Every effort has been made to ensure accuracy in preparing this annual report. If a mistake has been made, or if your name was omitted, we apologize. Please notify the Dean of Institutional Advancement Lynn Boulger at 207-801-5620, or lboulger@coa.edu.

www.coa.edu/support
There are many analogies to describe the teaching, learning, and knowledge creation that goes on here at College of the Atlantic. The one I like best is building—we build a lot of things here.

Some such building is actual, not analogous: there’s a fourth year student building a tiny house in the parking lot; another is rebuilding the battery terminals for our electric van; we just built a bed on wheels and placed third in the Bar Harbor Bed Races. Our students have always been gifted tinkerers and have long taken on the task of improving the planet and society with their hands and minds.

We build a lot of non-material things here as well. Just think quickly about the diversity of the work of some of our faculty:

• Ken Cline helps students build legal arguments using the Endangered Species Act
• Helen Hess builds research models that string transects through the intertidal zone
• Dave Feldman builds long strings of computer code to understand complexity
• Bonnie Tai builds curricula to inspire learning in schools
• Jodi Baker builds sets and cooperative performances
• Dru Colbert builds exhibits and museum experiences
• Jay Friedlander builds business and marketing plans

All this building involves moving an idea to a design, to the creation of some novel, useful, beneficial product, material or otherwise. Importantly, it also involves assessing the efficacy of that product against the original idea and making adjustments to both the design and product. Just as writing is mostly editing and rewriting, the same holds true with building things and ideas.

One of the hardest things we build here at COA is the community itself, and students, staff, faculty, trustees, alumni, partners, friends, and family do that cooperatively. Humanity is diverse and complex, and the ideas, designs and products associated with a human community like ours are inherently dynamic. That dynamism is what makes being part of COA challenging and rewarding. The continuous tinkering with the COA model, the getting-your-hands-dirty with institution-building, this is what we thrive on and part of what makes this college so distinctive in the world of higher education.

All of you, of course, are co-creators, co-fabricators, co-designers in this continuously evolving institution. This annual report is a way that we as a college reach out to thank you for all your time and effort. Even the briefest thumb-through of this document paints a picture of extraordinary generosity and commitment. This report is both an historic record and a blueprint for all the ideas, designs, and products that continue to coalesce into an institution and a community we call College of the Atlantic. Thank you for continuing to support all of the important work taking place here. You are helping us build something incredible.

Onward!

Darron Collins ’92, PhD
COA President
WHAT MAKES COA DISTINCTIVE?

Let’s face it. Many colleges say they are distinctive, unusual, even unique. But with just 350 students, situated on an island, with a national park in our back yard and Frenchman Bay in our front yard, College of the Atlantic can easily lay claim to any of these terms.

More importantly, COA’s pedagogy is different. We’re small by design. We offer one major. Our approach is interdisciplinary. Many of our classes have field-based or experiential components. Students design their own course of study. The learning is rigorous, the community is close-knit, the individual’s interest is the driver.

We can make a persuasive case that this approach to undergraduate higher education is both different and better for a wide range of students and that our model of teaching is more appropriate to a rapidly changing future. In this sense, COA is on the cutting edge of the evolution of the liberal arts institution, and has been since our founding.

In the next few pages are answers to the questions we are asked most about our “degree of difference.” Here they are, the top five:

• Why is COA so small?
• Why does COA offer only one major?
• What does interdisciplinary mean at COA?
• What does field-based learning mean?
• How rigorous is a self-designed curriculum?

Five Questions. Let’s go.

Parts of this essay were previously published in the FY16 Endowment Report: coa.edu/giving/resources-for-donors
All small but powerful things. Their size is their strength. It predicts what they can do: fit in a corner, a pocket, a crevice, in the beak of a bird.

With only 350 students, COA is one of the smallest colleges in the US. We are small by design. The academic principles of the college were developed in large part by our first president, Ed Kaelber, who left his position as associate dean of the Harvard Graduate School of Education to build a college based on the latest research on how students learn and best practices of how to teach. Keeping things small was key.

COA has just enough faculty, staff, and students to offer a variety of social and intellectual interactions, but still foster a close-knit and supportive community. We know one another by first name. We say hello on walking paths. We eat meals together.

Because of our size, the educational experience we can offer our students is radically different from most colleges.

For instance, remember Bio 1? Most students’ experience is this: A large hall with 140 other students, a long lecture with limited opportunities to ask a question, no discourse. Movement is regulated to shifting positions in a plastic chair. At COA, we believe that to study biology, it’s critical to spend time not just in the lecture hall and lab, but in the field. We get students outside as soon as possible, often in their first term. Introductory classes are typically fifteen students, and taught by full faculty members who are active researchers, skilled naturalists, and passionate teachers. We get our feet wet. We do things. Students ask questions, hold sea stars, band birds, count alewives.

You can’t take 140 students canoeing through a marsh for class every week but you can take 14. And those 14 students learn more, understand more, and retain more than those 140 students in the classroom taking notes because they are doing the work.

Faculty know COA students, each and every one, by name, by interest, by learning style. And students know the faculty. These relationships are deep and real—and unstructured, organic. In many schools, you have access to your professor at his or her office hours. At COA, faculty eat lunch in the dining hall with students. They serve on committees together. There are pizza dinners and governance meetings and community gatherings. Every week.

COA has created a learning and living environment where each student is heard, seen, known, appreciated, and taught as an individual. This is possible in a school of 350. Not so, 35,000 or even 3,500.

A cookie cutter is small, too, but we prefer a different educational model.
WHY DOES COA OFFER ONLY ONE MAJOR?

College of the Atlantic is one of approximately 2,500 private, non-profit, four-year colleges in the country. It is an incredibly competitive landscape. When we describe ourselves in this landscape—to prospective students, parents, faculty, supporters, the media—we land on three things that define us within that great amalgam of institutions: 1) Our size, which we address on the previous page; 2) Our place—we are who we are because of where we are, namely, on this amazing Maine island, near Acadia National Park, on Frenchman Bay; and 3) Our curriculum, which is centered on the teaching, the learning, and the practice of human ecology. Human Ecology is what we teach; it is how we teach; and it is why we teach.

What: We seek to understand the broadest spectrum of relationships between human beings and their built, social, and physical environments. We have one major because that major encapsulates a world of opportunity. It’s a systemic approach; everything is connected and we study the whole web of interconnections. We like to say COA’s one major has endless possibilities. Some possible areas of specialization at COA include: Arts and Design, Field Ecology and Conservation Biology, Educational Studies, Ecological Policy and Planning, International Studies, Literature and Writing, Marine Studies, Sustainable Business, and Sustainable Food Systems.

How: We teach human ecology by giving our students the power to design their own curriculum around what interests them; by asking students to think beyond and between the narrow confines of departments; by asking students to learn actively, using a better balance between hands and mind, to learn by doing.

Why: We practice human ecology because we believe that the world could be better than we currently find it. A human ecological perspective integrates knowledge from all academic disciplines to investigate—and ultimately improve—the relationships between human beings and our social and natural communities. COA encourages, prepares, and expects students to gain the expertise, values, and practical experience necessary to achieve fulfillment and help solve problems that challenge communities everywhere. Students leave asking: How can I be of service? How can I make the world a better place?

This essay has been adapted from President Collins’ opening speech to the 20th annual international Society of Human Ecology conference in October, 2014.
WHAT DOES INTERDISCIPLINARY MEAN AT COA?

If you drive to Beech Hill Farm on the “quiet side” of MDI, under the eye of the windmill, you’ll see acres of crops of produce and flowers surrounded by deer fencing. Chickens peck and scratch in the soil. Apple trees, there since before the Civil War, flower and fruit. The compost pile gets turned and spread. Water gets pumped up from a well and irrigates the fields. Pigs root and grunt. Students and farm workers pick weeds and slugs off bean stalks. The farm stand displays a rainbow of offerings under a chalkboard sign with today’s prices. Bags and boxes full of vegetables are sold to restaurants, customers, and COA’s dining hall.

This typical small Maine farm is a study in interdisciplinary education. Here, “interdisciplinary” means simply that courses from various disciplines—agriculture, chemistry, geology, business, botany—are taught in ways that create a deep and broad understanding of a food system. With the world’s population predicted to be 9.6 billion by 2050, there has never been a more important time to study how to feed the planet without killing it in the process. The next generation of sustainable farmers needs to understand everything from soil structure to niche marketing, from energy costs to pest control, from the farm bill to climate change. Not one discipline, but many.

COA is committed to an interdisciplinary approach that teaches students to synthesize broad perspectives and skills, see interconnections, and create insights into new ways of looking at issues. The lens we use to look at the world is multifaceted because the world is multifaceted. Students gain greater meaning from an education that reflects the actual world around them.

Most colleges and universities are organized by departments and students must declare majors by the end of their sophomore years. All the English majors are taught in one building, all the historians in another. Departments, majors, and academic silos funnel teaching into one area and create a vast chasm between academic subjects.

But what we know of the world defies the logic of such specialization. The issues are complex, interrelated, non-departmentalized. The 21st century can be characterized by increasing connectivity and rapidity of change. No single academic specialization can adequately describe and resolve the issues of, say, climate change, renewable energy, or public health. At COA, faculty members encourage students to pull from their varied studies and interests in order to better understand the subject at hand. We believe an interdisciplinary education better prepares students for the work they are called to do.
WHAT DOES FIELD-BASED LEARNING MEAN?

In the fall of 2014, COA held a course on the technology, financing, and community-based aspects of renewable energy. The class traveled to Denmark to study how the small island of Samsø became the first net carbon negative island in the world. The end goal? Learn ways Maine islands can adopt strategies to lower costs, ensure sustainability, and enhance quality of life. After two weeks studying at the Samsø Energy Academy, students returned to develop plans for their own community-based projects. The students developed and presented their models for conservation initiatives, wind energy generation, and solar panel installation. These projects are underway now on six Maine islands from Monhegan to Mount Desert Island.

From our founding, COA has been committed to not just teaching, but doing. Almost every COA course has a field-based component—botany, chemistry, biology, as well as the arts and humanities. Some are far afield such as tropical ecology courses in Costa Rica. Some, such as a land-use planning class, are held in our own neighborhood. Not only is field-based education more engaging and a more effective way to learn, it exposes students to real-world problem solving and skill development. Students learn more through direct interaction: Spanish language immersion in Latin America, art history study at the Met, international environmental diplomacy at UN Climate Change Conferences, or the study of natural history on Great Duck Island. Students at COA do more than read and listen to lectures. In the field, they research soils and measure the growth of plants, and conduct plankton tows.

Every COA student also must complete a 450-hour, off-campus internship in his or her field. The college’s career services office helps place students in meaningful learning environments from entrepreneurial businesses, to NGOs, to hospitals, museums, and research centers. Before they graduate, each senior must also complete an independent, intensive capstone project. Students work with their advisors to create a research project which they conduct independently. Examples of such projects include researching the impact of fishing gear on right whales, creating a business model for a new venture, or writing a novel.

A recent Gallup-Purdue University study of college graduates determined that two types of experiences in college relate to great jobs and great lives afterward: support and experience. “If graduates recalled having a professor who cared about them as a person, made them excited about learning, and encouraged them to pursue their dreams, their odds of being engaged at work more than doubled, as did their odds of thriving in all aspects of their well-being. And if graduates had an internship or job in college where they were able to apply what they were learning in the classroom and worked on projects that took a semester or more to complete, their odds of being engaged at work doubled as well.”¹

Experiential learning engages students in critical thinking, problem solving, and decision making in contexts that are personally relevant to them, and relevant to the world they will enter. These skills are needed now more than ever.

HOW RIGOROUS IS A SELF-DESIGNED CURRICULUM?

Every student is different. Each has his or her own goals, learning styles, and interests. What captivates one, leaves another cold. COA's educational philosophy emphasizes the importance of students' individual passions and curiosity. We believe that the more personal learning is, the more meaningful, well-understood, and therefore, effective it is.

At COA, the academic program is responsive to the individual. Students design a program of study that allows them to pursue their interests, discover new ones, and attain their overall academic and career goals. A self-directed curriculum empowers students to choose a course of study that is more relevant to their particular lives. This admittedly weighty responsibility gives students a greater agency and makes a profound difference in the sense of ownership and stewardship of their education.

This doesn’t mean that students are on their own to sink or swim. Each student works closely with his or her advisor to choose a progression of classes. These sessions of guidance, support, and discovery ensure the rigorous quality and efficacy of their overall educational plan. COA also has core requirements. All students must take the human ecology core course, a course in history, writing, quantitative reasoning, and at least two courses from each of the three resource areas: environmental sciences, human studies, and arts and design.

In addition to course work, students must fulfill several other degree requirements: community service, a 450-hour, off-campus internship, a writing portfolio, a human ecology essay, and the intensive senior capstone project.

COA chose this approach to higher ed because it is effective both for teaching and learning. It works. Dan DenDanto ’91 says, “COA was life changing for me. I could pursue both varied and specific subjects without academic penalty because all subjects were related, and at COA these relationships are fundamental. It's like I was given the secret tools for success for the rest of life.”
COLLEGE OF THE ATLANTIC FISCAL YEAR 2016 SUPPORTERS

COA relies on the support of individuals, foundations, corporations, and the local community to fulfill our mission of providing students from all over the world with a life changing, world changing education. We are deeply grateful to the following for their contributions.

$25,000+

Anonymous (1)
Bar Harbor Whale Watch Co.*
Anne T. & Robert M. Bass*
Mr. & Mrs. Shelby M.C. Davis/The Shelby & Gale Davis Charitable Fund*
Shelby Cullom Davis Charitable Fund Inc.
Davis United World College Scholars Program
Dr. & Mrs. Philip Geier/Shelby Cullom Davis Charitable Fund*
Mrs. Polly W. Guth/The Partridge Foundation
Mr. Samuel M. Hamill Jr.*
Mr. & Mrs. Robert Kogod/Robert & Arlene Kogod Family Foundation*
Mr. Scott MacKenzie & Mr. Jerry Cruz
Maine Space Grant Consortium
Mr. & Mrs. Forrest Mars Jr.*
Mr. & Mrs. Clement McGillicuddy/The Fiddlehead Fund*
Jay ’84 & Jennifer (’07) McNally*
MELMAC Education Foundation
Steve & Rebecca Milliken*
National Center for Research Resources, NIH
Ms. Toby Ritterhoff & Mr. David Oldach*
Mrs. Daniel Pierce*
Mrs. Dora Richardson/Hillsdale Fund
Mr. & Mrs. Hamilton Robinson Jr.*
Henry & Peggy Sharpe/Sharpe Family Foundation*
Mrs. John Spencer/The Diana Davis Spencer Foundation
Mrs. Allan Stone
Estate of Jeremy M. Strater*
Mr. & Mrs. William N. Thorndike Jr.*
Nick & Joan Thorndike*
US Department of Commerce

$10,000–24,999

Anonymous (5)
Akvaplan-niva
Bar Harbor Bank & Trust*
Mr. & Mrs. Timothy Bass*
Rebecca Buyers ’81*
Davis Projects for Peace
Dr. & Mrs. Phil Eichenholz*

Friends of Acadia
International Whaling Commission
Richard Gordet & Sonja Johanson ’95*
Burks B. Lapham Family/Evergreen II Fund*
Mr. & Mrs. Nicholas P. Lapham*
Mrs. Marcia MacKinnon*
Mrs. Gerrish Milliken/The Gerrish H. Milliken Foundation*
National Geographic Society
Ms. Helen Porter & Mr. James Dyke
Mr. & Mrs. George Putnam/Ausolus Trust*
Elwood R. Quesada Educational Foundation
Mr. & Mrs. Mitchell Rales/Mitchell P. Rales Family Foundation*
Mr. & Mrs. Hartley R. Rogers
Abby Rowe (’98)/Rowe Family Foundation*
Salisbury Cove Research Fund
Marthann & Edward Samek*
The Stanley Smith Horticultural Trust
The Seth Sprague Educational & Charitable Foundation
Mr. & Mrs. William P. Stewart*
Stephen & Allison Sullens*
University of Maine EPSCoR
University of Maine Sea Grant Program
US National Park Service
Kim & Finn Wentworth*

$5,000–9,999

Anonymous (1)
Bay & Paul Foundations, Inc.*
Ron Beard & Sandi Read*
Mr. & Mrs. Harry Charlston*
James Deering Danielson Foundation*
Davis Conservation Foundation
Mr. & Mrs. William G. Foulke Jr.*
Beth & Will Gardiner*
Estate of Father James Gower
C. Boyden Gray*
Mr. & Mrs. Horace Hildreth Jr./Seal Bay Fund of the Maine Community Foundation*
Mr. & Mrs. Melville Hodder*
The Agnes M. Lindsay Trust*
Maine Beer Co LLC
Maine Community Foundation
Mr. & Mrs. Anthony Mazlish/Barnsley Foundation Inc.∗
Bill & Louisa Newlin∗
Mr. & Mrs. C.W. Eliot Paine/The Puffin Fund of the
  Maine Community Foundation∗
Mr. & Mrs. John R. Robinson/The Widgeon Point Charitable Foundation∗
Ms. Ellen Seh ∗’75∗
Lucy Bell N. Sellers∗
Mr. & Mrs. Carey Turnbull∗
Christiaan ’09 & Cody van Heerden, MPhil ’17∗
Mr. & Mrs. William Wister Jr.∗

$2,500–4,999
Anonymous (3)
Becky Bartovics∗
Emily Beck & Geoffrey Young∗
Joan & James Blaine∗
Ms. Julia Bogardus/Point Harbor Fund of the Maine Community Foundation
Ms. Miranda Borden/Point Harbor Fund of the Maine Community Foundation
Ms. Lynn Boulger & Mr. Tim Garrity∗
Sharon & Bruce Bradley∗
Leslie C. Brewer/ABL Fund of the Maine Community Foundation∗
Mr. & Mrs. Benjamin Brewster/The Janet Stone Jones Foundation∗
Mr. Frederick Cabot’/Paul & Virginia Cabot Foundation∗
  of the Dayton Foundation∗
Jamie Clark & Susanna Porter∗
Karen & Darron Collins ’92∗
Sally Crock∗
Mr. & Mrs. Roderick H. Cushman/R & V Cushman Fund of the
  Community Foundation of Jackson Hole∗
Sydney Davis∗
Mr. Larry A. Duffy∗
Mrs. Frederick Dupree Jr.∗
David & Judith Fischer∗
Mrs. Emily Frick∗
Mr. & Mrs. Paul Growald/Growald Family Fund, Inc.∗
Mr. Peter Hunt/Point Harbor Fund of the Maine Community Foundation∗
Mr. & Mrs. Orton P. Jackson Jr.∗
Ms. Leslie Jones ’91∗
Dr. & Mrs. Steven Kassels∗
Ms. Pamela Manice∗
Ms. Pamela Meyer∗

Mr. & Mrs. Benjamin R. Neilson/Cressida Fund∗
Jacob ’93 & Carol ’93 Null/John W. & Clara C. Higgins Foundation∗
Lynn & William Osborn/Lynn & William Osborn Fund∗
Ms. Leslie Palumbo/Point Harbor Fund of the Maine Community Foundation
Mr. Bruce Phillips ’78∗
Mrs. Eben W. Pyne∗
Tina Rathborne∗
David Reis & Robin Voron∗
Edith & Bill Rudolf∗
Winthrop A. Short∗
The Swan Agency Insurance/Cross Insurance∗
Margo Walter/Mudd Legacy Trust

$1,500–$2,499
Anonymous (2)
Mr. & Mrs. John E. Anthony∗
Mr. Scott Asen/The Asen Foundation∗
Becky Ann & Dylan Baker∗
Mr. & Mrs. Mark Bamford∗
Steven Barkan & Barbara Tennent∗
Mr. John Biderman ’77∗
Mr. & Mrs. Curtis L. Blake∗
Hon.∗ & Mrs. Robert Blake∗
Sofia & Peter Blanchard∗
Deirdre Swords & Michael Boland ’94∗
James N. & Julienne R. Brawner∗
Mr. & Mrs. Duncan G. Burke∗
Mr. Charles Butt∗
Roc & Helen Caivano ’80/The Honey Bee Fund∗
Chelsea Groton Bank/Belinda Dietel
Alyne & Joseph Cistone∗
Ms. Barbara Damrosch & Mr. Eliot Coleman∗
Mr. & Mrs. Tristram Colket Jr.
Mr. John Collier & Ms. Sue Ferrante-Collier∗
Mr. Adam Dau ’01/Dabones Studios LTD∗
Mr. & Mrs. Phillip Dennis∗
Ms. Deborah DeWalt∗
Mr. & Mrs. William Eacho/The Eacho Family Foundation∗
Dianna & Ben Emory/Ocean Ledges Fund of the Maine Community Foundation∗
The First∗
Dr. & Mrs. Robert V. Fulk∗
G & G Electric∗
Garden Club of Mount Desert∗
Ms. Susan Getze∗

(*) Donors with parenthesis around their class years are alumni, but not COA graduates; ∗ FY16 members of The Champlain Society, College of the Atlantic’s premier giving society for those who contribute $1,500 or more to the Annual Fund; 0 Donors who passed away during FY16.
Goldman, Sachs & Co. Matching Gift Program
Mrs. Gerd Morris Grace/Gerd Grace Fund*
Margie Grace Shethar*
Susan Dowling & Andrew Griffiths*
Mr. & Mrs. Richard C. Habermann*
Louise Hartwell*
Mr. & Mrs. Robert Hoguet*
Lynn & Jeffrey Horowitz/Uplands Family Foundation*
Ms. Sherry Huber*
Mr. & Mrs. Jason W. Ingle*
Hilary & Jan Kasar*
Dr. Steven Katona & Ms. Susan Lerner
Dr. Elisabeth & Mr. Conan Kehoe*
Mr. Mark Gauthier & Mr. Arthur Keller*
Maggie & Jack Kelley*
Mr. & Mrs. John N. Kelly*
Mr. & Mrs. Gilbert Kinney*
Mr. & Mrs. John. E. Klein*
Keith & Susan Kroeger*
Margaret & Philip B. Kunhardt III '77 *
Mr. & Mrs. Edward Lipkin*
Peter & Babette Loring*
Machias Savings Bank
Mr. & Mrs. Frederick Malone*
Mr. & Mrs. Arthur Martinez*
Mr. & Mrs. Grant McCullagh*
Mr. & Mrs. Gerrish Milliken/Winky Foundation*
Robert & Debra Milotte*
Meredith & Phil Moriarty*
Phyllis Anina Moriarty*
Janneke Seton Neilson*
New York Botanical Garden
Mrs. William Norris* +
Julia & Brooke Parish/Parish Family Charitable Fund*
Susan B. Parker*
Mr. & Mrs. William R. Peelle Jr.*
Kim & Keating Pepper*
Judith S. Perkins*
Barbara & Charlie Pierce*
Lisa & Jay Pierrepoint*
David & Susan Rockefeller*
Diana Rockefeller*
Tina Rosenberg*
Dr. Nadia Rosenthal*
William B. Ruger Jr.*
Ms. Sandy Wilcox & Mr. Jack Russell*
Henry Schmelzer & Cynthia Livingston* 
Mr. & Mrs. Robert L. Shafer*
Jamie S. Somes*
Ms. Caren Sturges*
Dr. Laura Stanton & Mr. Kim Tomlinson*
Kathy Bonk & Marc Tucker*
Dennis Unites & Mary Katherine Long*
Mr. & Mrs. Hans Utsch*
Kathleen Vignos*
Ms. Katherine Weinstock '81*
Dr. John Wilmerding*
$100–1,499
Anonymous (17)
The 1932 Criterion Theatre
Valerie Acklin
Heather Albert-Knopp '99 & Erich Reed
Bernie Alie '84
Ms. Judith Allen
John & Karen Anderson
Martha & David Anderson
Mrs. Diane H. Anderson
Mr. & Mrs. Schofield Andrews III
Mr. & Mrs. James Ash
Atwater Kent Foundation, Incorporated
Ms. Ingrid Avery
John Avila ('92)
Elizabeth Housek Ayers '95
Mary Dohna '80 & Wells '80 Bacon
Cynthia Baker & Jonathan Zeitler
Ms. Bridgette Chace Kelly Ball
Austin Bamford '13 & Katelyn Ross '11
Bobby Kelley & Jill Barlow-Kelley
Julie Barth '92
Wesley & Terrie L. Beamer
Jeannie & Henry Becton Jr.
Leslie Beggs
Bruce Bender '76
Evan Bender '04
The Benevity Community Impact Fund
Ms. Laurie Black
Art & Debi Blank
Blue Hill Consolidated School
Ryan Boduch '98
The Boeing Company
Paul Boothby '88
Drs. Richard Borden & Patricia Honea-Fleming
Mr. Dennis Bracale '88
Ms. Jill Briggs
Susan & Glenn Brill
Curtis Brown
Mr. Jason Bryson-Alderman '91
Mr. Richard Bullock & Ms. Carol Woolman
Mr. & Mrs. David Bullwinkle
Amanda Bunker (nee Walker) '98
Mr. & Mrs. Thomas Burdick
Ordean & Jean Burden/The Florence V. Burden Foundation
Ms. Bobbie Burdick
Christopher Vincenty ('83) & Lisa Burton '83
Mr. & Mrs. Charles P. Burton II
Frederick & Marie-Claude Butler
Mr. & Mrs. Thomas D. Cahill
Rosario & Patricia Caltabiano
Jan Hofstra & JoAnne Carpenter
Ms. Donna L. Gold & Dr. William Carpenter
Dr. Jessica Friedland Carter '96
Melinda '00 & Ellen Casey-Magleby
Suzanne Taylor & Don Cass
Mr. Erin Chalmers '00
Mr. & Mrs. Tom Chappell/Tom & Kate Chappell Family Foundation
Sally Morong Chetwynd '76
Rohan Chitrakar '04
Diana Choksey '05 & Jordan Mandel-Iaia
Katherine Kauser Christoffel
Dianne Clendaniel & Steve Redgate
Margot T. Cliff
Kenneth Cline & Jen Hughes
Arthur W. & Lillian Clinger
Ms. Janis Coates
Coldham & Hartman Architects
Pancole Cove '81
Ms. Clodagh Collins '11
Mr. & Mrs. James R. Colquhoun
Sylvia P. Constable
Sea & Georgia Cosgrove/The Sean & Georgia Cosgrove Charitable Fund
Dr. & Mrs. Melville P. Cote
Lynn Cyr & James A. Crawford
Ms. Sarah H. Culler '08
Mr. Stefan Cushman
Nicole d’Avis ‘02
Lisa Damtoft '79
Matthew '98 & Kara '96 Daul, & Family
Dan Bookham & Jessie Davis '00
Bob DeForrest '94
Megan Smith '90 & Daniel DenDanto '91

14 coa.edu/support
Mr. Robert DeSimone
George & Kelly Dickson MPhil '97
Mr. & Mrs. Richard Dinofo
Ms. Linda Donn
Mr. Millard Dority
Traud Orkulova '12
Mrs. William Drury
Jeanee Dudley ('10)
J. Lee Dunham
Drs. Jeffrey & Linda Dunn
Mac Ehrhardt ('85)
Mr. David Emerson '81
Mr. Peter Emmet '92
Laura Gibbs & Richard Emmons '92
Mr. Ronald Epp
Joel & Arline Epstein
Mr. & Mrs. Gordon Erikson Jr./Greater Worcester
Community Foundation
Jay & Lynne Espy ('79)/Five Peaks Fund
Casey Jones & Bill Faller
Mr. Daniel Falt
Edward & Ruth Ann Feinberg
Mr. & Mrs. Thomas J. Fernald
Mr. & Mrs. Mark Fimbel Stunkel
Judith & Harris Fischer
Ms. Cynthia Jordan Fisher '80
Thomas A. Fisher '77
Helen Dickey Fitz & David G. Fitz/Helen Dickey &
David G. Fitz Charitable Fund
Ms. Lisa Foley
Joanne Rodgers Foster '85
Dr. & Mrs. Richard R. Fox
Ms. Susan Freed '80
Jim Frick '78
Gary & Glenon Friedmann '86
Richard & Joanne Fuerst
Jennifer Cassel & James Fuller
Linda Fuller & Jeffrey Seeley
Furbush-Roberts Printing Co, Inc
Mr. David Furholmen
GE Foundation
Stephen & Kathleen George
Stephen Glasser & Lila Levey
Dr. & Mrs. Donald Glotzer
Mr. Lyman Goff
Mr. Benjamin Goldberg '90
Nina Goldman & Douglas Legg
Mr. Cary Goldweber & Ms. Barbara Siegel
Jaki Erdoes-Good '80 & Terry Good '80
Mr. & Mrs. John Good
Mr. & Mrs. Robert M. Goodman
Nina '78 & Jonathan '78 Gormley
Dr. & Mrs. Robert Gossart
Mr. & Mrs. John Gower
Mr. & Mrs. Stephen Grabow
Mr. & Mrs. Spencer E. Gray Jr.
Mrs. Bo Greene
Mary (Nelson) Griffin '97
Mr. & Mrs. Joseph Grigas
Mike & Peggy Gumpert
Paul & Margot Haertel
Megan Tate Hagedorn '08
Mark Hallett & Heather Hallet-Thurston
Mr. & Mrs. George B.E. Hamblenton
Rebecca Hancock '97
Cerissa Desrosiers Hannon '00
Mrs. Candace Haydock
Mr. & Mrs. John Hayes
Mr. Edward Haynsworth '98
Mr. & Mrs. Tom Hayward
Atsuko Watabe '93 & Bruce Hazam '92
Katherine Hazard '76
Mary J. Heffernon
Julia Moore & John Herron
Jo Todrank '76 & Giora Heth
Mr. & Mrs. Phil Hicks
Mr. & Mrs. Peter Higgins
Ingrid & Ken Hill
Ms. Barbara Hilli
Noah Hodgetts '10
Dr. Kathleen Hogan '81
Dave & Carolyn Hollenbeck
Lisa '80 & Bob '79 Holley
Ms. Betsey Holtzmman
Bill & Cookie Horner
Jon & Marlene Hubbard
Mrs. Michael Huber
Ms. Sarah F. Hudson
Lyn Hurwicz '80
Anna Hurwitz '84
Tomoko & Masanobu Ikemiya
Sue Inches '79
The Island Institute
Mr. Mark E. Jacoby & Ms. Lisa Mushrall
Toni & Carl Jaffee
Dr. Nishad Jayasundara '05
Kara Johnson MPhil '06
Ms. Catherine Johnson '74
COA Year in Review

**JUL**
COA's Blum Gallery season opens with Clay Kanzler and Katie Bell’s exhibit, *2 Island Friends, 2 Points of View*

**AUG**
College of the Atlantic hosts the annual meeting of the Waterbird Society.

**SEPT**
Surya Karki '16 shares his experience of the spring earthquake and presents visions for rebuilding his home country of Nepal.

**OCT**
Roxana Robinson presents an illustrated lecture entitled *Georgia O'Keeffe: Reading the Work as the Life* and signs copies of her book.

**NOV**
Lisa Bjerke '13, MPhil '17 shares her experiences and visionary ideas for dealing with waste in a new way at TEDxDirigo-Bounce.

**DEC**
Seventeen COA students attend the United Nations climate summit in Paris, lobbying for climate justice and carbon reductions. Following the meetings they head to Sweden to connect with the Uppsala University students that faculty member Doreen Stabinsky taught during her Zennström Visiting Professorship.

---

Lily King, author of the novel *Euphoria*, one of the New York Times Book Review’s 10 Best Books of 2014, joins COA president Darron Collins ’92 to discuss anthropology and King’s fictional account of the life of Margaret Mead.

Children's book writer and illustrator, and Ezra Jack Keats New Illustrator Honor Award recipient Ryan Higgins ’06 joins COA lecturer Katharine Turok to discuss the writing and illustrating process.

National Wildlife Federation cites COA as the only Maine college in its The Campus Wild publication, highlighting work on wildlife protection and habitat restoration in higher education.

Parents, alumni, and trustees arrive for a Columbus Day weekend of meetings, meet-ups, and fun.

---

Princeton Review ranks COA in the top 10 for its professors, food, student satisfaction, and friendliness to LGBTQ, and top 20 for financial aid, beauty, and quality of life.
A fascinating article in Bon Appetit magazine highlights the grace, mindfulness, and growing popularity of baker & small business owner Tara Jensen ’07.

COA researchers discover one of the birds they have been tracking made a record, 1,700-mile journey along the Atlantic coast from Maine to Mississippi.

Jodi Baker is hired as a permanent faculty member in the performing arts.

Funded by a National Geographic Society Research and Exploration grant, a team including Ian Medeiros ’16, and Nate Pope ’07 are in South Africa examining the influence of climate and altitude on differing species of lichen.

Kourtney Collum is selected as the new Partridge Chair in Food and Sustainable Agriculture Systems.

COA’s Peggy Rockefeller Farms’ sustainable practices and livestock are discussed by farm manager C.J. Walke on TV station WABI TV5.

"Creating Sustainable Communities" is the theme of COA’s 2016 annual Earth Day.

Judy Allen, the Associate Director of Allied Whale and the Project Director of the North Atlantic Humpback Whale Catalog, is Stellwagen Bank National Marine Sanctuary’s Volunteer of the Year.

In an interview with President Collins ’92, The Chronicle of Higher Education explores how an institution of 350 students can have such an impact on innovation in higher education.

MDI Clean Energy Partners in Bar Harbor receives $3,601 from Rural Energy for America Program, or REAP, to install a new solar array at the Peggy Rockefeller Farms.

Chase Morrill ’00 and his family of Mainers renovate, restore, and save historical cabins on DIY Network’s new show, Maine Cabin Masters. New episodes are being filmed near Mount Desert Island!

COA’s new website is named #1 in higher ed by the Council for Advancement and Support of Education, one of the largest educational associations in the world.

The Dorr Museum is completely transformed for the Acadia National Park Centennial, with the exhibit, Exploring Acadia: Our Best Classroom.
Ms. Laura Johnson
Louise R. Johnston
Mr. Frederick L. Jones & Ms. Peggy Schultz
Ms. Brianne Jordan ’02
Rolf Jucker & Susanne Schüeli
Mr. & Mrs. H. Lee Judd
Ms. Jennifer Judd-McGee (’92)
Mr. Edward G. Kaelber
Laura & Michael ’85 Kaiser
Ms. Susan Kales
Ms. Esther Karkal ’83
Sarah ’05 & Shawn ’00 Keeley
Mr. & Mrs. James M. Kellogg
Nan & Stephen Kennedy
Kent-Lucas Foundation, Inc.
Carl & Lorraine Ketchum
Mr. & Mrs. Steven Kiel
Diana & Neil King
Mr. Steven King ’80

Mr. & Mrs. Allan Kleinman
Mr. Greg Koehlert ’96
Mr. S. Lee Kohrman
Ms. Anne Kozak
Scott Kraus ’77 & Rosalind Rolland
Philip B. Kunhardt the Younger ’11
Jude Lamb ’00
Ms. Marjorie Lau ’81
Scott Lauze & Mark Yesayian
Dr. & Mrs. Leung Lee
Ms. Andrea Lepcio ’79
Eugene Lesser ’78 & Jennifer Starr/
Legacy Linked Charitable Fund
Jonathan & Linda Lewis
Mr. & Mrs. Lawrence Libby
Philip Lichtenstein ’92 & Jessica Greenbaum ’89
Neith Little ’09
Dr. Deborah Loftus
Tanya Hanke & Jeff Logee

Julie Maher-Long & Perrin Long
Dr. & Mrs. Ralph Longsworth
Mr. Andrew Louw ’11
Mr. Thomas Lovejoy
Caroline Pryor & David MacDonald
Meg & Miles Maiden ’86
Maine Coast Sea Vegetables
Maine Shellfish Company
David Malakoff ’86 & Amy Young
Ms. Casey Malinckrodt
Sam Coplon & Isabel Mancinelli
Thomas & Susan Massey
Mrs. Anne Mazlish
Leslie McConnell ’81
Bill McDowell ’80
Suzanne Durrell & Scott McIsaac (’78)
Jordan & Suzy Moncagle
Donald K. McNeil
Trey McPherson ’84
MDI Clean Energy Partners L3C
Mr. & Mrs. Robert J. Meade
Jeffrey Miller ’92
Kendra Noyes Miller ’01
Mr. & Mrs. Nathan Miller
Ms. Amy Miller
Dr. Nancy Milliken
Linzee Weld & Peter Milliken (’76)
John & Karen Moniz
Mr. & Mrs. Sung Moon
Katherine Moore
Stephen Wagner ’11 & Cayla Moore ’13
Mrs. Lorraine Morong
Jordan Motzkin ’11
Ms. Maryrose Mulert
Mr. & Mrs. Nathaniel Nash
Mr. & Mrs. Robert Nathane Jr./The Susan & Robert
Nathane Jr. Charitable Fund
Sarah Neilson ’09
Mr. & Mrs. Robert Nicholas III
Mr. & Mrs. Peter P. Nitze
Ms. Sandra Nowicki/Adirondack Foundation—
Evergreen Fund
Mrs. Elizabeth Higgins Null/
John W. & Clara C. Higgins Foundation
Mr. Peter Obbard
Jon & Andrea Pactor
Ms. Ellen Parker
Dr. & Mrs. Lewis Patrie

coa.edu/support
Mr. & Mrs. Kenneth Paul
Mr. & Mrs. Malcolm Peabody
Valerie Lambert Peacock ('98) & Tobin Peacock '95
Mr. & Mrs. Robert Peck
Mr. & Mrs. Robert F. Pennington
Ms. Margaret Pennock '84
Shoshana Perry '83 & Hale Powell
Ms. Lili E. Pew & Ms. Carol Bult
R. Anderson Pew
Laura & Vassar Pierce
Ms. Sara Pierce
Stephen & Donna Pinto
Dr. William Pitts Jr.
Ms. Carole Plenty
Frances Pollitt '77
Mr. & Mrs. Christopher Polloni
Anne & Bruce Pomeroy
Kathleen Pontone
Mr. & Mrs. Dan Poteet
Ms. Katie Pritchard '00
Ms. Sheila Sonne Pulling
Mr. & Mrs. George Putnam III
Nishi Rajakaruna '94
Cathy L. Ramsdell '78
Meredith & Doug Randolph-Foster
Mr. & Mrs. L. Keith Reed/
   The Reed Family Foundation
Mr. & Mrs. John Reeves
Ms. Donna Reis
Bethany Haase Remmers '01
Renaissance Charitable Foundation, Inc.
Michele Riccio '88
Mr. Jason Rich '96
Robert Wood Johnson Foundation
Andrea Roberto '92
Mr. Jared Roberts
Dr. Walter Robinson
Drs. Paul & Ann Rochmis
Mr. Higinio Rodriguez Garcia
Ronald & Patricia Rogers
Ms. Allison Rogers Furbish '04
Alice Bissell & Stephen Rosen
Drs. Stephen & Pamela Ross
Beverly & Max Rothal
Mr. Robert Rubin
Eliza Ruel '13
Karjam & CedarBough Saeji '93
Ms. Jessica Schindler '00
Ms. Kirsten Schwarz '00
Mrs. Evelyn Price Scott
Ms. Elena Scotti
Martha & Tim Searchfield
Tim & Frances Sellers
Mr. & Mrs. Roland C. Seymour
Mr. Samuel Shaw/Samuel Shaw Fund
Ms. Lynda Jo Shlaes
Dr. & Mrs. Dennis Shubert
Ms. Carol Silverman
Richard '88 & Alexandra '90 Simis
Ms. Katharine Homans & Mr. Patterson Sims
Deborah Skrmetta
Stephen & Roberta Smith
Ms. Carolyn Snell '06
Mr. Stephen H. Squibb
Ms. Marie St. John
Lynne & Michael Staggs '96
State Street Corporation
Toby Stephenson '98 & Andrea Perry '95
Nancy '81 & Peter '81 Stevick
Ms. Marie Stivers
Dorie Stolley '88
Mr. & Mrs. Robert W. Stone
Ms. Sandra Stone
Mr. & Mrs. John M. Sullivan Jr.
Mr. Stuart Dickey Summer '82
Bonnie Tai & Dan Thomassen
Mrs. Kimberly Tate
Dr. Davis Taylor
Mr. Ronald Teuber
Ms. Anne Tinley
Ms. Elizabeth Hilpman & Mr. Byron Tucker
Elena Tuhy-Walters '90 & Carl Walters II
Ms. Sarah Tyson '96
Mr. & Mrs. Jayme Uy
Matthe van Dam
Ms. Katrina Van Dine '82
Tom '90 & Liza Volkmann
Mr. Bill Wade '76
Mrs. Jeptha Wade
Richard Hilliard & Karen Waldron
Ben Walters '81
Jane Watkins
Dr. Peter Wayne '83
Mrs. Constance Weeks
Ms. Carmen Jensen Weeks & Dr. Carnes Weeks
Ms. Wendy Weinrich
Chris & Janel Welch
Alice N. Wellman
Carolyn Welty MD
Scott & Kate Weymouth
Mr. & Mrs. Harold White III/
   The Harold & Elizabeth White Fund
Mrs. Jennifer Whitesel
Mr. & Mrs. Bill Williams
Ms. Lynne Williams
Janet Wise
Mr. & Mrs. Thomas Witt
Anna Wlodarczyk '04
Sue Woehrlin '80
Holly & George Wood
Henry Woolley
Ms. Rachel Worthen '01
Cathleen Wyman
Ms. Jingran Xiao ('89)
Phyllis Menken & Tobias Yarmolinsky
Mr. & Mrs. Louis Zawislak
Mr. Michael Zboray '95
Mike '01 & Erin '04 Zvirko

For a full listing of all donors, please go to www.coa.edu/ fy16donors.
ALUMNI GIVING

Alumni giving demonstrates to other funders—individuals as well as foundations—the sense of value students received from their education. We stress participation—a gift of any size is appreciated. Thank you to all of the following who gave this fiscal year.

1974
Catherine Johnson

1975
Ellen Seh
Fred Davis

1976
Anonymous
Bruce Bender
Sally Morong Chetwynd
Katherine Hazard
Susan George Lyons Applegate
Peter Milliken
Jo Todrank
Bill Wade

1977
Alexandra Conover Bennett
John Biderman
Thomas A. Fisher
Scott Kraus
Philip B. Kunhardt III
Susan Pierce
Frances Pollitt
David Winship

1978
Jerome Bley
Jim Frick
Jonathan Gormley
Nina Gormley
Julie MacLeod Hayes
Eugene Lesser
Scott McIsaac
Bruce Phillips
Cathy L. Ramsdell
Barbara Sassaman

1979
Lisa Damtoft
Steve Demers
Lynne Espy
Bob Holley
Sue Inches
Andrea Lepcio
Frederick Moss
Frank Twohill

1980
Wells Bacon
Helen Caivano
Mary Dohna
Jaki Erdoes-Good
Cynthia Jordan Fisher
Susan Freed
Terry Good
Lisa Holley
Lyn Hurwich
Cheryl A. Johnson
Steven King
Bill McDowell
Olin Eugene Myers Jr.
Anne Patterson
Sue Woehrlin

1981
Bruce Becque
Rebecca Buyers
Pancho Cole
David Emerson
Kathleen Hogan
Bruce Jones
Marjorie Lau
Alice Levey
Leslie McConnell
Peter Stevick
Nancy Stevick
John Viele

1982
Anonymous
Glen Berkowitz
Stuart Dickey Summer
Suzanne Hellman
Gail Henderson-King
Catherine Straka
Katrina Van Dine
Jane Winchell

1983
Anonymous
Lisa Burton
Julie Erb
Esther Karkal
Shoshana Perry
Christopher Vincenty
Peter Wayne
Michael Weber

1984
Bernie Alie
David Avery
Holly Devaul
Anna Hurwitz
Joplin James
Peter Jeffery
Jay McNally
Trey McPherson
Margaret Pennock
Kenneth Punnett
Laura Starr
Bill Stevens
Maria Vanegas Long
Pamela Wellner

1985
Mac Ehrhardt
Peter Heller
Michael Kaiser
Carol Mead
Joanne Rodgers Foster
Mary Roper
Margaret Scheid
Karen Wennlund

1986
Anonymous
Teny Bannick
Cynthia Chisholm
Eugene Dickey
Glenon Friedmann
Jane Halbeisen Woodmansee
L. Paul Kozak
David Mahoney
Miles Maiden
David Malakoff
Anne Swann

1987
Anonymous
James Miles Batchelder
Tammis Coffin

1988
Anonymous (2)
Paul Boothby
Dennis Bracale
Rose Demers
Kevin Geiger
Marcia Jaquith
C. Smoot Major
Michele Riccio
Richard Simis
Dorie Stolley
Alumni Participation Over the Last Five Years

1989
Michael Broyer
Mark Cosgrove
Jared Crawford
Diane Dworkin
Jessica Greenbaum
Linda Gregory
Jingran Xiao

Elizabeth Lavery
Randy Lessard
Philip Lichtenstein
Jeffrey Miller
Laurie Pansa
Andrea Roberto
Iona Smith
Heidi Stanton-Drew
Leo Vincent

1990
Emily Bracale
Benjamin Goldberg
Keith Goodrich
Juliana Lichatz
Megan McOsker
Peter Moon
Daniel Sangeap
Lilea Simis
Maja Smith
Megan Smith
Elena Tuhy-Walters
Tom Volkmann

1991
Jason Bryson-Alderman
Katherine Clark
Daniel DenDanto
Thomas Fernald Jr.
Graham Goff
Noreen Hogan
Leslie Jones
Jean De Marignac
Melissa Ossanna
Natalie Springuel
J. Louise Tremblay

1992
John Avila
Julie Barth
Darron Collins
Peter Emmett
Richard Emmons
Erin Goff
Bruce Hazam
Nancy Israel
Jennifer Judd-McGee

1993
Anonymous
Kevin Crandall
Jennifer Crandall
Catherine Devlin
Michael Flaherty
Bonnie Giacovelli
Todd Graham
Liz Leone
Heather D. Martin
Julie Massa
Sarah McDaniel
Carol Null
Jacob Null
CedarBough Saeji
Jennifer Vinck
Atsuko Watabe
Patrick Watson
Peter Williams
Yazmin Zupa Coveney

1994
Anonymous
Michael Boland
Amy Breen
Bob DeForrest
Amanda Hardeman
Richard Klyver
Nishi Rajakaruna
Michael Stevens
Timothea Sutton-Antonucci

1995
Neal Antonucci
Taj Chibnik
Bianka Fuksman
Sonja Johanson

FY12 36.6%  FY13 40.8%  FY14 38.7%  FY15 42.9%  FY16 28%
WHAT OUR ALUMNI DO

Employers include:

- Center for International Environmental Law
- Chicago Botanical Gardens
- Dry Bed Creek Farm
- Fiddleheads Forest School
- Harvard College
- Maine Biofuels
- Museum of Science, Boston
- National Park Service
- New England Aquarium
- Norman Rockwell Museum
- Perkins and Will Architects
- The Jackson Laboratory
- The Nature Conservancy
- UNICEF
- United States Congress
- Vassar College
- Wellington Capital Management

WITHIN 1 YEAR OF GRADUATION

54% work at a job in their field
26% start graduate school

WITHIN 5 YEARS OF GRADUATION

60% attend graduate school

Most frequently attended graduate schools:

- American University
- Boston University
- College of the Atlantic
- Columbia University
- Cornell University
- Duke University
- Harvard University
- Northeastern University
- Tufts University
- University of California
- University of Copenhagen
- University of Maine
- University of Southern Maine
- Yale School of Forestry

WHAT COA GRADUATES SAY

92% "COA taught me critical thinking skills."
92% "COA prepared me for creative problem solving."
92% "I'm doing work that's meaningful to me."
1996
Kara Fanning Daul
Jessica Friedland Carter
Nikole Grimes
Mary Harney
Shelagh Harvard
Dr. James Kellam
Greg Koehlert
Jason Rich
Michael Staggs
Douglas Sward
Sarah Tyson
Oliver Waldman

1997
Andrew Davis
Kelly Dickson
Susan Fox
Mary (Nelson) Griffin
Rebecca Hancock
Margaret Hoffman
Melita Peharda Ujevic
Amy Scott
Ryder Scott
Jaime Torres
Christopher Witt

1998
Anonymous
Ryan Boduch
Amanda Bunker (nee Walker)
Matthew Daul
Edward Haysworth
Valerie Lambert Peacock
Erik Martin
Luciana Pandolfi
Suzanne Spoelhof
Toby Stephenson
Tracey Teuber

1999
Heather Albert-Knopp
Matthew Carroll
Jessica Damon
Annika Maia Ginsberg
Ben Lord
Luke Wagner

2000
Anonymous
Jaime (Duval) Beranek
Melissa Carroll
Melinda Casey-Magleby
Erin Chalmers
Jessie Davis
Cerissa Desrosiers Hannon
Eileen Everett
Michael French
Katherine Griffin
Tori Jackson
Shawn Keeley
Heather Lakey
Jude Lamb
Annabel Linquist
Chloe Marr-Fuller
Chase Morrill
Alexa Pezzano
Katie Pritchard
Kirsten Schwarz
Genevieve Soloway Angle
Allison Watters
Todd West
Meg Westfox

2001
Lauren Breault Sinclair
Laura Casey
Adam Dau
Angela DiPerri
Lisa Duncan
Wing Goodale
Bethany Haase Remmers
Noah Krell
Blaize Maccarrone
Ben Macko
Marie Malin
Chandreyee Mitra
Justin Mortensen

2002
Anonymous
Gideon Bezalel Culman
Justin Bowers
Nico d’Avis
M. Piper Dumont
Brianne Jordan
Borbala Kiss
Amanda Lazrus-Cunningham
Sarah Morrill
Finn Pillsbury
Blakeney Sanford

2003
Anonymous
Eben Albert
Jennifer Atkinson
Alana Beard
Jessica Bradshaw
Kathryn Hunning
Julia Davis McLeod
Elizabeth O’Leary
Drake Pillsbury
Heatherwynn Seeley-Schreck
Michael Shepard
Cory Whitney

2004
Anonymous
Mukhtar Amin
Evan Bender
Ranjan Bhattarai
Rohan Chitrakar
Zachary Reidman
Allison Rogers Furbish
Hua Wang
Nellie Wilson
Anna Wlodarczyk
Erin Zwirko

2005
Anonymous (2)
Lydia Brown
Diana Choksey
Sarah Drummond
Samuel Edmonds
Shane Hall
Anne Harris
Eduartu Holl
Sarah Hulburt
Nishad Jayasundara
Puranjot Kaur Khalsa
Sarah Keeley
Santiago Salinas
Zachary Steele
Nina Therkildsen
Marjolaine Whittlesey

2006
Anonymous (3)
Deodonne Bhattarai
Jason M. Childers
Julia Clark
Jessica Glynn
Jay Guarneri
Ian Illuminato
Eliana Johnston
Kara Johnson
Richard MacDonald
Jodi Jacobs Sargent
Carolyn Snell
Paige Steele
Henry Steinberg
Julianne Taylor

2007
Anonymous
Devon Rose Atwood
Carmen Bedard-Gautrais
Erin Soucy Eberle
Elise Flemings
Alex Fletcher
Virginie Lavallee-Picard
Jennifer McNally
Peter Pavicevic
Sarah Steinberg
Shamsher Virk
2008
Anonymous
Heather Berg
Sean Berg
Sarah H. Culler
Meesha Goldberg
Megan Tate Hagedorn
Kate Hassett-Barnabas
Christiana Morgan
Emma Rearick
Julia Walker Thomas

Krista Thorsell
Jacob Weisberg
Amy Wesolowski

2009
Anonymous (2)
Ashley Adler
Linda Mejia Black
Farrell Campbell
Michael Diaz-Griffith
Diana Escobedo Lastiri
Tess Faller
Samuel Heller
Sarah Heller
Nick Jenei
Michael Keller
Niehl Little
Sarah Neilson
Mirza Alas Portillo
Mary Ropp
Helena Shilomboleni
Jasmine Smith
Hannah Stevens
Cecily Swinburne
Christiaan van Heerden

2010
Anonymous
Meghan Barry
Kyra Chapin
Miles Chapin
Andrew Coate
Sarah Colletti
Jeanee Dudley
Samantha Lee Haskell
Noah Hodgetts
Laci Lee
Ariel Mahler
Taj Schottland

2011
Anonymous (3)
Rebecca Abuza
Natalie Barnett
Jacqueline Bort Thornton
Clodagh Collins
Katelyn/Scout Costello
Madeleine Cutting
Amelia Eshleman
Steve Humphreys
Philip B. Kunhardt the Younger
Daniel Lindner
Andrew Louw
Jordan Motzkin
Elizabeth-Anne Ronk
Katelyn Ross
Addams Samuel
Matthew Shaw
Caitlin Thurrell
Miguel Valencia
Stephen Wagner
Zachariah Whalen

2012
Anonymous
Alice Anderson
Lucy Atkins
River Black
Alonso Diaz Rickards
Traudi Drkulova
Marina Garland
Sarah Gribbin
Nicholas Harris
Franklin Jacoby
Louise Kirven-Dows
Luke Madden
Jessica McCordic
Hale Morrell
Juan Olmedo de la Sota Riva
Rain Perez
Jill Piekut
Meg Trau
Heather Ashley Wight

2013
Anonymous (2)
Marissa Altmann
Devin Altolbello
Austin Bampford
Lisa Bjerke
Colleen Courtney
Alexandria Fouliard
Nathaniel Hilliard
Madalynne Magnuson
Cayla Moore
Ruby Nelson
Phinn Onens
Graham Reeder
Eliza Ruel
Gina Sabatini
Kate Shlepr
Anna Stunkel
Jeannie Suhrheinrich
Trudi Zundel

2014
Anonymous (3)
Tomas Carolsfeld
Chloe Chen-Kraus
Sean Murphy
Lally Owen
Joseph Perullo
Aly Pierik
Aydan Pugh
Sarah Rasmussen
Zinta Mara Rutins
Kyle Scot Shank
Jivan Sobrinho-Wheeler
Kathleen Unkel

2015
Anonymous (2)
Stephen Brown
James Crawford
Maria Escalante
Amber Igasia
Wade Lyman
Khristian Mendez
Emily Peterson
Erickson Smith

2016
Anonymous (4)
Shelby Allen
Natalie Beaugard
Leslie Beggs
Roman Bina
Maya Critchfield
Marina Cucuzzo
Klever Descarpontriez
Nicholas DuPont
Elizabeth Farrell
Marissa Gilmour
Anneke Hart
Rebecca Harvey
Rebecca Haydu
Tyler Lothar Hunt
Isabel Taricano Hussey
Surya Karki
Elsa Kern-Lovick
Natasha Krell
Annarose Maddamma
Kira Marzoli
Matthew Messina
William Minogue
Tyler Prest
Terrence Price
Ella Samuel
Alyssa Seemann
Laura Sieger

2017
Cody van Heerden
In-Kind Gifts

COA is grateful for in-kind donations, which are nonmonetary contributions of goods and services. These could (and do!) include sea kayaks for our outdoor program, books for Thorndike Library, or landscaping services for our gardens and grounds.

The 1932 Criterion Theatre
Ms. Lucy Banta
Mr. & Mrs. John Blodgett
Sharon & Bruce Bradley
James N. & Julianne R. Brawner
Jonathan Carver ’09
Abigail & Michael Curless
Mr. Paul DeVore
Dr. Howard Goldman
Ms. Donna L. Gold & Dr. William Carpenter
Mr. Robert M. Hill II
Ingrid & Ken Hill
Mr. Thomas S. Hope
Tara Jensen ’07
Dr. Steven Katona & Ms. Susan Lerner
Mr. & Mrs. John E. Klein
Matt McInnis ’09
McKay’s Public House
Linda Parker & Jamie McKown
David Oldach & Toby Ritterhoff
Phoebe Oldach
Mr. & Mrs. James Owen
Mr. & Mrs. Joseph R. Paolino III
The Honorable Chellie Pingree ’79
Ms. Leah Birch Postman
Ms. Sandy Wilcox & Mr. Jack Russell
Ms. Marthann Samek
Dr. Judith Swazey
Elijah Thanauser ’09
Mr. Kevin Timoney ’78
Mr. & Mrs. Carey Turnbull
YEAR AFTER YEAR

We recognize and thank those donors who give to COA year in and year out. It doesn’t matter the amount one gives, the steadfast support helps us achieve our mission each and every year.

Over 30 Years
Leslie C. Brewer
Bar Harbor Bank & Trust
Mr. & Mrs. Charles P. Burton II
The First
Nina ‘78 & Jonathan ‘78 Gormley
Ms. Julie MacLeod Hayes ‘78
Mr. & Mrs. Melville Hodder
Ms. Catherine Johnson ‘74
Mr. Edward G. Kaelber
Mr. & Mrs. Robert Kogod
Margaret & Philip B. Kunhardt III ‘77
Mrs. Gerrish Milliken
Mr. & Mrs. Benjamin R. Neilson
Bill & Louisa Newlin
Mr. & Mrs. C.W. Eliot Paine
Cathy L. Ramsdell ‘78
Mr. & Mrs. John Reeves
Lucy Bell N. Sellers
Ms. Katherine Weinstock ‘81

Mr. Jerome Bley (‘78)
Roc & Helen Caivano ‘80
Dick Atlee & Sarah Corson
Dr. & Mrs. Melville P. Cote
Sally Crock
Mr. & Mrs. Roderick H. Cushman
Mrs. William Drury
Ms. Cynthia Jordan Fisher ‘80
Dr. & Mrs. Donald Glotzer
Mr. & Mrs. John Good
Katherine Hazard ‘76
Dr. Kathleen Hogan ‘81
Ms. Betsey Holtzmann
Mrs. Michael Huber
Mr. & Mrs. Charles Huntington
Laura & Michael Kaiser ‘85
Mr. & Mrs. James M. Kellogg
Diana & Neil King
Mr. S. Lee Kohrman
Ms. Anne Kozak
Mrs. Marcia MacKinnon
Mrs. Anne Mazlish
Suzanne Durrell and Scott McIsaac (‘78)
Jay ‘84 & Jennifer (‘07) McNally
Phyllis Anina Moriarty
Mrs. Lorraine Morong
Mr. Frederick Moss ’79
Mrs. A. Corkran Nimick
Ms. Sandra Nowicki
Mrs. Elizabeth Higgins Null
Mr. Bruce Phillips ‘78

Mrs. Eben W. Pyne
David & Susan Rockefeller
Hilda K. Roderick
Drs. Stephen & Pamela Ross
Beverly & Max Rothal
Ms. Ellen Seh (‘75)
Henry and Peggy Sharpe
Dorie Stolley ‘88
Mrs. Kathryn Suminsby
Elena Tuhy-Walters ’90 and Carl Walters II
Mr. John Viele (‘81)
Mrs. Jeptha Wade
Ben Walters ‘81
Alice N. Wellman
Dr. John Wilmerding
Ms. Jane Winchell ‘82
Mr. & Mrs. William Wister Jr.
Sue Woehl in ‘80

Over 20 Years
Anonymous (3)
Ms. Donna L. Gold & Dr. William Carpenter
Mary Dohna ‘80 and Wells ‘80 Bacon
Bruce Bender ‘76
Ms. Edith Blomberg
Mr. Dennis Bracale ’88
Rebecca Buyers ‘81
Katherine Kaufer Christoffel
Ms. Tannis Coffin ‘87
Mr. & Mrs. Tristram Colket Jr.
Lisa Damtoft ‘79

Over 25 Years
Anonymous (2)
Mrs. Diane H. Anderson
Atwater Kent Foundation, Incorporated
Anne T. & Robert M. Bass
Mr. John Biderman ‘77
Mrs. Robert Blake
Sofia & Peter Blanchard
Mr. Larry A. Duffy
Mrs. Bertha Erb
Jay and Lynne Espy (’79)
Mr. & Mrs. William G. Foulke Jr.
Dr. & Mrs. Richard R. Fox
Ms. Susan Freed ’80
Mr. David Furholmen
Mr. & Mrs. Paul Growald
Mr. & Mrs. George B. E. Hambleton
Mr. Samuel M. Hamill Jr.
Mr. & Mrs. Horace Hildreth Jr.
Dave & Carolyn Hollenbeck
Lisa ’80 & Bob ’79 Holley
Ms. Sherry Huber
Lyn Hurwich ’80
Sue Inches ’79
Ms. Esther Karkal ’83
Maggie & Jack Kelley
Carl & Lorraine Ketchum
Ms. Aleda Koehn
Scott Kraus ’77 & Rosalind Rolland
Ms. Andrea Lepcio ’79
Eugene Lesser ’78 & Jennifer Starr
Ms. Alice Levey ’81
Dr. & Mrs. Ralph Longsworth
Meg & Miles Maiden ’86
Ms. Casey Mallinkrodt
Bill McDowell ’80
Mr. & Mrs. Clement McGillicuddy
Trey McPherson ’84
Mr. & Mrs. Robert J. Meade
Linzee Weld and Peter Milliken (’76)
Mr. Frank Mocejunas
Mr. Peter Moon ’90
Janneke Seton Neilson
Dr. & Mrs. Lewis Patrie
Mr. & Mrs. Robert F. Pennington
Judith S. Perkins
Mrs. Daniel Pierce
Nancy Priest
Mr. & Mrs. George Putnam
Ms. Sydney Roberts Rockefeller
Ronald & Patricia Rogers
Mr. Daniel Sangiap ’90
Barbara Sassaman ’78
Ms. Margaret Scheid ’85
Winthrop A. Short
Mr. & Mrs. Wickham Skinner
Mrs. Allan Stone
Mr. Stuart Dickey Summer ’82
Nick and Joan Thorndike
Ms. Jean Weiss ’81
Ms. Jingran Xiao (’89)

Over 15 Years
Anonymous (2)
John & Karen Anderson
The Agnes M. Lindsay Trust
Dr. & Mrs. Raymond Alie
Bernie Alie ’84
Ms. Judith Allen
Elizabeth Rousek Ayers ’95
Steven Barkan & Barbara Tennent
Bobby Kelley & Jill Barlow-Kelley
Ron Beard & Sandi Read
Mr. Bruce Becque ’81
Suzanne Taylor & Don Cass
Ms. Cynthia Chisholm ’86
Kenneth Cline
Fred (‘75) & Lucinda Davis
Steve ’79 and Rose (’88) Demers
George & Kelly Dickson MPhil ’97
Mr. & Mrs. William Eacho
Mr. David Emerson ’81
Dianna & Ben Emory
Ms. Julie Erb ’83
Mr. & Mrs. Thomas J. Fernald
Jim Frick ’78
Gary and Glendon Friedmann ’86
Garden Club of Mount Desert
Stephen & Kathleen George
Mr. & Mrs. Robert M. Goodman
Mr. & Mrs. John Gower
Mrs. Bo Greene
Ms. Linda Gregory ’89
Mike & Peggy Gumpert
Atsuko Watabe ’93 & Bruce Hazam ’92
Mary J. Heffneron
Jo Todrank ’76 and Giora Heth
Ms. Barbara Hilli
Bill & Cookie Horner
Mr. Peter Hunt
Anna Hurwitz ’84
Mr. & Mrs. Orton P. Jackson Jr.
Alison & Joplin ’84 James
Mr. William Janes
Mr. & Mrs. Edward Johnson III

Ms. Laura Johnson
Ms. Leslie Jones ’91
Dr. James Kellam ’96
Kent-Lucas Foundation, Inc.
Mr. Steven King ’80
Ted Koffman & Joanna Allen
Burks B. Lapham Family
Peggy & Carl Little
Machias Savings Bank
Maine Coast Sea Vegetables
David Malakoff ’86 & Amy Young
Mr. & Mrs. Grant McCullagh
Ms. Sarah McDaniel ’93
Ms. Donna McFarland
Donald K. McNeil
Jeffrey Miller ’92
Mr. & Mrs. Olin Eugene Myers Jr. (’80)
Mr. & Mrs. Robert Nathane Jr.
Ms. Hope A. Olmstead
Lynn & William Osborn
Mr. & Mrs. Kenneth Paul
Shoshana Perry ’83 & Hale Powell
Ms. Susan Pierce ’77
Mrs. Patricia Pinkham
Ms. Carole Plenty
Frances Pollett ’77
Nishi Rajakaruna ’94
Mr. & Mrs. Hamilton Robinson Jr.
Drs. Paul & Ann Rochmis
Karjam & CedarBough Saeji ’93
Henry Schmelzer & Cynthia Livingston
Mr. & Mrs. Roland C. Seymour
Mr. Samuel Shaw
Dr. & Mrs. Dennis Shubert
Richard ’88 & Alexandra ’90 Simis
Stephen & Roberta Smith
Ms. Harriet Soares
Richard MacDonald (’06) & Natalie Springuel ’91
Lynne and Michael Stagg ’96
Mr. & Mrs. William P. Stewart
The Swan Agency Insurance / Cross Insurance
Bonnie Tai & Dan Thomassen
Dr. Davis Taylor
Mr. Frank Twohill ’79
Ms. Katrina Van Dine ’82
Ms. Katrina Van Dusen
Christaan ’09 and Cody van Heerden, MPhil ’17
Mr. Bill Wade ’76
Richard Hilliard & Karen Waldron
Dr. Peter Wayne ’83
Mr. & Mrs. Thomas Witt

Over 10 Years
Anonymous (6)
Wendy Knickerbocker & David Avery ’84
Heather Albert-Knopp ’99 & Erich Reed
Mr. & Mrs. Schofield Andrews III
Genevieve Soloway Angle ’00
Susan George Lyons Applegate ’76
Ms. D. Gay Atkinson II
Teny Bannick ’86
Bar Harbor Whale Watch Co.
Wesley & Terrie L. Beamer
Glen Berkowitz ’82
Joan & James Blaine
Deirdre Swords & Michael Boland ’94
Paul Boothby ’88
Drs. Richard Borden & Patricia Honea-Fleming
Ms. Lynn Bougler & Mr. Tim Garrity
Mr. Charles Butt
Barbara & Vinson Carter
Melinda ’00 & Ellen Casey-Magleby
Mr. Erin Chalmers ’00
Sally Morong Chetwynd ’76
Ms. Taj Chibnik ’95
Katherine Clark ’91
Jamie Clark & Susanna Porter
Dianne Clendaniel & Steve Redgate
Ms. Janis Coates
Nancy Andrews & Dru Colbert
Pancho Cole ’81
Karen and Darron Collins ’92
Kevin ’93 & Jennifer ’93 Crandall
Mr. Stefan Cushman
Mr. & Mrs. Shelby M.C. Davis
Nicole d’Avis ’02
Davis Conservation Foundation
Tina Rathborne
Mr. Robert DeSimone
Holly Devaul ’84
Ms. Catherine Devlin ’93
Ms. Angela DiPerri ’01
Mr. Millard Dority
Ms. Diane Dworkin ’89
Mac Ehhardt (’85)
David & Judith Fischer
Thomas A. Fisher ’77

Ms. Carla Ganiel
Beth & Will Gardiner
Dr. & Mrs. Philip Geier
Ms. Susan Getze
Dr. & Mrs. Robert Gossart
Margie Grace Shethar
C. Boyden Gray
Mary (Nelson) Griffin ’97
Susan Dowling & Andrew Griffiths
Emma Reaick ’08 & Jay Guarneri ’06
Mrs. Polly W. Guth o
Mr. & Mrs. Richard C. Habermann
Rebecca Hancock ’97
Ms. Holly Hartley
Mr. Peter Heller ’85
Gail Henderson-King ’82
Ingrid & Ken Hill
Ms. Margaret Hoffman ’97
Mr. James Houghton
Ms. Sarah F. Hudson
Ms. Jane Hultberg
Jen Hughes
Marcia Jaquith ’88
Margaret and Peter Jeffery ’84
Richard Gordet & Sonja Johanson ’95
Mr. & Mrs. H. Lee Judd
Dr. & Mrs. Steven Kassels
Michael Kattner ’95
Sarah ’05 & Shawn ’00 Keeley
Mr. Mark Gauthier & Mr. Arthur Keller
Mr. & Mrs. Steven Kiel
Mr. Richard Klyver ’94
Jude Lamb ’00
Ms. Marjorie Lau ’81
Dr. & Mrs. Leung Lee
Randy Lessard ’92 & Melissa Lessard-York ’90
Philip Lichtenstein ’92 & Jessica Greenbaum ’89
Mr. & Mrs. Edward Lipkin
Ms. Maria Vanegas Long ’84
Peter & Babette Loring
Ms. Sarah Luke
Maine Space Grant Consortium
Sam Coplon & Isabel Mancinelli
Ms. Pamela Manice
Valeska and Erik Martin ’98
Leslie McConnell ’81
Julia Davis McLeod ’03
National Center for Research Resources, NIH
Ms. Carol Mead ’85

Mr. & Mrs. Scott Mercer
Ms. Pamela Meyer
Kendra Noyes Miller ’01
Steve & Rebecca Milliken
Mr. & Mrs. Sung Moon
Katherine Moore
Meredith & Phil Moriarty
Noreen Hogan & Suzanne Morse
Mr. Sean Murphy ’14
Mr. Michael Nardacci
Mr. & Mrs. Robert Nicholas III
Mrs. William Norris
Jacob ’93 & Carol ’93 Null
Mr. & Mrs. Malcolm Peabody
Valerie Lambert Peacock (’98) & Tobin Peacock ’95
Ms. Margaret Pennock ’84
Kim & Keating Pepper
Helen Hess & Christopher Petersen
Shiva Polefka ’01
Ms. Helen Porter & Mr. James Dyke
Ms. Sheila Sonne Pulling
Elwood R. Quesada Educational Foundation
Mrs. Dora Richardson
Mr. & Mrs. John R. Robinson
Dr. Walter Robinson
Mr. & Mrs. Hartley R. Rogers
Ms. Allison Rogers Furbish ’04
Edith & Bill Rudolf
Mr. & Mrs. William Russell
David & Mary Savidge
Ms. Carol Silverman
John W. & Frances A. Sims
Ms. Susanne Slayton
Ms. Carolyn Snell ’06
Mrs. John Spencer
Laura Starr ’84
Toby Stephenson ’98 & Andrea Perry ’95
Bill Stevens ’84
Nancy ’81 & Peter ’81 Stevick
Ms. Marie Stivers
Ms. Caren Sturges
Mr. & Mrs. William N. Thorndike Jr.
Ms. Ellen Thurman
J. Louise Tremblay ’91
Kathy Bonk & Marc Tucker
University of Maine Sea Grant Program
US Department of Commerce
Mr. & Mrs. Hans Utsch
Tom ’90 & Liza Volkmann
Hua Wang '04
Mrs. Constance Weeks
Ms. Karen Wennlund '85
Mr. & Mrs. Harold White III
Nellie Wilson '04
Mr. David Winship '77
Mr. & Mrs. Louis Zawislak
GIFTS OF TIME & TALENT

Philanthropy is about generosity in all its forms, and gifts of time—a most precious resource—are truly appreciated. Whether volunteering in classes, on one of COA’s boards, in the gardens, serving on a panel, or presenting at a public event, our community is enriched by the generosity of the following.

Christie Anastasia ’92
Bethany Anderson ’14
Lucy Atkins ’12
Dr. David Bailey
Mr. Timothy Bass
Mr. Ron Beard
Mr. David Beck
Dr. Carissa Bielamowicz
Ms. Katie Bell
Julie Berbarian ’96
Mark Berry
Deodonne Bhattarai ’06
Michael Boland/Havana
Dr. Duane Braun
Earl Brechlin
Leslie C. Brewer
Julie Burr
Dr. Dawn Cardace
Jonathan Carver ’09
Owen Cassidy
Gary Chapin
Alyne Cistone
Mr. Richard C. Cleary Esq.
Dr. Mike Coffin
Pancho Cole ’81
Anne Fadiman & George Colt
Brian Cote
John DaCorte
Ms. Barbara Damrosch
Sam Day ’18
Bob DeForrest ’94
Gloria Delsandro
Lynne Dominy
Heather Dorr
Amanda Dyer
EBS Building Supplies
Erin Enberg ’03
Dr. David Hackett Fischer
Dr. Suzanne Folds McCullagh
David Folger ’81
Mr. William G. Foulke Jr.
Michael Fournier
Pamela Gagnon
Jazmin Galdamez ’18
Patty Galeaz
Beth Gardiner
Mr. Fergus Garrett
Lyn Gatz
Mrs. Amy Geier
Dr. Bill Glassley
Amy Goodman (’83)
Irwin Gratz
Philip Lichtenstein ’92 & Jessica Greenbaum ’89
Mr. George B.E. Hambleton
Mr. Samuel M. Hamill Jr.
Lynn Hanna
Mary Harney ’96
Susanne Hathaway ’97
Jen Heindel
Ryan Higgins ’06
Mrs. Elizabeth D. Hodder
Sue Hodgdon
Emily Hollyday ’15
Dr. Stephen Hornsby
Rep. Brian Hubbell
Ms. Sherry F. Huber
Dana Hull
Eammon Hutton ’05
Charlie Jacob
Carrie Jones
Mr. Clay Kanzler
Mr. David Keefe
Shawn Keeley ’00
Nathaniel ’04 & Ivy ’05 Keller
Mr. Jason Kelly
Lt. David Kerns
Mr. John Kerr
Ms. Lily King
Ms. Eleanor Kinney
Tayler Kinzler
Kim Kramp
Natasha Krell ’16
Lori Krupke
Mr. Philip B. Kunhardt III ’77
Wendy Libby
Laura Lyell
Maggie Maiorana ’15
Ms. Casey Mallinckrodt
Cary Matsuoka
Mr. Anthony Mazlish
Mrs. Linda McGillicuddy
Michael McKernan
Jay McNally ’84
Megan McOsier ’90
Milpitas School District, CA
Alan Mogridge
Mr. Philip S. J. Moriarty
Phyllis Anina Moriarty
Jim Moulton
Colleen Mutlu
Mr. William V.P. Newlin
David Norwood
Carol Null ’93
Dr. Ralph Nurnberger
Cynthia Ocel
William Osborn
Tim Palmer
Robert Parker
Becky Peabody
Valerie Peer-Cort
Joyce Peterson
Lili Pew
Sylvie Piquet
Abbie Plaskov ’03
Ms. Helen Porter
Mr. & Mrs. Mitchell Rales
Zach Ramey
Cathy L. Ramsdell ’78
Mr. John Reeves
Jen Riefler
Mr. Hamilton Robinson Jr.
David & Susan Rockefeller
Mary Ropp ’09
Dr. Nadia Rosenthal
Carol Rosinski
Jack Russell
Ms. Marthann Samek
Mr. Henry L.P. Schmelzer
Taj Schottland ’10
Jen Shanboltzer
Mr. Henry D. Sharpe Jr.
Carol Shutt
Rachel Singh
Jasmine Smith ’09
Michael Staggs ’96
Sheridan Steele
Dan Stillman
Charlie Stillman
Ms. Olympia Stone
Mrs. Allan Stone
Mrs. Laura Z. Stone
Mr. & Mrs. Robert W. Stone
Kassie Strout
Mr. Stephen Sullens
John Sweet
Yuka Takemon ’14
Rhonda Tate
Mr. William N. Thorndike Jr.
Eric Torbeck ’94
Karen Tucci
Mr. Frank Twohill ’79
Cody van Heerden, MPhil ’17
Ann Vileisis
Stephen Wagner ’11
Susan Walsh
Herb Watson
Steve Wessler
Dr. John Wilmerding
Nellie Wilson ’04
Lora Winslow ’04
Bethany Woods

coa.edu/support
As shown by the following tables, Fiscal Year 2016 seemed quite stable as most of revenues and expenses were very close to the prior year. We balanced the operating budget with a very small surplus and maintained a net fund balance of about $70 million, including $48 million in the endowment. During the fiscal year, the endowment grew by about $400 thousand, as investment earnings and new gifts slightly outpaced the annual draw of $2 million, which supports the operations of the college through scholarships, faculty chairs, and other allocations. We continued to reduce the long term debt, tax exempt bonds which were issued to finance the construction of student housing.

The summary of our operating budget shows our results for fiscal years 2015 and 2016. Note that these figures do not include depreciation, but do include the cost of debt service and capital expenses such as the purchase of equipment. The major source of operating revenue continues to be net tuition. Our tuition and fees grew slightly from the prior year by $375 thousand, offset by $525 thousand reduction in student aid, so that the overall increase in net tuition was $150 thousand. We are still seeing student families who are feeling the effects of the slow economy and their need for significant financial support. A major priority for the college is to gradually increase the enrollment to 350 full-time equivalents from the current level of 320 while controlling the growth of student aid.

Other significant revenue sources include the annual draw from our endowment, our annual fund, and the Davis United World College Scholarship grant. We again had a successful year-end drive to support the annual fund, which exceeded $1.2 million. But these donations are often in “competition” with restricted gifts from the same generous donors who support specific activities. The Davis Scholarships continue to support a wonderful cadre of international students who have graduated from many of the United World Colleges.

We have continued to hold the line on the expense side of the ledger, as we have over the last several years. Our major ongoing expense increases have been modest salary raises and additions to the faculty to keep pace with growth of student enrollment. And we, like many organizations, face increases in the cost of health care insurance, which is the major component of our fringe benefits.

Andrew S. Griffiths
COA Administrative Dean & Chief Financial Officer
### FINANCIAL SUMMARY
(Excerpts from audited financial summary & rounded to nearest $1,000)

#### Fund Balances

<table>
<thead>
<tr>
<th>Description</th>
<th>FY15</th>
<th>FY16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Plant &amp; Equipment (Net of Depreciation)</td>
<td>22,334,000</td>
<td>22,608,000</td>
</tr>
<tr>
<td>Long Term Debt</td>
<td>(7,810,000)</td>
<td>(7,495,000)</td>
</tr>
<tr>
<td>Endowment</td>
<td>47,733,000</td>
<td>48,148,000</td>
</tr>
<tr>
<td>Other Net Assets</td>
<td>7,229,000</td>
<td>6,643,000</td>
</tr>
<tr>
<td><strong>Total Fund Balances</strong></td>
<td><strong>69,486,000</strong></td>
<td><strong>69,904,000</strong></td>
</tr>
</tbody>
</table>

#### Operating Budget

<table>
<thead>
<tr>
<th>Description</th>
<th>FY15</th>
<th>FY16</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating Revenues</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition &amp; Fees</td>
<td>14,027,000</td>
<td>13,652,000</td>
</tr>
<tr>
<td>Less COA Student Financial Aid</td>
<td>(8,141,000)</td>
<td>(7,616,000)</td>
</tr>
<tr>
<td><strong>Net Tuition after Financial Aid</strong></td>
<td>5,887,000</td>
<td>6,036,000</td>
</tr>
<tr>
<td>Contributions—Annual Fund</td>
<td>1,198,000</td>
<td>1,256,000</td>
</tr>
<tr>
<td>Davis Foundation UWC Grant</td>
<td>1,055,000</td>
<td>998,000</td>
</tr>
<tr>
<td>Endowment Allocation to Operations</td>
<td>1,929,000</td>
<td>2,007,000</td>
</tr>
<tr>
<td>Other Restricted Gifts &amp; Grants</td>
<td>580,000</td>
<td>465,000</td>
</tr>
<tr>
<td>Student Housing &amp; Dining Fees</td>
<td>1,276,000</td>
<td>1,448,000</td>
</tr>
<tr>
<td>Summer Programs &amp; Farms (net)</td>
<td>262,000</td>
<td>301,000</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>451,000</td>
<td>156,000</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td><strong>12,638,000</strong></td>
<td><strong>12,667,000</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>FY15</th>
<th>FY16</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Instruction &amp; Student Activity</td>
<td>4,422,000</td>
<td>4,443,000</td>
</tr>
<tr>
<td>Student Housing, Dining, &amp; Grounds</td>
<td>1,379,000</td>
<td>1,380,000</td>
</tr>
<tr>
<td>Davis Foundation UWC Grant Expense</td>
<td>1,055,000</td>
<td>998,000</td>
</tr>
<tr>
<td>Workstudy Net Expenses</td>
<td>373,000</td>
<td>354,000</td>
</tr>
<tr>
<td>General Administration</td>
<td>1,303,000</td>
<td>1,300,000</td>
</tr>
<tr>
<td>Payroll Taxes &amp; Fringe Benefits</td>
<td>2,133,000</td>
<td>2,225,000</td>
</tr>
<tr>
<td>Development &amp; Admissions</td>
<td>1,023,000</td>
<td>1,048,000</td>
</tr>
<tr>
<td>Interest &amp; Debt Service</td>
<td>790,000</td>
<td>787,000</td>
</tr>
<tr>
<td>Capital Equipment</td>
<td>60,000</td>
<td>126,000</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td><strong>12,538,000</strong></td>
<td><strong>12,661,000</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>FY15</th>
<th>FY16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Surplus/(Deficit)</td>
<td>100,000</td>
<td>6,000</td>
</tr>
</tbody>
</table>
GIVING AT A GLANCE
July 1, 2015–June 30, 2016

2,561 # of gifts received for all funds

1,393 TOTAL DONORS

41% SENIOR CLASS PARTICIPATION

28% ALUMNI PARTICIPATION

OVERALL GIVING & PLEDGES $5.41M