



# Annual Report

College of the Atlantic : FY 2007–2008

# From the Dean of Development

Photo by Donna Cold.



As Dean of Development for COA, I am living proof that if you love your job you never work a day in your life. I work with a remarkable faculty who meet students where they are and coax, cajole and challenge them forward; a board of trustees whose passion for this institution is revealed in their dedication; a devoted administrative staff who work way beyond the bounds of normal workload (Normal workload? What's that?); and intelligent, creative students whose commitment to a better world rubs any last jot of jadedness out of even the most curmudgeonly.

But wait! There's more! I also work with those people who want to be part of this college in another way: through philanthropy. As I often say, the kind of people who give to COA are similar to those who choose to work here, or come here to school, or teach here, or volunteer for the board: those who not only believe a better world is possible, but who want to work towards social justice, peace and a healthy environment.

In many colleges and universities, the development office is called the office of advancement. It's an apt title. Philanthropy allows institutions of higher education to make great strides forward in hundreds of ways every year. The more philanthropic support, the more the institution advances. Here are a few examples of how philanthropy aids College of the Atlantic:

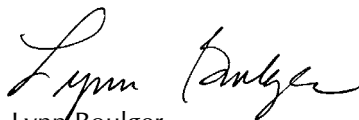
- ♦ Upgrades in technological capacity, infrastructure, laboratories and library resources, which are necessary to keep us current every year.
- ♦ On-going support of student and faculty research to further the exciting projects embarked upon by our community.
- ♦ Creation of new buildings and facilities to meet the growth and needs of the student body.
- ♦ Sufficient financial aid and scholarship support to maintain an affordable level of tuition for all families.

Tuition does not come close to covering the cost of a student's education and the associated services he or she receives as a member of the COA community: internet services, library, housing, trips, lectures, meals, to name a few. It is philanthropy that closes the gap.

Investments in COA allow us to offer a high-quality education for hundreds of students each year. And they do more: philanthropy creates a forward momentum for us, allowing COA to remain on the leading edge of education in human ecology.

COA students—the entire COA community—work hard every day to make a difference in this world, to improve in some way, as our mission says, the relationships between human beings and our social and natural communities.

More than ever, this mission is worthy of support.



Lynn Boulger  
Dean of Development

## From the Administrative Dean

Fiscal year 2008 was extraordinary from the financial perspective. By June 2008 we were near completion on two major construction projects—the Kathryn W. Davis Student Residence Village and the Deering Common campus center—both of which are now finished. These projects came in on time and slightly under budget, allowing for further allocations to address our most important capital budget needs. We secured six million dollars in tax-exempt financing, enabling us to complete the construction projects, invest in energy conservation measures, and address other important issues such as replacing roofs and boilers. The 2008 fiscal year was also the first since 2003 that we balanced our operating budget without any special allocation from the endowment.

Several factors led to the balanced budget. We continued to increase enrollment and manage the growth of student aid. Although we fell short of an ambitious goal for our annual fund, the shortfall was much less than the three hundred thousand dollars we had set aside as a revenue contingency. We also ended the year with net savings—as compared to our budget—at Beech Hill Farm, and with our dining service and student housing.

Our total fund balances, or net worth, decreased slightly from \$32.30 million to \$32.21 million. Our funds invested in plant and equipment increased slightly to \$13.35 million, but our endowment decreased from \$20.00 million to \$19.48 million.

On staffing matters, we continued to have a low staff and faculty turnover rate. We filled the Sharpe-McNally Chair in Green and Sustainable Business, welcomed the arrival of a new dean of development, and filled three other vacancies in the development office. While this may seem like considerable change, the overall turnover of fulltime staff and faculty was well under 10 percent, a very low number.

As we look to fiscal year 2009, we have been projecting a balanced budget while allotting funds to address many issues. With a generous gift toward salary and benefits, we will implement much needed salary increases for staff and faculty, improve the college pension plan and support augmented staff and faculty professional development. We will continue to allocate funds to meet our commitments to the environment and to reduce our carbon footprint. We have increased funds to address deferred maintenance and to pay for anticipated rises in fuel costs. We have also budgeted the additional cost of supporting the new buildings, which have greatly improved student life and have created a sense of excitement on campus. At this writing, we have not seen the impact of the international financial crisis, but we are closely monitoring the status of our endowment, annual giving patterns and, most importantly, the potential impact on our students and their ability to stay in school.

Overall, faculty, staff and students seem extraordinarily dedicated and hard-working. The belief in our mission continues to be the glue that keeps the school vibrant.



Andrew Griffiths  
Administrative Dean



Photo by Sarah Barrett '08.

# Financial Operations Report

(Exerpts from audited statements and rounded to nearest \$1,000.)

<b>Operating Revenues</b>	<b>FY 2006–2007</b>	<b>FY 2007–2008</b>
Tuition and Fees	8,233,000	9,057,000
Contributions	2,618,000	2,868,000
Endowment Earnings and Transfers	744,000	662,000
Government and Other Grants	705,000	646,000
Dining and Housing	815,000	900,000
Summer Programs	511,000	601,000
Research and Special Projects	669,000	680,000
Other Sources*	325,000	347,000
<b>Total Operating Revenues</b>	<b>\$14,820,000</b>	<b>\$15,761,000</b>
<b>Operating Expenses</b>		
Instruction and Student Activities	2,731,000	2,887,000
Library	229,000	241,000
Buildings and Grounds	678,000	791,000
Dining and Housing	598,000	533,000
Summer Programs	265,000	296,000
Dorr Museum and Blum Gallery	141,000	144,000
Beech Hill Farm	165,000	208,000
Financial Aid	5,523,000	5,565,000
General Administration	1,255,000	1,113,000
Payroll Taxes and Fringe Benefits	1,443,000	1,557,000
Institutional Advancement	953,000	1,128,000
Interest	98,000	74,000
Grants, Research Projects	1,000,000	778,000
<b>Total Operating Expenses</b>	<b>\$15,079,000</b>	<b>\$15,315,000</b>
Operating Surplus, before fund transfers	(259,000)	446,000
Transfers to/(from) plant and other funds**	265,000	(445,000)
Surplus after transfers	6,000	1,000
<b>Net Assets at June 30, 2008</b>		
Endowment	19,999,000	19,480,000
Plant	12,892,000	13,351,000
Operations and other funds	(592,000)	(617,000)
<b>Total Net Assets</b>	<b>\$32,299,000</b>	<b>\$32,214,000</b>

\*Other sources include revenue from the sale of farm produce and miscellaneous sales and fees.

\*\*Interfund transfers include depreciation and write-off of property losses to plant fund.

**MAKE A DIFFERENCE.** College of The Atlantic welcomes gifts of all kinds to support our work of educating students to make a difference throughout the world. Please consider including the college in your annual giving. Equally important, to ensure COA's future, consider becoming part of our planned giving program. Bequests, charitable gift annuities, charitable remainder trusts and other similar programs help the college while also offering you income tax benefits. Visit [www.coa.edu/html/givetocoa](http://www.coa.edu/html/givetocoa) or call the development office at 207-288-5015.

Annual Giving for fiscal year July 1, 2007 through June 30, 2008. *With deep gratitude and appreciation we acknowledge the generosity of our alumni, trustees, staff, faculty and friends.*

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Ms. Pennell Whitney

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 Ms. Noreen Hogan '91  
 Tom and Eduarta Holl '05  
 Ms. Evelyn Mae Hurwich '80  
 Ms. Anna Hurwitz '84  
 Ms. Natalia Ilyashenko '08  
 Ms. Susan Inches '79  
 Mr. John Jacob '81

Ms. Jodi Lyn Jacobs '06  
 Jennifer and Michael Jancovic '96  
 Mr. Peter Jeffery '84  
 Ms. Patricia Jennings (SP)  
 Richard Gordet and Sonja Johanson '95  
 Ms. Catherine Johnson '74  
 Ms. Eliana Johnston '06  
 Ms. Leslie Jones '91  
 Ms. Katarina Jurikova '08  
 Laura Fisher and Michael B. Kaiser '85  
 Mr. Michael Kattner '95  
 Dr. James Kellam '96  
 Mr. Nathaniel Keller '04  
 Ms. Joanne Kemmerer '02  
 Ms. Ashlesha Khadse '08  
 Bethany and Zack Klyver ('05)  
 Mr. Scott Kraus '77  
 Margi and Philip Kunhardt III '77  
 Ms. Amanda Lazrus-Cunningham '02  
 Kathryn Harmon '94 and Rob Ledo '91  
 Ms. Alice Leeds '76  
 Ms. Caroline Leonard '01  
 Dr. Eugene Lesser '78  
 Ms. Mary Levanti-Cuellar ('77)  
 Jessie Greenbaum '89 and  
 Phil Lichtenstein '92  
 Ms. Abigail Littlefield '83  
 Mr. Lombe Simon James Lojogo '08  
 Dr. John Long, Jr. '86  
 Ms. Andrea Lynn '90  
 Meg and Miles Maiden '86  
 Mr. David Malakoff '86  
 Ms. Pamela Manice ('77)  
 Ms. Christine Manzey (SP)  
 Mr. Robert Marshall '87  
 Allison Martin '88 and Elmer Beal, Jr.  
 Mr. Erik Hilson Martin '98  
 Mr. Michael Martin-Zboray '95  
 Ms. Kathleen Massimini '82  
 Jon and Sarah McDaniel '93  
 Mr. William McDowell '80  
 Suzanne Durrell and  
 Ian Scott Mclsaac ('76)  
 Jay McNally '84 and Jennifer Reynolds  
 Ms. Gabrian McPhail '97  
 Mr. Clifton McPherson III '84  
 Ms. Jeanne McPherson (SP)  
 Mr. Jeffrey Miller '92  
 Linzee Weld and Peter Milliken ('76)  
 Edna Martin and Eddie Monet '88  
 Rachel '00 and Brenden '98 Moses  
 Ms. Kimberly Austin Nathane '04  
 Ms. Elinor Newman '87  
 Tammy McGrath '97 and  
 Philip Nicholas '98  
 Mr. Thupten Norbu '06  
 Ms. Kendra Noyes Miller '01  
 Carol '93 and Jacob '93 Null  
 Hannah and Judd Olshan '92  
 Mr. Benoni Outerbridge '84  
 Ms. Kaitlin Palmer '08  
 Ms. Pamela Parvin '93  
 Valerie and Tobin Peacock '95

Ms. Kayla Pease '08  
Ms. Margaret Pennock '84  
Toby Stephenson '98 and Andrea Perry '95  
Hale Powell and Shoshana Perry '83  
Susan Erickson and Bruce Phillips '78  
Ms. Melissa Pinney '01  
Mr. Shiva Polefka '01  
Ms. Kipp Quinby '07  
Dr. Nishanta Rajakaruna '94  
Ms. Cathy Ramsdell '78  
Robin and David Ray ('79)  
Ms. Carolyn Reeb-Whitaker '92  
Ms. Rebecca Renaud ('75)  
Ms. Andrea Roberto '92  
Dr. Jennifer Rock '93  
Ms. Abby Rowe ('98)  
Mr. Ryan Ruggiero '96  
Ms. J. Paige Rutherford '06  
Cedar Bough Saeji '93  
Mr. Santiago Salinas '05  
Ms. Kerri Sands '02  
Ms. Blakeney Sanford '02  
Mr. Daniel Sangeap '90  
Ms. Barbara Sassaman '78  
Ms. Margaret Scheid '85  
Ms. Judith Schenk '80  
Ms. Chrystal Schreck '03  
Ms. Ellen Seh ('75)  
Ms. Kate Sheely '07

Ms. Fae Silverman '03  
Lilea '90 and Richard '88 Simis  
Mr. Mark Simonds '81  
Ms. Michelle Smallman '95  
Victor Amarilla '06 and Carolyn Snell '06  
Ms. Erin Soucy '07  
Ms. Amanda Spector '08  
Ms. Sarah Spruce '07  
Ms. Linda St. Onge Leis '80  
Lynne and Mike Staggs '97  
Mr. John Steele (SP)  
Ms. Sarah Steinberg '07  
Ms. Dorie Stolley '88  
Mr. Stuart Dickey Summer '82  
Ms. Christiana Swanson '08  
Ms. Bette Swanton '88  
Dr. Douglas Sward '96  
Ms. Jasmine Renee Tanguay '98  
Ms. Megan Tate '08  
Ms. Katrin Hyman Tchana '83  
Ms. Tracey Anne Teuber '98  
Ms. Kristen A. Tubman '03  
Ms. Elena Tuhy-Walters '90 and  
Carl Walters  
Mr. Frank Twohill '80  
Mr. John Viele ('77)  
Elizabeth and Tom Volkmann '90  
Ms. Anna Waddell '99  
Stacy Hankin and Ben Walters '81

Ms. Hua Wang '04  
Alexis '93 and Patrick '93 Watson  
Ms. Katherine Weinstock '81  
Ms. Jean McHugh Weiss '81  
Ms. Grace Whitman ('77)  
Ms. Darcy Allyn Whitten '07  
Ms. Mary Wildfeuer '08  
Ms. Nellie Wilson '04  
Ms. Susan Woehrlin '80  
Ms. Katia Wolf '92  
Ms. Deborah Wunderman '89  
Ms. Jingran Xiao ('86)  
John Mahoney and Sara Yasner '95  
Mr. Fred Zerega (SP)

#### OUR FRIENDS WHO HAVE PASSED AWAY THIS YEAR

Mrs. Sigrid Berwind  
Mr. Gordon H. Falt  
Mr. Christopher Fremont-Smith  
Mrs. August (Claude) Heckscher  
J. Robertson Inch ('83)  
Mrs. Beth Lyons  
Mr. Paul Newman  
Mrs. George W. (Margaret) Pepper III  
Clare French Shepley  
Mrs. Joseph (Etel) Thomas

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\* Refers to donors who have died during the 07–08 year.

() Refers to the expected year of graduation of those who have not completed their degrees at COA.

SP Refers to students from one of COA's summer programs

*Every effort has been made to ensure accuracy in preparing all donor lists for this annual report. If a mistake has been made in your name, or if your name was omitted, we apologize. Please notify the development office at 207-288-5015, ext. 329 with any changes.*

# Time and Time Again

Consistent. Loyal. Reliable. Aren't those great qualities in a friend?

We think so! COA is recognizing the following individuals who give to College of the Atlantic year after year. Size doesn't matter here, nor does the fund (annual, capital, endowment). We want to recognize and thank those people whose steadfast support of COA helps us achieve our mission.

If you'd like to join COA's friends below, you can start by sending in the enclosed envelope, or give online at [coa.edu/donate](http://coa.edu/donate).

A note: We have captured below the names of those who have given to any fund for fifteen years and up to twenty-five years and over. Why the vagueness of "over twenty-five years?" Why not thirty years, or thirty-five? After all COA will be forty years next year! It's because all records prior to that time were lost in the 1983 fire that destroyed the old Kaebler Hall.

~ Lynn Boulger, *Dean of Development*

## More than 25 Years

Bar Harbor Bank & Trust  
Mr. Edward McC. Blair  
Mr. and Mrs. Leslie C. Brewer  
\*Mrs. Frederic E. Camp  
\*Mr. and Mrs. Amos Eno  
The First

Mrs. Ruth B. Fraley  
Mr. and Mrs. John M. Good  
Fr. James Gower  
Ann Sewall and Edward Kaelber  
Mr. and Mrs. C. W. Eliot Paine  
Mrs. Eben W. Pyne

Mr. and Mrs. John P. Reeves  
Mr. David Rockefeller  
Peter and Lucy Bell Sellers  
Ms. Marion Stocking  
Mr.\* and Mrs. Donald B. Straus  
Ms. Joan H. Swann



## 20–24 Years

Mrs. Diane H. Anderson  
Mr. and Mrs. Robert M. Bass  
Mr. H. B. Beach  
Mr. John O. Biderman  
Hon. and Mrs. Robert O. Blake  
Mr. and Mrs. Peter P. Blanchard  
Mr. Jerry Bley  
Ms. Letitia Brewster  
Mr. and Mrs. Charles P. Burton II  
Roc and Helen Caivano '80  
Ms. Julie McLeod Cameron '78  
Mr. and Mrs. Elliot Cohen  
Mr. and Mrs. Gerald E. Colson  
Dr. and Mrs. Melville P. Cote  
Ms. Sally Crock  
Mr. and Mrs. Roderick H. Cushman  
Ms. Norah D. Davis  
Mr. and Mrs. Charles Dickey, Jr.  
Prof. and Mrs. Arthur A. Dole  
Dr. and Mrs. William E. Evans  
Ms. Cynthia Jordan Fisher  
\*Mrs. Patricia Q. Foley  
\*Mr. and Mrs. William G. Foulke, Sr.  
Mr. and Mrs. W. West Frazier IV  
\*Mr. Louis Gerald  
Jill and Sheldon Goldthwait  
Bruce Mazlish and Neva Goodwin  
Jonathan '78 and Nina '78 Gormley  
Mrs. Mary T. Hall  
Ms. Katherine W. Hazard '76

Kate Russell Henry and Eric Henry ('74)  
Mr. and Mrs. Melville Hodder  
Dr. Kathleen Hogan '81  
Mr. and Mrs. Michael W. Huber  
Mr. Reginald D. Hudson  
Ms. Catherine B. Johnson '74  
Laura Fisher and Michael B. Kaiser '85  
Mr. John M. Kauffmann  
Mr. and Mrs. John N. Kelly  
Mr. and Mrs. Neil J. King  
Mr. and Mrs. E. Robert Kinney  
Mr. and Mrs. Robert Kogod  
Mr. and Mrs. S. Lee Kohrman  
Ms. Anne M. Kozak  
Ms. Andrea Lepcio '79  
Mrs. Marcia MacKinnon  
Mrs. Henry L. Macul  
Mrs. Constance B. Madeira  
Mrs. Louis C. Madeira  
Mr. J. R. McGregor  
Mrs. Donald G. McLean  
Mr. Charles E. Merrill, Jr.  
Mr. and Mrs. Gerrish H. Milliken  
Mr. Roger Milliken  
Mr. and Mrs. G. Marshall Moriarty  
Mrs. Lorraine B. Morong  
Mr. Frederick S. Moss  
Mr. and Mrs. Benjamin R. Neilson  
Mr. and Mrs. William V. P. Newlin  
Mrs. A. Corkran Nimick

Mrs. Marie Nolf  
Ms. Sandra Nowicki  
Mrs. Elizabeth Higgins Null  
Mr. Benoni Outerbridge '84  
Amb. and Mrs. Henry Owen  
Mrs. Sara Weeks Peabody  
Mrs. John I. Pearce  
Susan Erickson and Bruce Phillips '78  
Mona and Louis Rabineau  
Ms. Cathy L. Ramsdell '78  
Mr. David Rockefeller, Jr.  
Hilda and Thomas Roderick  
Mr. Robert F. Rothschild  
Ms. Ellen Seh  
Mr. and Mrs. Clyde E. Shorey, Jr.  
Mrs. Robert Suminsby  
Mr. and Mrs. John L. Thorndike  
\*Mr. and Mrs. Charles Tyson  
Union Trust Company  
Mr. John E. Viele  
Stacy Hankin and Ben Walters '81  
Ms. Katherine Weinstock '81  
Bradford and Alice Wellman  
Mr. Douglas Williams  
Mr. and Mrs. William Wister, Jr.  
Mr. David J. Witham  
Prof. and Mrs. W. Howard Wriggins  
Mrs. Jane S. Zirkilton

## 15–19 Years

Dr. and Mrs. Murray Abramsky  
Acadia Corporation  
Dr. and Mrs. Peter T. Adler  
Mrs. Robert Amory, Jr.  
Mr. John K. Anderson  
Atwater Kent Foundation, Inc.  
Mrs. Robert H. Avery  
Mr. Jeffrey Baker '77  
Bar Harbor Savings & Loan  
Mrs. Mary Barnes  
Mrs. Alfred P. Barton  
Mr. and Mrs. Elmer L. Beal, Sr.  
Mr. Bruce D. Bender  
\*Mrs. Sigrid Berwind  
Mrs. Edward Birkenmeier  
Mr. and Mrs. Francis I. Blair  
Ms. Edith Blomberg  
\*Mr. Robert E. Blum  
Ms. Pamela L. Bolton  
Mrs. Charlotte T. Bordeaux  
Mr. Herbert D. Brewster  
\*Mr. Willard W. Brown  
Becky '81 and Skip '83 Buyers-Basso  
Donna Gold and William Carpenter  
Ms. Barbara C. Cole  
Mr. and Mrs. E. Judson Cole  
Mr. Francis I.G. Coleman  
Mr. and Mrs. Tristram C. Colket  
Dick Atlee and Sarah Corson  
Mrs. Elizabeth H. Damrosch  
Ms. Lisa Damtoft '79  
Mr. John Allen Dandy  
Dead River Company  
Mr. and Mrs. S. Whitney Dickey  
Mrs. F. Eugene Dixon, Jr.  
Mrs. William H. Drury  
Mr. Lawrence Duffy  
Mr. and Mrs. Robert Dworak  
Ms. Mary K. Eliot  
Mr. David Emerson '81  
Mrs. John J. Emery  
Carol and Jackson Eno  
Mrs. Bertha E. Erb  
Mr. and Mrs. Charles Erhart  
Mr. and Mrs. Gordon I. Erikson  
Ms. Lynne Wommack Espy  
Ms. Joan Feely '79  
Mr. William Fenton  
Mr. and Mrs. William Foulke, Jr.  
Dr. and Mrs. Richard R. Fox  
Ms. Susan E. Freed '80  
Mrs. James L. Gamble, Jr.  
Mr. Edwin N. Geissler  
Mrs. Philip Geyelin  
Mrs. Arthur G. Gilkes  
Mr. Jackson Gillman '78  
June Lacombe and Bill Ginn '74  
Mr. and Mrs. William D. Ginn, Sr.  
Dr. and Mrs. Donald J. Glotzer  
Mr. Paul M. Golas  
Mr. and Mrs. Paul J. Growald

\*Henry & Elizabeth Guthrie  
Cyrus and Patricia Haggie  
Mr. and Mrs. Theodore Hailperin  
Mr. and Mrs. George B. E. Hambleton  
Mr. Samuel M. Hamill, Jr.  
Mr. Brian A. Harrington  
Mrs. Nancy G. Harris  
Ms. Lois Hayes '79  
Mrs. Barbara B. Henry  
\*Mr. Charles T. Hesse  
Barbarina '88 and Aaron '87 Heyerdahl  
Mr. and Mrs. Horace A. Hildreth  
Mr. and Mrs. Robert Hinckley  
Mr. and Mrs. David M. Hollenbeck  
Bob and Lisa Holley  
Mr. and Mrs. James Holley  
Ms. Betsey Holtzmann  
Mrs. Adrian S. Hooper  
\*Mr. James R. Hooper  
Mrs. Mark Hopkins  
\*Mr. and Mrs. John Howard  
Ms. Sherry F. Huber  
Mr. and Mrs. Charles E. Hunting  
Ms. Susan B. Inches '79  
Mr. and Mrs. James P. Jacob  
Alison and Joplin James '84  
Ms. Esther R. Karkal '83  
Mr. and Mrs. Robert Kates  
Susan Lerner and Steven Katona  
Mr. and Mrs. Jack Kelley III  
Mr. and Mrs. James M. Kellogg  
Dr. Craig Kesselheim '76  
Mr. and Mrs. Alexander Kiorpes  
Mrs. Franz Kraus  
Margi and Philip Kunhardt III '77  
Ms. Alice J. Leeds '76  
Dr. Eugene A. Lesser '78  
Ms. Alice Levey '81  
Ms. Miriam Linder  
Dr. John H. Long, Jr. '86  
Dr. and Mrs. Ralph C. Longworth  
Mr. and Mrs. William G. Lord II  
Mrs. Oliver H. Lowry  
Mrs. Ronald T. Lyman, Jr.  
\*Ms. Elizabeth Madeira  
Ms. Kathleen C. Massimini '82  
Dr. Robert A. May '81  
Mrs. Anne A. Mazlish  
Mrs. Martha I. McCormick  
\*Ms. Gertrude L. McCue  
Mr. William B. McDowell '80  
\*Mr. David E. McGiffert  
Suzanne Durrell and Ian Scott McIsaac  
Jay McNally '84 and Jennifer Reynolds  
Ms. Jeanne McPherson  
Mrs. Jean P. Messer  
Mr. and Mrs. Keith Miller  
Mrs. Minot Milliken  
Mr. Peter W. Moon '90  
Dr. Victoria T. Murphy  
National Park Tours & Transport

Mrs. Harry R. Neilson, Jr.  
Mr. and Mrs. John H. Newhall  
Dr. and Mrs. Lewis E. Patrie  
Mr. Robert W. Patterson, Jr.  
Mr. George L. Peabody  
Ms. Judith S. Perkins  
Mr. and Mrs. Daniel Pierce  
Mrs. John Pierrepont  
Mr. and Mrs. Ben G. M. Priest  
Mr. and Mrs. George Putnam  
Mr. and Mrs. Bayard H. Roberts  
Mr. and Mrs. Owen W. Roberts  
Dr. and Mrs. Gordon Robinson  
Dr. Richard G. Rockefeller  
Dr. and Mrs. Steven C. Rockefeller  
Ronald and Patricia Rogers  
Mr. W. David Rosenmiller '84  
Drs. Stephen and Pamela Ross  
\*Mrs. Elizabeth S. Russell  
Mr. Daniel Sangeap '90  
Mrs. Walter W. Sargent III  
Ms. Barbara Sassaman '78  
Ms. Margaret Scheid '85  
Dr. Bodil Schmidt-Nielsen  
\*Dr. J. Paul Scott  
Mrs. Lois V. Seamon  
Mr. and Mrs. Henry D. Sharpe, Jr.  
Mr. and Mrs. Winthrop A. Short  
Mrs. Leonard Silk  
Mr. Irving I. Silverman  
\*Mrs. Caroline T. Simmons  
Mr. Grant G. Simmons, Jr.  
Mr. and Mrs. Wickham Skinner  
Mrs. June Spencer  
Dr. Elizabeth Kellogg and  
Dr. Peter Stevens  
Ms. Dorie S. Stolley  
Mrs. Allan Stone  
Ms. Elena V. Tuhy-Walters '90  
Mr. John Van Dewater  
Ms. Claire E. Verdier '80  
Mr. and Mrs. Jephtha Wade  
Mr. William Wade '76  
Mr. and Mrs. Rodman Ward, Jr.  
Mrs. Cecile Watson  
\*Mr. James Russell Wiggins  
Mr. John Wilmerding  
Ms. Jane M. Winchell '82  
Mrs. George P. Winship, Jr.  
Mrs. Betsy Wisch '83  
Ms. Susan G. Woehrlin '80  
Ms. Jingran Xiao  
Mr. and Mrs. Robert H. Yoakum

*\*deceased*

*We strive for perfection, but mistakes do happen. If you think we've made an error, please let the development office know and we'll correct it in our next publication. Contact Lynn Boulger, Dean of Development, 207-288-2944, ext. 350.*