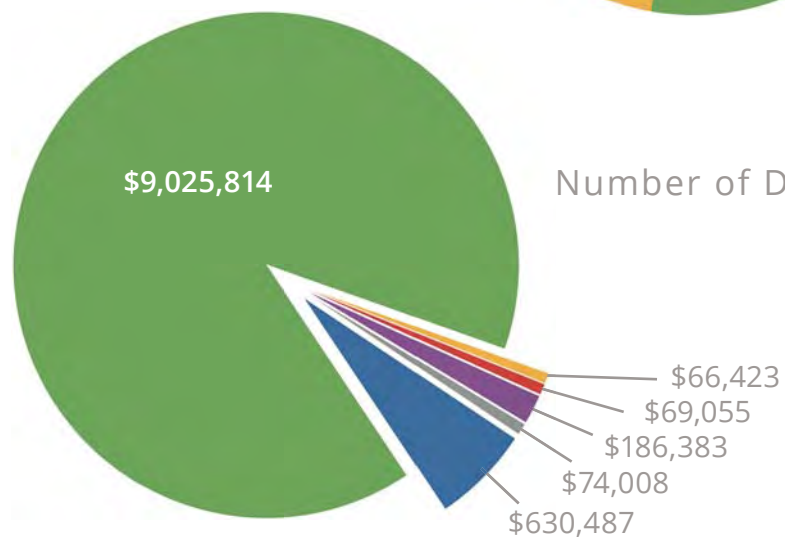
WHERE DOES COA'S FUNDING COME FROM?

FY12 Participation vs. Actual Dollars by Category

Number of Donors



Number of Dollars



Trustees Parents Major Gifts Alumni* Friends Businesses

*This line does not include Alumni Trustees — they are counted in the Trustees line.

THANK YOU

from the Chair

This Annual Report for Fiscal Year 2012 acknowledges and celebrates the many supporters of College of the Atlantic who make this institution dynamic, innovative, and academically excellent.

This has been an exceptional year for philanthropy at COA and, as we stand poised to successfully complete the largest campaign in the College's history, we have a lot of thanking to do.

First and foremost, the capital campaign is in excellent shape. Total gifts stand at over \$29M. We are confident in our ability to successfully hit our \$32M target by January. This campaign positions the College for a bright future by strengthening our endowment, adding important new faculty chairs in key academic disciplines (geosciences, art, and sustainable agriculture), allowing an overhaul of our information technology infrastructure and providing for the launch of *Osprey*, a new, state-of-the-art research vessel.

In addition, I would like to draw attention to the following gifts and indicators:

- Overall, giving in FY 2012 was up 30% over last year. The total raised for all funds in gifts and pledges is \$13,093,297 — with \$7,958,588 in cash gifts and \$4,975,999 in pledges.
- The number of gifts to the Annual Fund increased from 1,161 to 1,566 this year, showing continued broadening of our philanthropic base. The total for the Annual Fund giving was up almost \$100,000 for the year, adding much needed support to our operating budget.
- We had an extraordinary increase in alumni participation in the Annual Fund and now stand at 36.9% — comparable to some of the best known academic institutions in the country and a dramatic increase from 20% in 2010. COA's gifts from parents were also up nicely, another wonderful endorsement.
- Gifts totaling \$1,915,391 for the Davis United World Scholarship Program to sustain over 55 international student scholarships.
- A gift of \$1M from W.P. Stewart in memory of his daughter to establish the Lisa Stewart Chair in Literature and Women's Studies.
- A gift of \$1M from The Partridge Foundation for scholarships for students from rural New England interested in farming and projects at Beech Hill Farm.

I would like to offer special thanks to our dynamic President, Darron Collins, our tireless Dean of Development, Lynn Boulger, and her dedicated team, as well as all of the Trustees for their outstanding leadership and work in fundraising.

Fiscal Year 2013 is well underway, and the momentum in our philanthropy program is growing ever stronger. For all these gifts, we are very grateful. This is such an exciting time at COA. On behalf of the Board of Trustees, thank you for your belief in and support of College of the Atlantic.



A handwritten signature in black ink, which appears to read "W. N. Thorndike, Jr.".

William N. Thorndike, Jr.
COA Board of Trustees Chairman

PHILANTHROPY

from the Dean of Development

The cost of higher education is much in the news lately, but the national conversation rarely includes the role played by philanthropy. It's worth a look — not just because the amount of philanthropy to colleges and universities is significant, but because of who is giving it, and why.

It's no surprise that Americans cut back on charitable giving during recessions, but it takes twice as long for philanthropy to bounce back versus other economic indicators. The 2008 recession was particularly tough and the recovery particularly slow. Indeed, the average rate of change for giving two years following a recession year is 2.4%. For 2010 and 2011, it was a meager 1.1%.

However, charitable contributions to institutions of higher education in the US increased 8.2% in 2011, reaching \$30.30 billion. Adjusted for inflation, giving increased 4.8 percent. That is a staggering sum.

Who is responsible for this generosity? Individuals are. Eighty-eight percent of all giving in 2011 was from individuals — either through outright donations, their bequests, or family foundations.

People give to higher education for many reasons, but according to a recent survey, the main one is they see it as the best possible way to invest in the future of humanity. As my 17-year-old daughter says: "My classmates are all going to join the work force; we are all going to vote; we are all going to work on the tough issues of our time. How can only some of us get a good education?" The bright future of our community, country, our world, demands an educated populace.

Philanthropy helps educate all students, no matter their economic background. We believe education is life changing, world changing and COA's brand of education is particularly so. Small class sizes, hands-on practical application, research projects, and the remarkable living labs of Great Duck Island, Mount Desert Island, Mount Desert Rock, Acadia National Park make it so.

Your support of COA helps us keep the cost of tuition affordable for students from all over Maine and all over the world.

Whether your gift to College of the Atlantic is small or large, you are part of the millions of individuals who believe that education is the key to a better life for the individual who receives it as well as a benefit to society. We can't thank you enough for investing in COA and in the students who will make our future a better place to be.



Lynn Boulger
COA Dean of Development

CAPITAL CAMPAIGN

COA began our \$32M *Life Changing, World Changing* Capital Campaign in January of 2010 to strengthen scholarship and faculty support, add new academic disciplines, and enhance the college's infrastructure for co-curricular and academic programs. Since then, the COA Board of Trustees has worked very hard to raise over \$29M to date. Six new faculty chairs as well as nearly \$12M in scholarship support has been raised. We thank the following for their gifts this fiscal year!



The Anne T. and Robert M. Bass Chair in Earth Systems and GeoSciences

Mr. and Mrs. Robert Bass/

The Anne T. and Robert M. Bass Foundation
Margaret A. Cargill Foundation

The Richard J. Borden Chair in the Humanities

Anonymous (1)

Ranjan '04 and Deodonne '06 Bhattarai

Mr. John Biderman '77

Deirdre Swords and Michael Boland '94

Dennis '88 and Hana Bracale

Jason Bryson-Alderman '91

Erin Chalmers '00

Karen and Darron Collins '92

Angela DiPerri '01

Jessica Greenbaum '89 and Philip Lichtenstein '92

Chris Hamilton '85

Sarah Short Heller '09 and Sam Heller '09

Mr. Noah Hodgetts '10

Sonja Johanson '95 and Richard Gordet

Catherine B. Johnson '74

Ms. Leslie Jones '91

Laura and Michael Kaiser '85

Dr. James Kellam '96

Mr. and Mrs. J. Timothy Keller

Michael Keller '09

Nathaniel Keller '04

Joanne Kemmerer '02/

The Kemmerer Family Foundation

Margaret and Philip Kunhardt '77

Ms. Andrea Lepcio '79

Jessie Greenbaum '89 and Philip Lichtenstein '92

Ms. Ingrid Lindstrom ('09)

Jennifer and Jay McNally '84

Mr. Jeffrey Miller '92

Jennifer Waldron and Benoni Outerbridge '84

Bruce Phillips '78

Thomas and Patricia Pinkham

Mr. Gerald Robinson '89

Abby Rowe ('99)/Rowe Family Foundation

Richard '88 and Lilea '90 Simis

Elena Tuhy-Walters '90 and Carl Walters

Mr. Mark Wessel ('82)

The T.A. Cox Fund for Ecosystem Management and Protection

T.A. Cox

Novak Charitable Trust

Faculty Salary Equity

Mr. Cameron Hale Douglass '02

Mr. Nathaniel Hilliard '13

The Kathryn W. Davis Global Engagement Fund Toward Peace

Mr. Henry Hall '05

Luciana Pandolfi '98 and Luke Wagner '99

Community Foundation of South GA, Inc.

Mrs. Shelby Cullom Davis

Shelby Cullom Davis and Co., L.P.

Ms. Kathleen Vignos Folsom

R/V Osprey

Mr. Francis Blair

Machias Savings Bank

Mr. and Mrs. Gerrish Milliken/

The Gerrish H. Milliken Foundation

Mr. and Mrs. David Rockefeller, Jr.

Rockefeller Philanthropy Advisors

Ms. Ellen Thurman

The David Rockefeller Family Chair in Ecosystem Management and Protection

Mr. David Rockefeller

* Those donors with asterisks passed away during FY12; () Donors with parenthesis around their class years are alumni who are not COA graduates. Every effort has been made to ensure accuracy in preparing all donor lists for this annual report. If a mistake has been made in your name, or if your name was omitted, we apologize. Please notify the development office at 207-801-5622 with any changes.

Scholarships

Anonymous
Estate of Brooke Russell Astor
Roc and Helen Caivano '80
Kenneth Cline
Ms. Sally Crock
Mr. and Mrs. Shelby M.C. Davis
Davis United World College Scholars Program
Mr. and Mrs. G. Bernard Hamilton
Hillsdale Fund, Inc.
Ms. Amanda Hooykaas, MPhl '08
Jim Gower Fund
Jennifer and Jay McNally '84
Mr. and Mrs. Florenz Ourisman
The Partridge Foundation
Photo Researchers, Inc.
Mrs. Dora Richardson

The Allan Stone Chair in the Visual Arts

Dr. Catherine Clinger
Ms. Elizabeth Gwinn '01
Mr. and Mrs. Robert Kogod/
The Robert P. and Arlene R. Kogod
Family Foundation
Mr. Noah Krell '01
Ms. Jennifer Prediger '00
Mr. Matthew Shaw '11
Mrs. Allan Stone
Ms. Ellen Sylvarnes '83

Unrestricted Endowment

Sandi Read and Ron Beard
Lynn Boulger and Tim Garrity
Douglas Michael and Kimberly Childs
Mr. and Mrs. John Eysenbach
Samuel and Elise Felton
Mr. and Mrs. William Foulke, Jr.
Dr. and Mrs. Philip Geier
Ms. Sherry Huber
Dania Iams Charitable Remainder Trust
Mr. and Mrs. John N. Kelly
Burks B. Lapham and Family
Mr. and Mrs. G. Marshall Moriarty

Mr. and Mrs. William V.P. Newlin
Burks B. Lapham and Family
Mr. and Mrs. John P. Reeves
Mr. and Mrs. Hamilton Robinson, Jr.
Dr. Walter Robinson
Edward and Marthann Samek
Cynthia Livingston and Henry L.P. Schmelzer
State Street Corporation
Mr. and Mrs. William Thorndike
Cody and Christiaan van Heerden '09
Mr. David Witham



The emphasis on smallness runs counter to the national frenzy for reinvention in higher education, which seems fixated on going online and scaling up in an effort to mass-produce knowledge (or at least degrees). ... Colleges like COA ... are often overlooked and fragile. But they bring new perspectives and techniques to higher education, in part because they are small and nimble.

Scott Carlson
Chronicle of Higher Education

PRESIDENT'S CIRCLE

The President's Circle is comprised of those donors who give \$25,000 or more to support COA, its programming, and mission. We would like to express our deep appreciation to the following who gave in FY12.

Anonymous
Estate of Brooke Russell Astor
Bar Harbor Whale Watch Co.
Mr. and Mrs. Robert M. Bass/
The Anne T. and Robert M. Bass
Foundation
T.A. Cox
Mrs. Kathryn Davis
Mr. and Mrs. Shelby M.C. Davis
Shelby Cullom Davis and Co., L.P.
Mr. Samuel M. Hamill, Jr.
Dania Iams Charitable Remainder Trust
Joanne Kemmerer '02/
The Kemmerer Family Foundation
Mr. and Mrs. Robert P. Kogod/
The Robert P. and Arlene R. Kogod
Family Foundation
Mrs. Anthony Lapham and Family
The Margaret A. Cargill Foundation
Jennifer and Jay McNally '84
Rebecca and Steve Milliken
Mr. and Mrs. Gerrish Milliken/
The Gerrish H. Milliken Foundation
NOAA/US Department of Commerce
The Partridge Foundation
James Dyke and Helen Porter
Mr. and Mrs. David Reis
Dr. Walter Robinson
Mr. and Mrs. Hamilton Robinson, Jr.
Mr. David Rockefeller
Mr. and Mrs. Henry D. Sharpe, Jr.
Mrs. Allan Stone
Mr. and Mrs. William N. Thorndike, Jr.
University of California at Davis
University of Maine EPSCoR
US National Park Service

THE CHAMPLAIN SOCIETY

The Champlain Society (TCS) is College of the Atlantic's premier giving society. The Champlain Society was created in 1988 to give appropriate recognition to those special friends who contribute \$1,500 or more to the Annual Fund. The importance of annual giving at this level is critical to the stability and ongoing operations of the school, to the advancement of the college's mission, to provide financial aid where needed and support for maintenance and stewardship of the campus. We thank the following for their support:

Founder: \$10,000–24,999

Anonymous (2)
Estate of Robert Cawley
Estate of Alice Eno
Mrs. Marcia T. MacKinnon
Margaret A. Cargill Foundation
Mr. and Mrs. Clement E. McGillicuddy/
The Fiddlehead Fund
Elwood R. Quesada Educational Foundation
Dr. Walter Robinson
Michael and Kristin Sant/
Long Cove Foundation, Inc.
The Seth Sprague Educational and
Charitable Foundation
Hon. Chellie Pingree '79 and S. Donald Sussman
Mr. and Mrs. Paul Van der Grift
Noelle Lippman and Richard Wolf

Pathfinder: \$5,000–9,999

Bar Harbor Whale Watch Co.
David and Judith Fischer
Mr. and Mrs. William Foulke, Jr.
Dr. and Mrs. Philip Geier
Sonja Johanson '95 and Richard Gordet
Mr. and Mrs. Grant G. McCullagh
Linzee Weld and Peter Milliken ('76)
Mr. and Mrs. I. Wistar Morris III/
The Cotswold Foundation
Mr. and Mrs. William V.P. Newlin
Mr. and Mrs. George Putnam

Mr. and Mrs. John R. Robinson/
The Widgeon Point Charitable Foundation
Mr. David Rockefeller/
The David Rockefeller Fund, Inc.
Amy and Hartley Rogers/
The Rogers Family Foundation
Marthann and Edward Samek
Peter H. and Lucy Bell N. Sellers
Mr. and Mrs. Clyde E. Shorey, Jr.
Mr. and Mrs. William Thorndike, Jr.
Mr. and Mrs. William Wister, Jr./
The Margaret Dorrance Strawbridge
Foundation, Inc.

Discoverer: \$2,000–4,999

Anonymous
Mr. and Mrs. William Bartovics
Sandi Read and Ron Beard
Joan Stroud Blaine
Hon. and Mrs. Robert Blake
Peter and Sofia Blanchard
Leslie C. and Barbara J. Brewer
Mr. and Mrs. Benjamin Brewster/
The Janet Stone Jones Foundation
Mr. Frederick C. Cabot/
The Paul and Virginia Cabot Charitable Trust
Estate of Alida D. M. Camp
Linda K. and John H. Carman/
The Dayton Foundation
Mr. and Mrs. Harry Charlston
The Community Foundation for Southeast Michigan
Mrs. Bernard K. Cough
Mr. and Mrs. Charles Dickey, Jr.
GE Foundation
Susan Dowling and Andrew Griffiths
Mr. and Mrs. Richard Habermann
Mr. and Mrs. George B. E. Hambleton
Mel and Lissa Hodder
Mrs. Michael Huber
Mr. and Mrs. Orton Jackson, Jr.
Mr. John Kauffmann
Mr. and Mrs. John N. Kelly
Sarah A. McDaniel '93
Pamela G. Meyer

Frank Moya, M.D./Frank Moya
Charitable Foundation, Inc.
Patricia A. Gates Norris
Willy Osborn
Rockefeller Philanthropy Advisors
The Romill Foundation
Cynthia Livingston and Henry L.P. Schmelzer
Ms. Caren Sturges
The Swan Agency
The Sandra I. van Heerden/The Ganlee Fund
Nick and Joan Thorndike
Mr. and Mrs. Carey Turnbull
Walden Asset Management
Winky Foundation
Mr. David Witham

Explorer: \$1,500–1,999

Bar Harbor Bank and Trust
Mr. and Mrs. Fred Benson
Mr. and Mrs. Curtis Blake
Lynn Boulger and Tim Garrity
Mr. Charles Butt
Cadillac Mountain Sports
Roc and Helen Caivano '80
Ms. Diana Cohn '85
Ruth M. and Tristram C. Colket, Jr.
Karen and Darron Collins '92
Ms. Sally Crock
Mr. and Mrs. Roderick Cushman
Mr. Adam Dau '01/ Dabones Studios Limited
Philip and Tina DeNormandie
Mr. Lawrence Duffy
E.L. Shea, Inc.
The First
Merton Flemings and Elizabeth Ten Grotenhuis
Mr. David Fogg
Beth and Will Gardiner
Bruce Mazlish and Neva Goodwin
Margie Grace Shethar
Mr. and Mrs. Robert Hinckley
Ms. Sherry Huber
Mr. and Mrs. Edward C. Johnson III
Ms. Leslie Jones '91
Susan Lerner and Steven Katona

Mr. Arthur Keller
 Mr. and Mrs. Keith Kroeger
 Margaret and Philip Kunhardt '77
 Mr. and Mrs. Edward Lipkin
 Mr. and Mrs. Anthony Mazlish/
 The Barnsley Foundation Inc.
 Ms. Kathe Gates McCoy
 Laura Ellis and David Milliken
 Robert and Debra Milotte
 Mr. and Mrs. G. Marshall Moriarty
 Mr. and Mrs. Philip S.J. Moriarty
 Mr. Arthur Newbold IV
 Mr. and Mrs. James Owen
 Ms. Judith Perkins
 Mr. and Mrs. Ferguson E. Peters
 Bruce Phillips '78
 Jay and Lisa Pierrepont
 Nancy Gray Pyne
 Mrs. Walter Robinson, Jr.
 Mr. and Mrs. David Rockefeller, Jr./
 Rockefeller Philanthropy Advisors
 Dr. Nadia Rosenthal
 Edith and William Rudolf
 Mr. and Mrs. Robert Shafer
 Mr. Winthrop Short
 Laura Stanton and Kim Tomlinson
 Cody and Christiaan van Heerden '09
 Ms. Kathleen Vignos Folsom
 Mr. John Wilmerding

ALUMNI LEADERSHIP CIRCLE

The Alumni Leadership Circle honors the generosity and philanthropic leadership of alumni who give \$500 or more to the annual fund. We thank the following Alumni Leadership Circle members for their FY12 gifts:

Anonymous
 Mary Dohna '80 and Wells '80 Bacon
 Ranjan '04 and Deodonne '06 Bhattarai
 Mr. John Biderman '77
 Deirdre Swords and Michael Boland '94
 Dennis Bracale '88
 Jason R. Bryson-Alderman '91
 Shan Burson '83
 Chris Vincenty ('86) and Lisa Burton '86
 Ms. Rebecca Buyers '81
 Roc and Helen Caivano '80
 Erin Chalmers '00
 Ms. Diana Cohn '85
 Karen and Darron Collins '92
 Adam Dau '01
 George and Kelly Dickson, MPhl '97
 Joanne Rodgers Foster '85
 Mr. Edwin Geissler ('76)
 June LaCombe and Bill Ginn '74
 Nina '78 and Jonathan '78 Gormley
 Ms. Nikole Grimes '96
 Rebecca Hancock '97
 Ms. Katherine Hazard '76
 Sarah Short Heller '09 and Sam Heller '09

Susan B. Inches '79
 Sonja Johanson '95 and Richard Gordet
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 Mr. Nathaniel Keller '04
 Joanne Kemmerer '02
 Margaret and Philip Kunhardt '77
 Sarah A. McDaniel '93
 Ian Scott McIsaac ('76)
 Jennifer and Jay McNally '84
 Mr. Jeffrey Miller '92
 Peter Milliken ('76)
 Jacob '93 and Carol '93 Null
 Bruce Phillips '78
 Ms. Cathy Ramsdell '78
 Richard '88 and Lilea '90 Simis
 Zachary '00 and Autumn '01 Soares
 Dr. Etzard Stolte '87
 Elena Tuhy-Walters '90 and Carl Walters
 Cody and Christiaan van Heerden '09
 Ms. Jingran Xiao ('86)

These colleges [like COA] provide “a kind of biodiversity in the whole system of higher education,” says L. Jackson Newell, an emeritus professor of educational leadership and policy at the University of Utah. **“Keeping these institutions alive and healthy is a way of keeping the ideas behind these institutions alive, which I would say is critically important for the health of higher education as a whole.”**



FRIENDS OF COA

Gifts to the Annual Fund enable COA to: provide financial aid and scholarships to students; attract and retain top-quality faculty; maintain the excellence of its academic programs; obtain new equipment for classrooms, research stations, and offices; and maintain and enhance the beauty of our campus. The following list reflects COA's Annual Giving for the fiscal year July 1, 2011 through June 30, 2012. With deep gratitude and appreciation we acknowledge the generosity of our alumni, trustees, staff, faculty, and friends.

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 Mrs. Anne Mazlish
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 Mr. James Merrill
 Serge Smirnoff and Nancy Milliken
 Mr. Frank Mocejunas
 Mr. Kevin Monahan

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 Mrs. Lorraine Morong
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 Whit and Closey Dickey Fund of the
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 Mrs. A. Corkran Nimick
 Ormsby Dolph and Nancy Norton
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 Ms. Hope Olmstead
 Mr. W. Kent Olson
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 Carol Dean Silverman
 John and Frances Sims
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 Ms. Rebecca Hope Woods
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 Jane S. Zirnkilton



WHY WE GIVE

Roxana and Tony Robinson

To paraphrase the oldest real estate maxim, the three reasons we give to COA are students, students, students. It is deeply satisfying to help further the education and focus of these idealistic young people, whose cohort will bear the responsibility for setting the world on a more rational course.

ALUMNI GIVING

Alumni giving demonstrates to other funders — individuals as well as foundations — the sense of value students received from their education. We stress participation — a gift of any size is appreciated, and Thank You to all our alumni in the following list!

1974

Bill Ginn
Eric Henry
Catherine Johnson

1975

1976

Barbara Dole Acosta
Susan George Applegate
Bruce Bender
Liza Carter
Sally Chetwynd
Edwin Geissler
Nadine Gerdtz
Katherine Hazard
Josephine Todrank Heth
Craig Kesselheim
Alice Leeds
Ian Scott McIsaac
Peter G. Milliken

1977

Jeffrey Baker
John Biderman
Thomas Fisher
Megan Godfrey
Scott Kraus
Philip Kunhardt III
Carol Manahan
Susan Priest Pierce
Frances Pollitt
Steve Savage
David Winship

1978

Jerry Bley
James Frick

Jackson Gillman
Jonathan Gormley
Nina Gormley
Tree Goulet
Julie MacLeod Hayes
Bruce Phillips
Cathy Ramsdell
Barbara Sassaman

1979

Laura Beal
Paul Beltramini
Lisa Damtoft
Lois Hayes
Susan Inches
Andrea Lepcio
Harrison Royce III
Frank Twohill
The Honorable Chellie Pingree

1980

Anonymous
Mary Dohna Bacon
Wells Bacon
Robin Beltramini
Helen Caivano
Steve Demers
Jaki Erdoes
Cynthia Jordan Fisher
Susan Freed
Terry Lee Good
Ruth Ann Hill
Evelyn Mae Hurwich
Steven King
William McDowell
Olin Eugene Myers, Jr.
Wendy Van Dyke

Susan Woehrlin
Bryan Wyatt

1981

Peter Anderson
Bruce Becque
Rebecca Buyers
Pancho Cole
David Folger
Abigail Goodyear
Marti Gudmundson
Kass Hogan
John Jacob
Robert May, ND
Lynda McCann-Olson
Leslie McConnell
Stephen Mullane
Martha Pearson
John Viele
Benjamin Walters
Jean Weiss

1982

Anonymous
George Benington
Glen Berkowitz
Paul Cady
Bruce Friedman
Suzanne Hellman
Joy Knowlton
Catherine Straka
Stuart Dickey Summer
Mark Wessel
Jane Winchell

1983

Bethany Aronow
Evelyn Ashford

Shan Burson
Douglas Coots
Joseph Edes
Julie Erb
Matthew Gerald
Cara Guerrieri
Esther Karkal
Helen McCain
Lauren McKean
Francis Owen
Richard Schaufler
Ellen Sylvarnes
Katrin Hyman Tchana
Christopher Vincenty
Peter Wayne
Betsy Wisch

1984

Anonymous
M. Bernadette Alie
David Avery
Carla Burnham
Ker Cleary
Holly Devaul
Matthew Hare
Anna Hurwitz
Joplin James
Peter Jeffery
Maria Vanegas Long
William Harry McDaniel
Jay McNally
Clifton McPherson
Benoni Outerbridge
Margaret Pennock
Ken Punnett
W. David Rosenmiller
Robert Sardinsky
Amy Sims
J. Clark Stivers

1985

Anonymous
Diana Cohn
Joanne Rodgers Foster
Christopher Hamilton
Peter Heller
Michael Kaiser
Carol Mead
Margaret Scheid
James Senter
Karen Wennlund

1986

Anonymous
Elizabeth Blugerman
Lisa Burton
Glenon Friedmann
Tracy Haskell
Jamien Jacobs
L. Paul Kozak
Louise Low
David Mahoney
Miles Maiden
David Malakoff
Barclay McCurdy
Tim Spahr

1987

J. Miles Batchelder
Tammi Coffin
Robert Marshall
Etzard Stolte
Whit Whitman

1988

Paul Boothby
Dennis Bracale
Laura Cohn
Valerie Giles
Lauren Gilson
Marcia Jaquith
Rose Kelley-Demers
Edward Monat III
Richard Simis
Dorie Stolley
Betts Swanton

1989

Jennifer Blansfield
Mark Cosgrove
Diane Dworkin-Wagner
Jessica Greenbaum
Linda Gregory
Lars Henrikson
Barbara Meyers
Dina Petrillo-Herz
Gerald Robinson
David Vickery, Jr.
Jingran Xiao

1990

Ann Arseniu Gallivan
Emily Bracale
Benjamin Goldberg
Brian Hoey, PhD
Melissa Lessard-York
Megan McOske
Peter Moon
Daniel Sangeap
Lilea Simis
Maja Smith
Megan Smith
Elena Tuhy-Walters

1991

Jason Bryson-Alderman
Katherine Clark
Jean De Marignac
Daniel DenDanto
Thomas Fernald, Jr.

Andrea Ford
Lisa Hammer
Noreen Hogan
Aimee Hunt
Leslie Jones
Michael Lium-Hall
Gordon Longworth
Bobbi Marin
J. Gregory Milne
Jeremy Norton
Edward Ormsby
Melissa Ossanna, PhD
Natalie Springuel
J. Louise Tremblay
Elizabeth Vickery
Joshua Winer

1992

Lelania Prior Avila
Julie Barth
Darron Collins
Patricia D'Angelo Juachon
Angela Delvecchio
LtCol. Peter Whitney Emmet
Richard Emmons
John Evans
Erin Goff
Bruce Hazam
Eric Hitzel
Nancy Israel
Jennifer Judd-McGee
Dawn Lamendola
Clark Lawrence
Randy Lessard

Philip Lichtenstein
Elizabeth Maguire
Jeffrey Miller
Laurie Pansa
Emily Poole
Andrea Roberto
William Scanga
Kristie Simko Wells
Iona Smith
Heidi Stanton-Drew
Jeffrey Wells

1993

Timothy Case
Jennifer Crandall
Kevin Crandall
Catherine Devlin
Daniel Farrenkopf
Bonnie Giacobelli
Todd Graham
Elizabeth Leone Lockard
Heather Martin
Stephanie Martin
Sarah McDaniel
Carol Null
Jacob Null
Jennifer Rock
CedarBough Saeji
Atsuko Watabe
Alexis Watson
Patrick Watson
Peter Williams



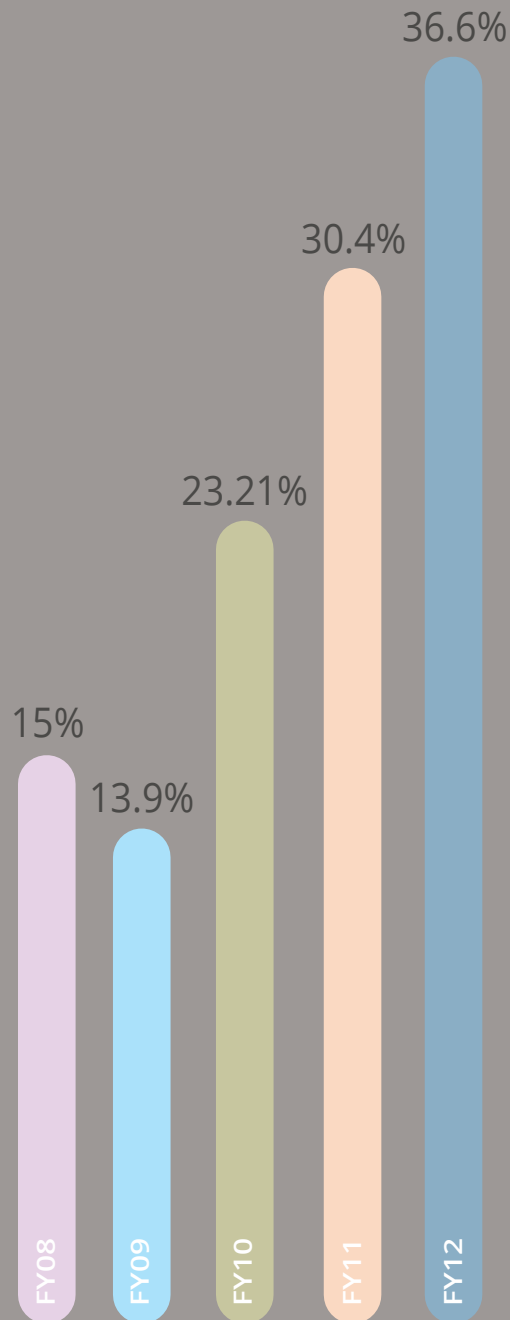
PLANNED GIVING

Stu (Dickey) Summer '82

In addition to my annual giving, I decided to establish a planned gift for COA. While my income prevents substantial giving now, I hope and expect to have an estate. I give to COA because for me, it has the right balance of form and freedom, it is an activist culture, and its emphasis on seeing the whole picture holds hope for the earth and for human beings. And we need all the hope we can get.

ALUMNI GIVING

OVER THE PAST 5 YEARS



1994

Jennifer Aylesworth
Michael Boland
Amy Breen
Bob DeForrest
P. Heeth Grantham
Zackary Klyver
Catherine Kozaryn
Frank Niepold III
Nishanta Rajakaruna
Jennifer Roberts
Wayne Simmons
Susan Sullivan
Timothea Sutton-Antonucci
Erik Torbeck

1995

Anonymous (2)
Neal Antonucci
Elizabeth Rousek Ayers
Michael Blair
Ann Bohrer
Janelle Carroll
Taj Chibnik
Scott Dickerson
Sonja Johanson
Michael Kattner
Tobin Peacock
Andrea Perry
Isaac Robbins
Michael Zboray

1996

Anonymous
Heather Dority
Heather Gabranski
Nikole Grimes
Shelagh Harvard
Michael Jancovic
James Kellam
Greg Koehlert
Jason Rich
Michael Staggs

1997

Anonymous
Genio Bertin

Kelly Dickson
Mary Nelson Griffin
Rebecca Hancock
Margaret Hoffman
Melita Peharda Uljevic
Amy Scott
Ryder Scott

1998

Anonymous
Ryan Andrew Boduch
Dylan Bosseau
Amanda Bunker
Sara Beth Faull
Edward Haynsworth III
Katie Hester, ND, ARNP
Erik Hilson Martin
Brenden Moses
Luciana Francesca Pandolfi
Valerie Peacock
Suzanne Spoelhof
Toby Stephenson
Tracey Anne Teuber
Rebecca White

1999

Anonymous
Heather Albert-Knopp
Jessica Lynn Damon
Edouard deVarenes
Mindi Friedwald
Isaac Jacobs
Ben Lord
Yasmin Lucero
Beth Nixon
Abby Rowe
Samantha Sindoris
Luke Aaron Wagner

2000

Anonymous
Genevieve Soloway Angle
Ryan Arsenault
Jaime (Duval) Beranek
Rachel Biggar Moses
Melinda Casey-Magleby
Erin Chalmers

Jessie Davis
Cerissa Desrosiers
Eileen Everett
Michael French
Annika Ginsberg
Katherine Griffin
Travis Hussey
Tori Jackson
Shawn Keeley
Bryan Kiel
Heather Lakey
Jude Lamb
Chloë Marr-Fuller
Chelsea Mooser
Anne Mary Myers
Alexa Pezzano
Rebecca Pooler
Jennifer Prediger
Kathleen Pritchard
Samantha Riegel Burbank
Jessica Schindler
Kirsten Schwarz
Rolanda Seymour-Sarkis
Zachary Soares
Tanya Sundberg
Allison Watters
Meg Westfox

2001

Sarah Bevins
Lauren Breault Sinclair
Laura Casey
Adam Dau
Angela DiPerri
Kristen Fauteux
David Eric Gooch
Elizabeth Gwinn
Noah Krell
Benjamin Macko
Rebecca Melius
Kendra Miller
Chandreyee Mitra
Justin Mortensen
Shiva Polefka
Bethany Haase Remmers
Marcie Ryan
Autumn Soares
Mia Christine Strickland

Abbe Vogels
Michael Zwirko

2002

Anonymous
Justin Bowers
Gideon Bezalel Culman
Blair Foster Currier
Caleb Fuller Davis
E. Nicole D'Avis
Addie Deupree
Cameron Hale Douglass
M. Piper Dumont
Jennifer Dussault
Marla Fugazzi
Jennifer George
Brianne Jordan
Joanne Kemmerer
Joshua Machat
Matthew Mazurkiewicz
Finn Cooper Pillsbury
Kerri Sands
Blakeney Sanford
Jennifer Douville VanHorne

2003

Anonymous (3)
Jennifer Atkinson
Alana Beard
Sarah Bolduc-Ignasiak
Jessica Bradshaw
Emily Clark-Usinowicz
Matthew Corum
Hans Daubenberger
Timothy Fuller
Allison Garoza
Ira Gooch
Amanda Hollander
Kathryn Hunninen
Samuel Joseph Lord
Nichole Marks
Julia Davis McLeod
Elizabeth O'Leary
Drake Pillsbury
Chrystal Schreck
Michael Shepard
Caitlin Unites
Jacob Usinowicz

Cory Whitney
Edward Woodfin

2004

Anonymous
Mukhtar Amin
Evan Bender
Ranjan Bhattarai
Sally Boisvert
Rohan Chitrakar
Briana Duga, DC
James Harriman
Erin Heacock Zwirko
Nathaniel Keller
April Mauro Chitrakar
Andrew Moulton
Kimberly Austin Nathane
Allison Rogers Furbish
Noah Scher
Troy Thibodeau
Anaïs Tomezsko
Hua Wang
Nellie Wilson

2005

Anonymous (2)
Lydia Ann Brown
Seth Carbonneau
Diana Choksey
Hillah Culman
Sarah Drummond
Katie Freedman
Jacquelyn Gill
Henry Hall
Anne Harris
Eduarta Holl
Sarah Hurlburt
Eamonn Hutton
Nishad Jayasundara
Jennifer Jones
Sarah Keeley
Elijah Martin-Merrill
Aiofe O'Brien
Lauren Rupp
Santiago Salinas
Rachael Shah
Sanjeev Shah

Zachary Steele
Nina Overgaard Therkildsen
Marjolaine Whittlesey

2006

Anonymous
Kathryn Alayan
Deodonne Bhattarai
Sarah Boucher
Julia Clark
Anne Czechanski
Nikhil D'Sa
Beth Gallant
Jessica Glynn
Honnie Goode
Jay Guarneri
Tanner Harris
Amy Hoffmaster
Kara Johnson
Alexandra Karkruff
Christopher Kitchens
Amanda Muscat Moulton
Thupten Norbu
J. Paige Rutherford
Carolyn Snell
Henry Steinberg

2007

Anonymous
Aleksandra Aljakna
Maria Lis Baiocchi
Angela Marie Braren
Laura Briscoe Lavoie
John Deans
Nidhi Eipe
Charles Fischer
Elsie Flemings
Alexander Fletcher
Anna Goldman
Juan Hoffmaister
Virginie Lavallee-Picard
Matthew Lavoie
Peter Pavicevic
Kipp Quinby
Kate Sheely
Erin Soucy
Shamsher Virk

2008

Christopher Aaront
Erin Allen
Heather Berg
Sean Berg
Zinaida Dedeic
Leah Erlbaum
Sarah Haughn
Amanda Hooykaas
Ilva Letoja
Danielle Meier
Kaitlin Palmer
Emma Rearick
Amanda Spector
Megan Tate
Julia Walker Thomas
Kathleen Tompkins

2009

Anonymous
Ashley Adler
Mirza Alas Portillo
Rahvi Barnum
Lauren Broomall
Farrell Campbell
Brett Ciccotelli
Joanna Cosgrove
Sarah Drerup
Diana Escobedo Lastiri
Tess Faller
Anna Fialkoff
Apoorv Gehlot
Michael Griffith
Samuel Heller
Sarah Short Heller
Richard Hilliard
Laura Howes
Sarah Jackson
Eric Jacobson
Nick Jenei
Peter Jenkins
Michael Keller
Michael Kersula
Ingrid Lindstrom
Neith Little
Iris Lowery
William D. Luther II

COA YEAR IN REVIEW



Pulitzer prize winning historian, and trustee emeritus of COA, David Hackett Fischer and faculty member Jamie McKown open the 2011 Coffee and Conversation series with an animated conversation about local history.

COA is listed as 1 of only 5 colleges on Princeton Review's "Green Honor Roll" for each of its four years.



Island collectors share a favorite item and its story in the Blum Gallery's "A Few of My Favorite Things" exhibit.



COA launches its 40th year of classes. Dominic Muntanga '04 travels from Zimbabwe to speak at convocation.

COA receives \$1M from the Partridge Foundation to expand its work in sustainable agriculture. About 75 percent of the funds will go to scholarships for rural New England students interested in focusing on sustainable agriculture.



Darron Collins '92, PhD, COA's 7th president, is invested in a formal inauguration ceremony.



COA's newest energy efficiency upgrade — solar panels on the ceramics studio — was sited, chosen, budgeted, and installed by students in Robert Parker's Practicum on Solar Energy.



JUL



COA's Blum Gallery exhibits "Charting a Story: Martha Stewart's Maine Map Collection."

The Huffington Post includes COA on its list of the 13 most interesting top colleges.

Kathryn W. Davis gives \$2M to the Kathryn W. Davis Global Engagement Fund Toward Peace at COA.

AUG

Phil Geier, director of the Davis United World College Scholars Program, discusses international education with faculty member Bonnie Tai.

Lifelong arts director Joan Shigekawa speaks on the current agenda of the National Endowment for the Arts.



SEPT



Wendy Klemperer's massive recycled steel sculptures of elk, wolf, caribou, and catamount are installed on COA's campus.



OCT

COA names John Visvader, faculty member in philosophy, as the inaugural holder of the Richard J. Borden Chair in Humanities, which was supported by gifts from Jennifer and Jay McNally '84, Henry and Peggy Sharpe, and COA alumni.

Students present a slide show on their travels in Newfoundland as participants in the course A Marvelous Terrible Place: Human Ecology of Newfoundland.



NOV



COA mourns the passing of Louis Rabineau, EdD, president from 1984 to 1993. Under Lou, COA recovered from the 1983 fire and became what it is today. "Lou led our resurrection back from the ashes," says current President Darron Collins.

DEC

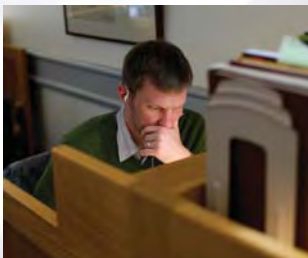
"Get it done! Now!" declares Anjali Appadurai '13 in her impassioned, articulate Youth Statement to the UN FCCC, a speech that has gone viral. Anjali was chosen by the youth delegates to speak for all youth — for "half the world."



COA graduate Brooke Welty '11 continues work begun in her senior project, a search for stories of kindness, on a journey around the nation. Stay tuned for more stories on people helping people in ways little and large. (www.thekindproject.org)



Calling COA, "much more than a university, it's a preparation for life," the Princeton Review lists the college as one of the nation's 'best value' colleges and universities.



Presenting for the Human Ecology Forum, Fred Benson, an MDI resident with decades of experience with the nation's defense efforts, talks about the US acceptance of a perpetual state of war.



COA's "exceptional" and "inspiring" focus on experiential learning is featured in a video created for the Luce Foundation by the Watson Institute for International Studies.

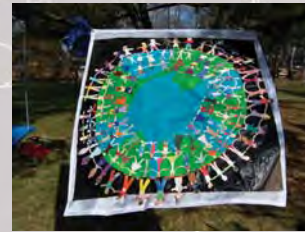
Noted biologist Martha Crump, talks on "The Future of Amphibians and Reptiles: Do Our Cultural Beliefs Matter?" for the Human Ecology Forum.



COA is chosen as one of 22 schools from 8 countries to participate in a global design challenge fostering projects that promote responsible, sustainable, and efficient energy solutions for a better quality of life.



Kate Shlepr '13 receives a Goldwater Scholarship. "I am a scientist because I am curious about the world, and I am an ecologist because I want to protect the places I love."



COA hosts an Earth Day celebration on campus. The event features a focus on eating well for the planet and includes a speaker from Real Food Challenge.



Rachel Briggs '13 receives a Udall Scholarship, "I am from Hawaii, a place where both the wonder and finite nature of environmental resources are abundantly apparent. As such, I believe strongly that natural resources are valuable in their beauty as well as their utility."

COA's new vessel, *Osprey*, is launched and is ready for educational excursions on Frenchman Bay.



Red Sky, a Southwest Harbor restaurant, hosts an evening in support of Beech Hill Farm's "Share the Harvest" Program.

Sarah Hall, a PhD in Earth and Planetary Sciences from the University of California, Santa Cruz, is hired to teach geology.

COA launches a news website:

NEWSWORTHY.COA.EDU



Radio and television journalist Robert Krulwich told graduates at College of the Atlantic's commencement that now is the time to begin designing themselves, and that "the designing never ends."

COA President Darron Collins '92, students, and a friend climb every Acadia National Park mountain — 28 Peaks in 24 Hours — in hopes of raising alumni donations.

Jodi Baker is hired as COA's faculty member in performing arts.



Samuel Miller-McDonald
Sarah Neilson
Elena Piekut
Laura Pohjola
Olivia Rodriguez Bobadilla
Lisa Rosenthal
Daniel Rueters-Ward
Helena Shilomboleni
Jasmine Smith
Christiaan van Heerden

2010

Mikus Abolins-Abols
Emily Argo
Galen Ballentine
Meghan Barry
Alyson Bell
Oliver Bruce
Sarah Colletti
Naveed Davoodian
Noah Hodgetts
Robin Kuehn
Laci Lee
Margaret Longley
Daniel Mahler
Matthew Maiorana
Lauren Nutter
Jarrod Christopher Pasha
Casie Reed
Taj Schottland
Krista Thorsell
Amy Wesolowski

2011

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Natalie Barnett
Adrianna Beaudette
Jacqueline Bort
Alexander Brett
Zimmerman Cardona
Elizabeth-Anne Cobb
Amelia Eshleman
Evan Griffith
Elizabeth Harwood
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Bethany Johnson

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Brianna Larsen
Daniel Lindner
Eli Mellen
Matthew Shaw
Paul Smith
Caitlin Thurrell
Robin Van Dyke
Elizabeth Vose
Stephen Wagner
Brooke Welty
Zachariah Whalen
Yiftusira Girma Wondimu
Saras Yerlig

2012

Anonymous (2)
Alice Anderson
Lucy Atkins
Tasha Ball
Rebecca Berezuk
River Black

Erik Bond
Julia DeSantis
Erin Finucane
Marina Garland
Sarah Gribbin
Kelly Harris
Fiona Hunter
Franklin Jacoby
Gloria Kahamba
Michelle Klein
Holly Krakowski
Vivian Lambert
Luke Madden
Teresa Maradiaga
Renee McManus
Elizabeth Morrell
Juan Olmedo de la Sota Riva
JaneMarie Piselli
Hannah Plekon
Emmy Raviv
Urs Riggenschach
Carolina Salazar Daza
Meghan Trau

Jacob Wartell
Kira Weintraub
Heather Wight

2013

Austin Bamford
Patrick Davis
Alexandria Fouliard
Nathaniel Hilliard
Henry Owen
Randall G. Pinkham
Graham Reeder

2014

2015

2016

Claire Koerschen



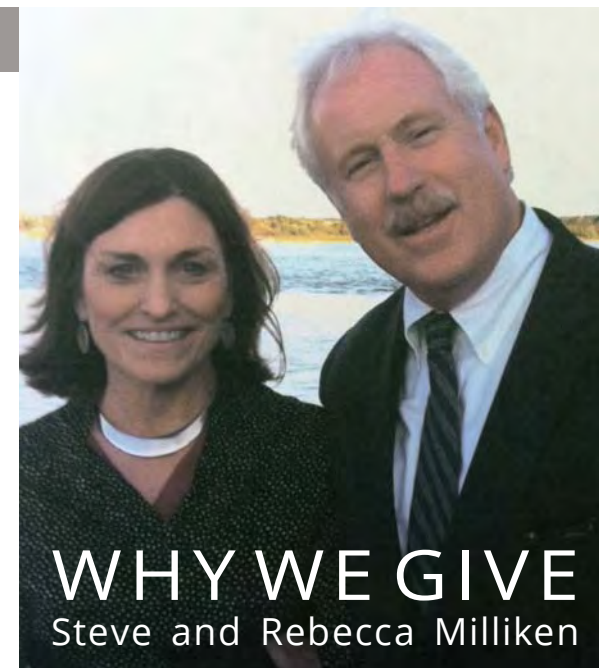
BLACK FLY SOCIETY



The Black Fly Society was established to make donating easier and greener. The following people 'joined the swarm' of sustaining donors by setting up a monthly online gift. We thank them for their investment and commitment:

Ms. Judy Allen
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 Karen Waldron and Richard Hilliard
 Ms. Kira Weintraub '12
 Ms. Brooke Welty '11
 Michael Zboray '95



When you imagine the possibilities springing from, for example, COA's Green Business Incubator (teeming with the imagination and energy of students in whom percolates the thoughtfulness of the whole community's combined arts, humanities and science learnings); and, you think, for another example, of the farm and food systems (from Beech Hill Farm through the Peggy Rockefeller Farms and the community gardens, and on to TAB and Deering Common), you can feel the love of the land — the love of people — and the love of community.

COA has the greatest affection for the Earth and all of her inhabitants. COA actively resists racism, sexism, poverty, materialism and militarism, and for these reasons we have great affection for the College, so we give. Wish it were more.

GIFTS IN MEMORY AND TO HONOR

Gifts were made in memory of, or to honor, the following people and groups in fiscal year 2012.

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Marsha L. Anderson
Rashmi Bhure '10
Edward Mc.Cormick Blair
Mitch Carter '80
Candy Cleary
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William Drury
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Marian (Molly) Peabody Everdell ('09)
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Laura Milotte Rollins
Bernie Schlossberg
Vic Tierra
Dr. David Towle
Ms. Elaine Zimble

To Honor

2012 Graduates
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Joanne Carpenter
Bill Carpenter
Sally Morong Chetwynd '76
Kenneth Cline
Pancho Cole '81
Darron Collins '92
Marcia Dworak

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Mary Cline Golbitz
Polly Guth
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Susan Lerner and Steven Katona
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Ernest McMullen
Hannah Mencher '13
Steve Ressel
Sentiel Rommel
Sawyer's Market
Fae Jolie-ge Silverman '99
Mike Staggs '96
Scott Swann '86, MPhil '93 and the Dorr Museum
Elena Tuhy '90



WHY I GIVE

Casey Mallinckrodt

On a personal level my experience as a board member was an ongoing inspiration and challenge to dig deeper into my own convictions as well as my own joy in life. As a homeowner on MDI I see evidence everywhere of the vitality COA brings to the entire community, from local government to bringing global scholarships home. It is a gift to give to COA.



GIFTS TO SPECIAL PROJECTS

Special Project Areas:

- Allied Whale (AW)
- Beech Hill Farm (BHF)
- In-Kind Gifts (IKG)
- George B. Dorr Museum (GBD)
- Gifts to the Senior Class (GSC)
- Gifts of Time and Talent (GTT)
- Hatchery (HAT)
- President's Fund (PFD)
- Peggy Rockefeller Farms (PRF)
- Scholarship (SCH)
- Summer Field Studies (SFS)
- Special Gifts and Grants (SGG)
- Share the Harvest (STH)
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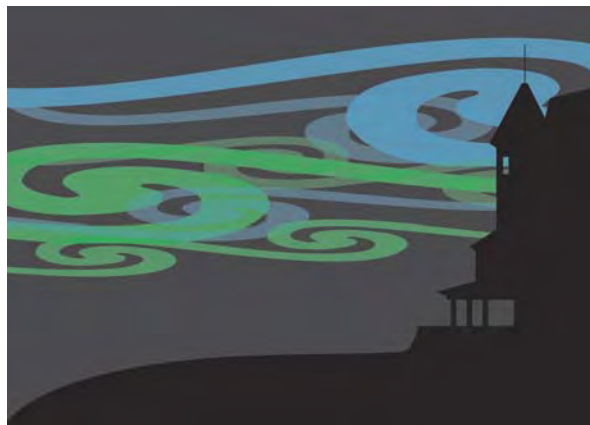
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The Northern Lights Society is an association for individuals who have made planned gifts to benefit COA. We want to thank the following members:

Anonymous (8)
 Ron Beard and Sandi Read
 Lynn Boulger and Tim Garrity
 Leslie C. and Barbara J. Brewer
 Ms. Ker Cleary '84
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 Cynthia Livingston and Henry L.P. Schmelzer
 Mr. and Mrs. Clyde E. Shorey, Jr.
 Stuart Dickey Summer '82

YEAR AFTER YEAR

We want to recognize and thank those people in the Year After Year Society whose steadfast support of COA helps us achieve our mission.

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Mrs. Jane S. Zirnkilton

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Ms. Sherry F. Huber
Ms. Evelyn Mae Hurwich '80
Mr. and Mrs. Orton P. Jackson, Jr.
Ms. Esther R. Karkal '83
Dr. James Kellam '96
Lorraine Stratis and Carl Ketchum
Mr. Steven R. King '80
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Dr. and Mrs. Ralph C. Longworth
Mr. David Malakoff '86
Ms. Carol Manahan '77
Mr. Robert M. Marshall '87
Dr. Robert A. May '81
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Ms. Donna McFarland
Dr. Clifton McPherson III '84
Linzee Weld and Peter Milliken ('76)
Mr. Frank A. Mocejunas
Mr. and Mrs. John R. Moyer
Mr. and Mrs. Robert Pennington
Ms. Judith S. Perkins

Ms. Frances L. Pollitt '77
Mr. W. David Rosenmiller '84
Mr. and Mrs. Wickham Skinner
Mr. and Mrs. W. Nicholas Thorndike
Mr. Frank Twohill '79
Ms. Jean Weiss '81
Ms. Betsy Wisch '83
Mr. and Mrs. Joseph Wishcamper

Over 10 Years

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Ms. M. Bernadette Alie '84
Dr. and Mrs. Raymond E. Alie
Ms. Evelyn Ashford
Wendy Knickerbocker and David Avery '84
Bar Harbor Lobster Bakes
Barbara Tennent and Steven Barkan
Paul '79 and Robin '80 Beltramini
Mr. Glen A. Berkowitz '82
Mrs. Joan S. Blaine



I think what's so wonderful about COA is that it's training the next leaders to deal with the complex issues of sustainability whether it's on land or on sea. I think that Human Ecology — the whole idea of how we understand our relationship with the systems that sustain us and keep us healthy — is key.

Deirdre Swords and Michael Boland '94
 Rev. Paul J. Boothby '88
 Drs. Patricia Honea-Fleming and Richard Borden
 Shan Burson '83
 Mr. Charles Butt
 Ms. Liza Carter
 Phillip and Sally Chetwynd '76
 Ms. Taj Chibnik '95

Mr. and Mrs. Robert M. Goodman
 Mr. Walter H. Goodnow
 Mrs. Bo Greene
 Ms. Linda Gregory '89
 Mr. and Mrs. Richard Habermann
 Ms. Katie J. Hester '98
 Dr. and Mrs. John P. Hoche
 Homewood Benefits

Mr. and Mrs. Olin Eugene Myers ('80), Jr.
 Mr. and Mrs. Robert A. Nathane, Jr.
 Ms. Mary Nelson '97
 Ms. Hope Olmstead
 Lynn and Willy Osborn
 Jim and Suzanne Owen
 Mr. and Mrs. Arden Peach
 Ms. Margaret Pennock '84
 Kim and Keating Pepper
 Mr. and Mrs. Ferguson E. Peters
 Helen Hess and Christopher Petersen
 Ms. Susan Priest Pierce '77
 Thomas and Patricia Pinkham
 Ms. Carole Plenty
 James Dyke and Helen Porter
 Dr. Nishanta Rajakaruna '94
 John and Carol Rivers
 Ms. Sydney Roberts Rockefeller
 Mr. Steve Savage '77
 David and Mary Savidge
 Cynthia Livingston and Henry Schmelzer
 Sherman's Book and Stationery Store
 Richard '88 and Lilea '90 Simis
 Ms. Harriet H. Soares
 Lynne and Mike '96 Staggs
 State Street Corporation
 Mr. John R. Steele
 Ms. Marie D. Stivers
 Carol and Sid Strickland
 Mr. and Mrs. Richard F. Sullivan
 Mr. Stuart Dickey Summer '82
 Swan Agency — Insurance
 Mr. Gilbert L. Sward
 Ms. Katrin Hyman Tchana '83
 Mr. and Mrs. William Thorndike, Jr.
 Ms. Ellen Thurman
 Ms. Katrina Van Dusen
 Dr. Peter M. Wayne '83
 Ms. Karen Wennlund '85
 Mr. and Mrs. Thomas Witt
 Mr. Bryan J. Wyatt '80

**Of course we need ... huge universities, but we need these small
 ones as well to explore what's new.**

Wolfgang Serbser
 Technical University of Cottbus Professor and Technical University of Berlin Professor
 — part of a group of academics who want to start a European version of COA.

Ms. Katherine D. Clark '91
 Ms. Diana Cohn '85
 Mr. and Mrs. Douglas L. Coleman
 Mr. Douglas Coots '83
 T.A. Cox
 Jennifer '93 and Kevin '93 Crandall
 Mr. and Mrs. Shelby M.C. Davis
 Steve '80 and Rose ('88) Demers
 Mr. and Mrs. Philip DeNormandie
 Mr. Robert DeSimone
 Janet Redfield and Scott Dickerson '95
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 Mr. Joseph Edes '83
 Ms. Carol B. Emmons
 Ms. Julie A. Erb '83
 Mr. and Mrs. David Fischer
 Mr. Thomas Fisher '77
 Mr. James Frick '78
 Ms. Glenon Friedmann '86
 Mr. and Mrs. Will Gardiner
 Mr. Matthew Gerald '83
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 Ms. Anne M. Giardina
 Ms. Lauren N. Gilson '88

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 Ms. Jamien Jacobs '86
 Mr. William Janes
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 Mr. Francis H. McAdoo, Jr.
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 Mr. and Mrs. Philip S.J. Moriarty
 Noreen Hogan '91 and Suzanne Morse
 Mr. Stephen J. Mullane '81



WHAT'S THE NEXT BIG PROJECT?

SAVING THE TURRETS

The Turrets, designed by architect Bruce Price and built in 1895, is the iconic building and heart of the COA campus. It is also important to all who have come to love the architecture and history of MDI.

It is now in urgent need of repair.

Time is of the essence. In order to avoid interrupting the academic calendar, we will begin reconstruction in April, 2013. The immediate goal is to reconstruct and preserve the outer envelope for the next century. That will cost the college \$3.9M and the work will include:

- New roofing infrastructure and a new 100-year slate roof;
- New copper drainage system and copper roof flashing;
- Shallow (3-inch) repointing of the granite across 30% of the exterior;
- Deep (up to 12-inch) repointing of the granite across 40% of the exterior;
- Dismantling and reconstruction of the two oceanside turrets;
- Reconstruction of seven granite chimneys;
- New energy-saving and historically honest doors and windows;
- New trim and soffits.

If you would like to know more about The Turrets, and how you can help, please call 207-801-5620 or use the enclosed remittance envelope to make a gift to the renovation of this historical landmark.

We feel very strongly about this important project and hope you will join us in making it happen.



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